

# BUDGET 2023-24

## Table of Contents

Mayor and CEO's Introduction.....	2
<b>Budget Reports .....</b>	<b>12</b>
<b>1. Link to the Council Plan .....</b>	<b>20</b>
1.1 Framework principles .....	20
1.2 Future Stonnington .....	21
1.3 Our Values .....	23
<b>2. Services and service performance indicators .....</b>	<b>23</b>
2.1 Strategic Direction 1: A thriving and unique place .....	24
2.2 Strategic Direction 2: An inclusive and healthy community .....	27
2.3 Strategic Direction 3: A people-centred and future ready city .....	31
2.4 Performance Statement .....	35
2.5 Reconciliation with budgeted operating result .....	35
<b>3. Financial statements.....</b>	<b>36</b>
<b>4. Notes to the financial statements .....</b>	<b>50</b>
4.1 Comprehensive Income Statement .....	50
4.2 Balance Sheet.....	63
4.3 Statement of changes in Equity.....	66
4.4 Statement of Cashflow .....	69
4.5 Capital works program .....	70
<b>5. Financial Performance Indicators.....</b>	<b>74</b>
5.1 Targeted performance indicators.....	74
5.2 Financial Performance Indicators.....	75
<b>Appendices.....</b>	<b>77</b>
Appendix A - Budget processes	
Appendix B - Fees and charges schedule	
Appendix C - Ten-year capital works program	
Appendix D - Operating Initiatives program	
Appendix E - Property Lease Portfolio, New and Renewing Leases	



## Mayor and CEO's Introduction

### Mayoral Introduction

I am pleased to present the City of Stonnington's Budget for 2023-24.

While the development of this year's budget was a challenging process, its primary objective is to ensure the Council secures long-term financial stability. It seeks to achieve this objective by preserving assets and services, accommodating growth, fulfilling our priorities, and above all, enabling a reset and recovery.

The financial outlook for 2023-24 remains stable, however the longer-term impact of COVID on our operations still requires active response. Our other revenue streams have been slow to normalise, and we face additional pressure as the rates cap is outpaced by increasing costs.

This has meant Council has had to strategically rethink strategies for generating cost savings and improving revenue streams. Our approach is to focus on increasing efficiency without compromising the quality of services provided to residents, reducing waste, improving utilisation of Council facilities and exploring new revenue streams or new service offerings. We recognise Council's proposed financial direction for future years may require changes as we continue to proactively respond to external factors that impact on Council at any point.

A financial surplus of \$15.91 million is a key objective for Council. A sound financial base is necessary to continue to deliver valued services to the community and support funding of \$64.89 million in new infrastructure projects. Through prudent management, Council is fortunate to be in a surplus position and will continue to build on our strong capital investment this **Council Plan period 2021-2025** to ensure that Stonnington is:

- a thriving and unique place
- an inclusive and healthy community
- a people centred and future ready city.

We have made significant progress to re-invigorate existing facilities, precincts and maintain our assets, as well as develop new community sporting facilities as a legacy for our community to use and enjoy. Council is very pleased to announce our new indoor netball and basketball stadium at Percy Treyvaud Memorial Park in Malvern East will open in 2023-24. There are also a number of other major infrastructure projects that will be completed in 2023-24, which will greatly improve the amenity of living. Council is also committed to the continued uplift of our technology to enable a strengthened customer experience and an ability to automate and streamline internal Council processes.

Highlights of the Budget include:

- the completion of community sporting facilities at the Percy Treyvaud Memorial Park in Malvern East, including four new indoor netball and basketball courts (\$5.55 million)
- expansion of our open space footprint by acquiring land (\$7.00 million) and conversion of an existing road at Vista Grove into open space (\$0.50 million and \$0.19 million carryover)
- stage one facility upgrades at East Malvern Tennis Club (\$0.40 million)
- asset improvement works to re-activate the Prahran Town Hall (\$0.64 million and \$0.47 million carryover)
- continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$9.13 million and \$3.58 million carry-over) and in addition delivering on a new vision for Toorak Village streetscape improvements (\$6.50 million)
- the completion of redeveloped facilities at Toorak Park in Armadale (\$9.06 million and \$1.66 million carryover) and Princes Gardens in Prahran (\$2.60 million and \$3.12 million carryover), including skate park and basketball court improvements
- progressing stage one of investment into the renewal of our iconic Prahran Market building



(\$4.00 million and \$1.39 million carryover)

- uplifting our technology so it's easier for people to interact with Council (\$15.00 million and \$0.95 million carryover) and strengthening our cyber security to keep our information safe (\$2.80 million)
- continued implementation of our Climate Emergency Action Plan to reduce Council and community emissions (thirteen activities totalling \$1.96 million)
- refurbishments works at the Prahran Aquatic Centre (\$0.70 million and \$0.59 million carryover)
- continued masterplan development for the Chapel Street Precinct to position the area for the future (\$1.00 million and \$1.49 million carryover)
- introducing a Place Led Economic Development Strategy to refresh our shopping precincts in direct response to local feedback (\$0.40 million)
- continued improvements to the open space of Gardiners Creek (KooyongKoot), which is our major waterway and comprises more than 40% of our open space in Stonnington (\$0.50 million and \$0.78 million carryover)

To achieve this level of capital works investment in 2023-24, Council has sought several funding sources other than rates, including borrowings, grant funding and transfers from internal reserves. New borrowings are proposed in 2023-24 of \$6.00 million with \$8.50 million of approved borrowings to carry over from 2022-23. Continued prudent leadership will ensure that the parameters set for Council to operate within, will maintain acceptable financial outcomes over the short, medium and long term.

This Budget 2023-24 is shaped by your feedback. On 19 October 2022 to 5 December 2022 we invited our community to take part in a budget simulation program that empowered people to help prioritise spending across our operational and capital initiatives, and we held several budget pop-up sessions throughout the City. This helped to increase engagement at the early stage of the budget preparation, with hundreds of submissions providing insight from people across Stonnington. The full draft budget was released in May 2023 for 3 weeks (21 days) offering additional opportunities for engagement and feedback from our community.

It also takes insight from feedback across other engagement projects that have helped to shape our projects, strategies and initiatives, including nine months of in-depth conversations with our community that informed our Council Plan for 2021-25.

Some key pieces of recurring feedback from this process were:

- we need to make sure our core infrastructure is being maintained – this Budget includes \$9.13 million of works on our assets including roads, footpaths, bridges and drainage
- that better quality parks and more open space is a focus for our community - this Budget includes a proactive review of opportunities to enhance and acquire public open space, as well as the delivery of two significant regional playgrounds at Central Park and Sir Zelman Cowan Park
- that our community wanted to see more investment in streetscapes and amenity – this Budget includes significant investment to improve our streetscapes including Toorak Village streetscape improvements and further masterplan development for Chapel Street
- that safe cycling lanes is a high priority - Council remains committed to deliver on its strategic transport objectives as outlined in the cycling action plan, though at a reduced level temporarily until budget capacity returns to previous levels
- that East Malvern Tennis Facility is a much-loved facility in need of re-development - Council is committed to commencing a re-development in 2023-24 that will see a \$1.0 million investment over two years into the facility
- that there is strong advocacy within the community for the upgrade of Waverly Oval facilities – Council has reviewed our 10-year capital program and brought the proposed investment into this facility forward by 1 year commencing 2025-26.



I thank everyone who took the time and effort to provide input and feedback during the budget process.

---

**Cr Jami Klisaris**  
**Mayor**



## Executive Summary

### Responding to our community

This Budget is shaped by a formal community engagement process as well as continuous community involvement and input. It also references the engagement and feedback gained from the process in place for the development of the Council plans, strategies and initiatives - including nine months of conversations with our community that led to our Council Plan.

Through three stages of the budget consultation process, there was significant community feedback within areas of parks and open space, roads and drainage, streetscapes and amenity, community services and facilities, active transport and waste services. There was also feedback in relation to the upgrade of sporting facilities.

Management has made a conscious effort to prioritise spending in areas that have been highlighted as important by our community while at the same time taking measures to deliver a sustainable budget in a challenging financial environment.

Expenditure allocations in some infrastructure renewal programs will therefore receive lower funding than the previous year's however this will not impact essential infrastructure such as roads and footpaths that will continue to be maintained at the expected standards. Furthermore, there is a commitment to increase spending within asset renewal areas in the coming years as our funding capacity improves.

This year's budget includes:

- significant investment to improve our streetscapes including Toorak Village streetscape improvements for 2023-24 and further masterplan development for Chapel Street
- continued investment in core infrastructure such as roads, footpaths, bridges and drainage works
- commitment to deliver on its strategic transport objectives as outlined in the cycling action plan, though at a reduced level temporarily until budget capacity returns to previous levels
- a service performance program to ensure our services are relevant, financially sustainable and can meet future community needs
- open space acquisition and planning to identify new opportunities and ensure we're getting the most from our existing open space
- a program of works to review and better activate our community facilities and spaces
- planning for the future of sustainable transport options in Stonnington
- finalisation of the garbage and recycling bin lid changeover project and facilitation of improved waste education

### Fiscal Sustainability

#### Addressing our financial challenges

We are constrained within the parameters of the rate cap, which is 3.5 per cent for 2023-24. This is particularly challenging this year as other sources of revenue have come under pressure and the costs of critical services and construction projects have increased beyond 3.5 per cent. Additionally, it is imperative that we retain our investment in aging infrastructure, and climate change in order to accommodate growth, which has consequently increased our reliance on borrowings in the short term.

By maintaining a surplus, we will be able to fund critical capital works programs that not only provide essential community infrastructure but also promote economic growth within our local area. The 2023-24 budget has been designed to achieve a surplus of \$15.91 million, which includes \$14.50 million of new borrowings, to ensure that we remain flexible and responsive to emerging needs.

Through prudent financial management, City of Stonnington is fortunate to still be in a surplus position. We plan to manage the impact of rates capping and continue to invest in our City by focusing on the following strategic levers:



### 1. *Delivering efficiency and cost saving:*

Key initiatives to deliver these savings include a service review program to better define service requirements and target support, a commitment to better-practice procurement and asset management, the sale of surplus properties and investment in business process and system improvement.

### 2. *Appropriate use of borrowings and reserves:*

Borrowings will be used for large capital works projects and will not be used to fund ongoing operations. We will continue to use open space contributions for investment in acquisition of new open space and the creation of open space. The future fund reserve will be built back over time and is considered more efficient than the use of debt. Continued prudent leadership will ensure that the parameters set for Council to operate within, will maintain acceptable financial outcomes over the short, medium and long term.

### 3. *Careful management and prioritisation of expenditure*

We undertake a rigorous and robust budget setting process each year, including a line-by-line review of operating budgets and proposed projects to ensure alignment with strategic priorities and best value. Performance is monitored closely throughout the year with forecasts updated monthly.

### 4. *Setting fair and appropriate user charges*

As part of the annual budget process, we conduct a comprehensive review of user fees and charges to ensure that they continue to be reasonable, equitable and suitable. An increase from the previous year of 4.0 per cent has been applied to the 2023-24 fees and charges listing, this has translated to an average increase of 5.2 per cent including new fees and rounding. We believe individuals who directly benefit from, or bear responsibility for expenditure, should contribute proportionately to the service, taking into account people's ability to pay. This includes benchmarking with surrounding municipalities and relevant industries.

### **A change in accounting standard has put pressure on our underlying surplus**

The Digital Transformation Program has been initiated to ensure that Council is addressing its technology challenges and building on opportunities to achieve Council's strategic direction as a people-centred and future ready city.

As part of this program, Council has been exploring the options for updating systems and improving our cyber security including the use of Software-as-a-Service platforms.

In 2022, a clarification was released for the application of IAS38 Intangible Assets - Configuration or Customisation Costs in a Cloud Computing Arrangement, which has impacted Council's result. The clarification reflected arrangements in respect of a specific part of cloud technology, Software-as-a-Service (SaaS), and how they should be accounted for, and deals with specific circumstances in relation to configuration and customisation costs incurred in implementing SaaS. Council has reflected this change in accounting policy in respect of customisation and configuration costs incurred in implementing SaaS arrangements and in applying this accounting policy.

SaaS application will impact the adjusted underlying surplus position in 2023-24 by \$8.50 million and will also impact on 2024-25 as the Digital Transformation Project is realised.

(\$'000)	Actual 2019/20	Actual 2020/21	Actual 2021/22	Forecast 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Underlying result pre-SaaS	12,353	5,183	5,883	9,225	10,060	11,160	15,741
SaaS impact	-	-	8,220	5,454	8,500	8,000	-
<b>Underlying result post-SaaS</b>	<b>12,353</b>	<b>5,183</b>	<b>(2,337)</b>	<b>3,771</b>	<b>1,560</b>	<b>3,160</b>	<b>15,741</b>

### **How we stack up**

Compared to similar neighboring Council areas – the City of Stonnington already has low rates.

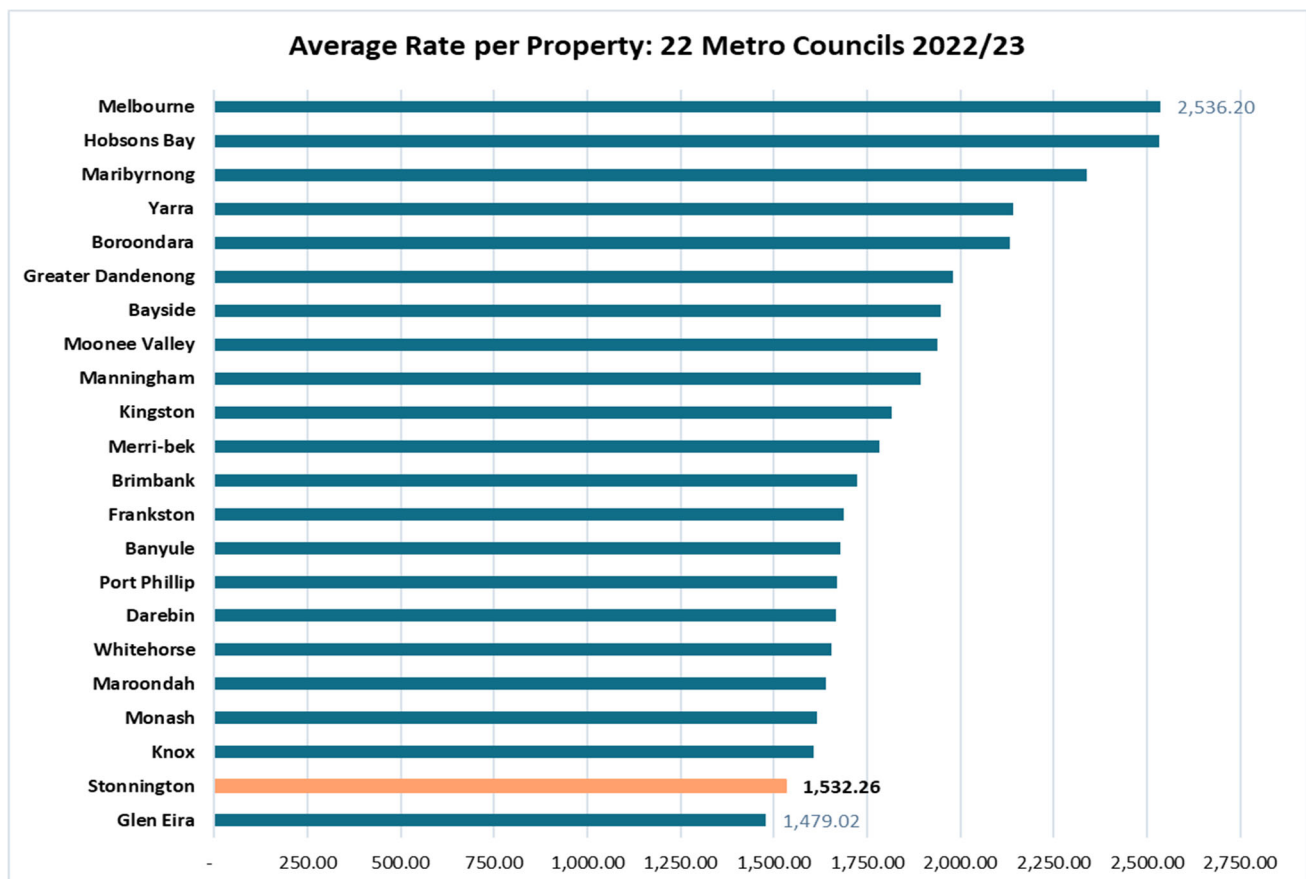


This Budget includes a rate rise of 3.5 per cent, which has been determined by the Victorian Government through its rate capping program. The average 3.5 per cent increase per household will be \$59.14 per annum or \$1.14 per week.

The City of Stonnington has moved from biennial to annual valuations in line with State Government changes introduced from 1 July 2018. The valuation function is now centralised with the Valuer-General of Victoria. Valuation figures used in this 2023-24 Budget report are final certified valuations provided by the Valuer-General's office.

It should be noted that since the introduction of rate capping, it is important for residents to understand that these two matters are quite independent of each other. The rate cap is applied to the total rates that a Council can raise and not to individual properties. A resident's rate bill may vary by more or less than the rate cap due to the relative property valuation and other charges not subject to the rate cap (for example, the waste charge). This means that ratepayers will experience changes to their rates that vary from the standard increase of 3.5 per cent (both higher and lower). In practice, the total Council rates collected will increase by 3.5 per cent while individual property movements may vary greatly.

The following table highlights that Stonnington will continue to have one of the lowest rates charges per property value in Victoria, while enabling new capital works projects and maintaining services to support our community.



### Increase of Waste Levy

The 2023-24 Budget proposes an increase of 4.7 per cent in the default annual waste charge compared to forecast (inclusive of the State Government landfill levy), which is linked directly to the cost of providing the waste services and priced on a cost recovery basis.

Victorian Government costs related to sending waste to landfill are increasing and so are supplier contract costs for collection and processing of waste. Cost increases that have been factored into the Budget include:

- more than doubling in Environmental Protection Authority landfill levies over the last three financial years from \$65.90 a tonne in 2020-21 to \$140.00 a tonne in 2023-24 (estimate)
- recycling collection and processing costs are expected to increase by 17.4 per cent





- FOGO and green waste disposal will increase by at least 8 per cent
- changeover of bin-lid colours to adhere to Victorian Government directions (\$4.20 million cost), this has been allocated over the waste service charge over a five year period.

Cost recovery through rates and charges reflects an equitable 'user-pays' approach to waste services charges. While FOGO costs have increased significantly, Council continues to support the development and expansion of this service as it can deliver significant environmental benefits by diverting what we send to landfill.

This Budget also invests in education programs that will help to reduce costs related to contamination of recyclable waste and Council will continue to monitor market conditions to ensure we're managing waste in a way that is both financially and environmentally sustainable.

### **Financial support still available**

We acknowledge that financial stress is being experienced by a significant portion of our community, including both residents and businesses. Support available includes:

- payment arrangements that are tailored to the needs of the property or business owners
- a deferment of payment of rates
- financial counselling and support provided by Good Shepherd (not-for-profit organisation) and through Consumer Affairs Victoria (National Debt Helpline (Victoria)).

For more information about support please call **8290 1333** or visit [Pay your rates City of Stonnington](#)

### **Investing in infrastructure and asset renewal**

We own and control a wide range of assets from land and buildings to roads, drains, footpaths and open space. The total value of our fixed assets is \$3.38 billion and consistent with the trend across the local government sector, we are facing escalating costs to maintain and renew our ageing asset base.

This budget will deliver a responsive surplus of \$15.91 million which will be used to partly fund a new capital works program for budget year 2023-24 worth \$64.89 million, as well as a \$9.62 million intangibles (information technology) program and \$8.50 million of cloud software implementation. Put simply, without a budget surplus – there would be a significantly reduced capital works programs at all Councils.

Investing in infrastructure projects not only leads to the development of upgraded and new assets for our community but also contributes to the economic growth of our local area. Moreover, it provides additional reasons for our residents to appreciate their neighborhood.

Highlights for infrastructure projects in 2023-24 include:

- roads, footpaths, bridges and drainage works (\$9.13 million)
- community building and recreation facilities renewal and improvement works (\$28.44 million)
- land acquisition and improvements works relating to parks and open space renewal and improvement projects (\$20.63 million)
- customer experience improvements and digitisation program (\$9.62 million)

Within the above highlighted items, some key deliverables are:

- new community sporting facilities at Percy Treyvaud Memorial Park (\$5.55 million)
- strategic property acquisitions to increase open space within our community (\$7.00 million)
- East Malvern Tennis Club facility upgrades – stage 1 (\$0.40 million)
- Prahran Town Hall asset improvement works (\$0.64 million and \$0.47 million carryover)
- Toorak Village streetscape improvements (\$6.50 million)
- Toorak Park masterplan implementation - stage 3 (\$9.06 million and \$1.66 million carryover)
- Princess Gardens masterplan implementation (\$2.60 million and \$3.12 million carryover)
- Prahran Market asset renewal (\$4.00 million and \$1.39 million carryover)
- Prahran Aquatic Centre refurbishments (\$0.70 million and \$0.59 million carryover)
- Chapel Street master plan development (\$1.00 million and \$1.49 million carryover)
- Gardiners Creek (KooyongKoot) masterplan implementation (\$0.50 million and \$0.78 million)



carryover)

- regional accessible playgrounds at Central Park and Sir Zelman Cowen (\$1.56 million and \$1.46 million carryover)
- accessible ramp and lift upgrade at Toorak/South Yarra Library (\$1.00 million)

The adopted capital works budget comprises new investment plus some funds carried forward from last financial year that were unspent due to unforeseen delivery impacts.

### **Challenges continuing to face the construction industry**

The challenges facing the construction industry in Victoria have continued to impact our ability to deliver some of our planned capital projects, including:

1. COVID-19 impacts: The lagging impacts of the pandemic continues to disrupt supply chains and cause delays in project delivery, leading to increased cost.
2. Skill shortages: Victoria's construction industry is experiencing a shortage of skilled workers, including engineers, architects and construction managers.
3. Contractor availability: the significant number of construction projects underway across Victoria has at times resulted in low tender submissions for Council.
4. Tightening credit conditions: The industry is facing tighter credit conditions, which are making it difficult for construction companies to access financing for their projects.
5. Environmental regulations: The industry is subject to increasingly stringent environmental regulations, which can increase project costs and lead to delays.

Any ongoing issues will continue to impact the delivery of our capital works program. The likelihood of these challenges continuing through 2023-24 is high and we will continue to monitor this situation closely.

### **Implementation of our Climate Emergency Action Plan**

Council will continue to prioritise and invest in environmental sustainability and strive to minimise waste. To achieve this, Council will invest \$1.96 million in 2023-24 across various climate initiatives, as outlined in our Climate Emergency Action Plan. Our goal is to ensure a sustainable future for the City by reducing carbon emissions, increasing adaptability and resilience of our buildings to climate change, promoting water sensitivity, and consistently decreasing waste production. New asset developments are planned and developed to incorporate climate resilience and mitigate our environmental impact in line with our Sustainable Assets Policy.

### **Why are there short-term project roles in the budget?**

The Council is currently implementing two major projects: a Digital Transformation Project worth \$15.00 million and an enhanced Capital Works Program worth \$64.89 million, along with carry-over funding of \$26.89 million from 2022-23. These initiatives require additional personnel to ensure their timely and cost-effective completion. To achieve the best value in project delivery and build internal capacity, the Council has decided to hire more short-term and temporary staff. Most of these roles are for specific initiatives, programs, or projects and have been included in their respective budgets.

Some of the new temporary roles are associated with projects aimed at improving the Council's technology, making it easier for people to interact with them. Once these projects are completed, significant business efficiencies and savings will be achieved, and the Council will be able to reallocate resources as needed. Other benefits include reduced risks to their services due to obsolete technology, faster response times to customer requests, multiple channels for customer interaction, and a more engaged workforce that helps reduce employee attrition costs for Council.

### **Supporting the events, arts and culture sector**

Stonnington has an incredible arts and events program that nurtures the artistic and cultural side of our community and brings people into our city. This is especially important as we continue to drive activation to our much-loved precincts.



To help build on and deliver these highly valued community events, the festivals and events budget has marginally increased in 2023-24 to include new and creative ways of delivering events to enable the best engagement from our community and provide economic stimulus.

Highlights of this program include:

- Roola Boola Children's Arts Festival
- Glow Winter Arts Festival
- Festive Season Carols at Como Park and Family Festive Season Central Park
- Sunset Sounds Outdoor Concert Series
- Classics Opera Outdoor Concert
- Classics Symphony Indoor Events
- Pets In the Park Outdoor Event
- Melbourne Food and Wine Festival
- Melbourne Fashion Festival
- Circus Arts Precinct Activation across the Prahran precinct
- Melbourne International Jazz Festival
- Prahran Square Outdoor Events
- Business development workshops and events.

### Key Statistics

With the impact of COVID-19 on the last three financial year comparisons, data from this period is not reflective of normal Council operations and future budgeting needs or trends. Therefore, we have provided comparative details for prior years below.

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's finest mansions to large blocks of public housing, which is an indication of the community's contrasting lifestyles, needs and expectations.

The number of people who live in Stonnington has grown by close to 10,000 in last five years. Population figures reflect the most recent Estimated Resident Population (ERP) as provided by the ABS prior to 30 June 2022. The data release estimated Stonnington's population at 114,340 for 2022, a 3.6 percent decrease from 2021. This was driven by interstate and international emigration at the height of the COVID-19 pandemic lockdowns.

Rateable properties have increased by 3,279 in the last five years and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

Key drivers	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Population growth	2.23%	1.28%	0.72%	(3.6%)	<i>Not available</i>	<i>Not available</i>
Rateable property growth	1.90%	1.50%	1.50%	1.50%	0.17%	0.65%
Rates cap increase	2.25%	2.50%	2.00%	1.50%	1.75%	3.50%

The City of Stonnington's budget for 2023-24 includes a 3.5 per cent rate rise, the recommended amount by the Victorian Government.

Revenues (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Forecast 2022/23	Budget 2023/24
Total revenues	201,280	190,971	180,754	195,805	207,942	218,378
Rates and Charges	113,597	117,736	119,705	126,234	133,807	137,460
Statutory fees and fines	25,788	23,880	19,039	20,247	20,159	22,359
User fees	21,638	18,105	15,382	17,992	22,152	25,095



Of the \$64.89 million in new capital (excl. intangibles) funding required, \$36.04 million comes from Council operations (surplus plus other funded reserves), \$4.85 million from external grants, \$9.5 million from open space reserve (investment funded), and \$14.50 million to be funded from new borrowings.

Capital Program by funding sources (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Forecast 2022/23	Budget 2023/24
Council Surplus	37,379	41,539	28,109	42,770	13,834	36,044
Reserve-Open Space	20,396	3,935	13,289	416	17,163	9,500
Reserve-Future Funds	1,200	300	-	-	-	-
Borrowing facility	20,000	-	-	-	41,500	14,500
External Capital Grants	2,736	779	4,222	4,203	7,341	4,846
<b>Total Capital Program</b>	<b>81,711</b>	<b>46,553</b>	<b>45,620</b>	<b>47,389</b>	<b>79,838</b>	<b>64,890</b>

Cash funds will be drawn upon to fund our new capital program of \$74.51 million (incl. intangibles) within the adopted budget for 2023-24. Continued prudent leadership will ensure the parameters set for Council to operate within will maintain acceptable financial outcomes over the short-term and Council will be committed to getting cash levels back over the long-term.

Total Cash (\$'000)	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Forecast 2022/23	Budget 2023/24
<b>Total Cash</b>	<b>111,125</b>	<b>106,711</b>	<b>104,606</b>	<b>90,643</b>	<b>82,821</b>	<b>46,582</b>

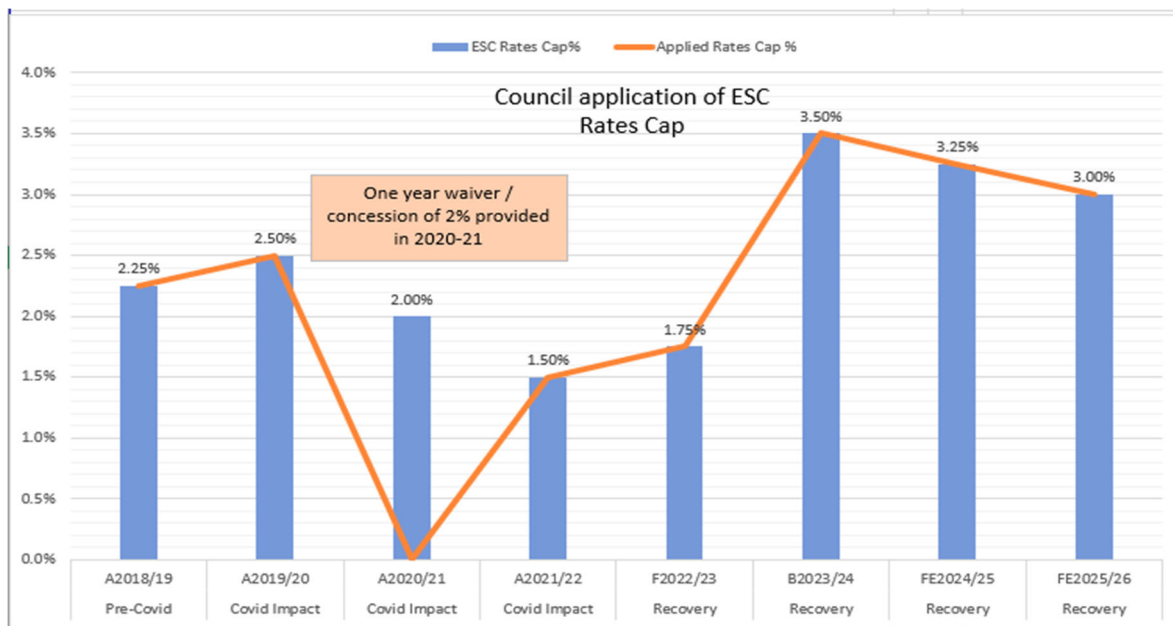


## Budget Reports

### Budget Trends and Summary

- Rates per cent increase

The introduction of rate capping has resulted in an average current and projected rate increases of 2.22 per cent which is significantly lower than the average increase over the years from 2011-12 to 2015-16 of 4.04 per cent (before rate capping). For the 2023-24 budget year, Council has adopted to apply the rate cap increase of 3.50 per cent as approved by State Government. Note that as part of COVID-19 response, Council provided 2.00 per cent rate relief for all ratepayers in 2020-21 budget year.



- Rates total revenue

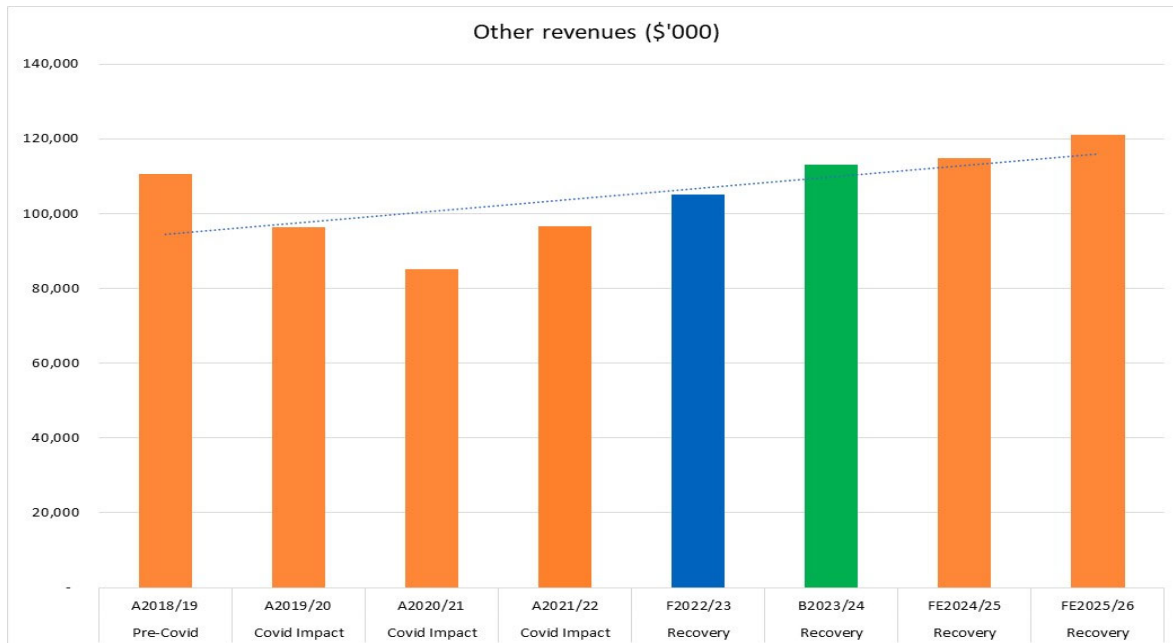
Council rate revenue by dollars continues to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) add around \$0.8 million per annum to Council revenue. The actual rates revenue for 2020-21 reflected the full rate waiver and concession, which resulted in the projected value being below the trend line.





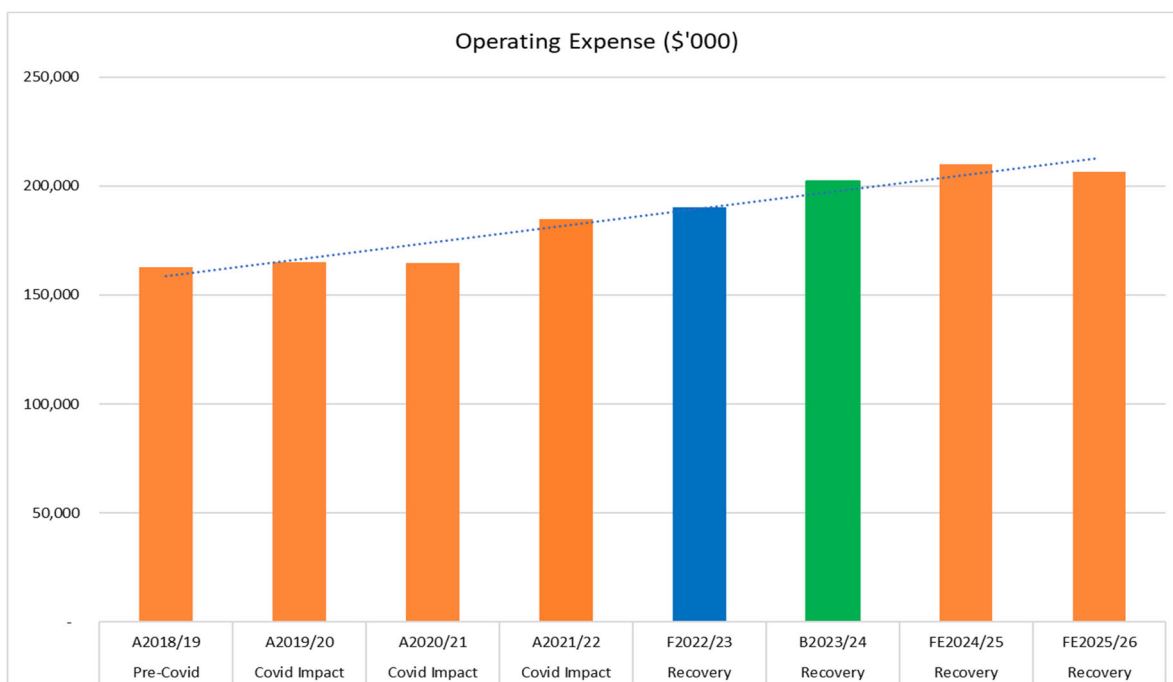
- Total other revenues

Other revenue took a substantial hit due to the impact of COVID-19 on statutory fees and fines and service charges. This predominately related to reductions in parking fines, parking fees, recreation and aquatic facilities revenues during the Melbourne lockdowns. The Budget for 2023-24 is projected to return to pre-COVID levels. New revenue streams have been built into the budget assumptions, including bus shelter advertising and further parking enforcement.



- Total operating expense

The 2023-24 budget and forward estimates highlights Councils ability to return to operating service levels and increased inflationary costs. In addition to this, the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement impacted operating expenses in 2021-22, with further write offs budgeted to occur in 2023-24 and 2024-25 as the Transformation Project is realised. Hence the reduction in 2025-26 is due to the assumption that Software-as-a-Service write offs will have all occurred in previous years.

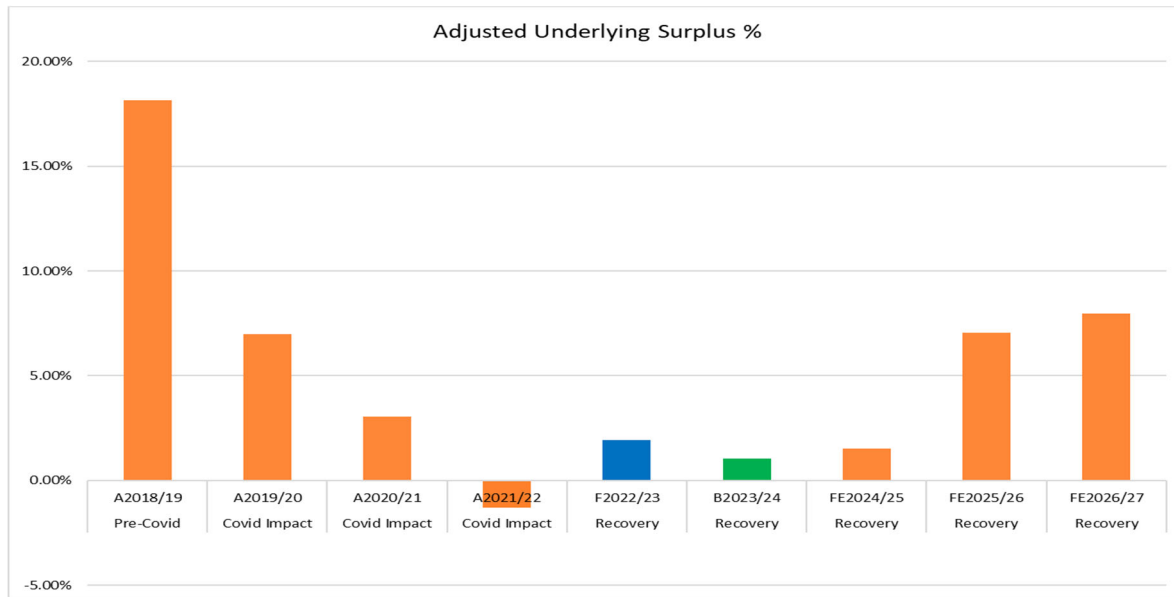




- Annual adjusted underlying surplus per cent

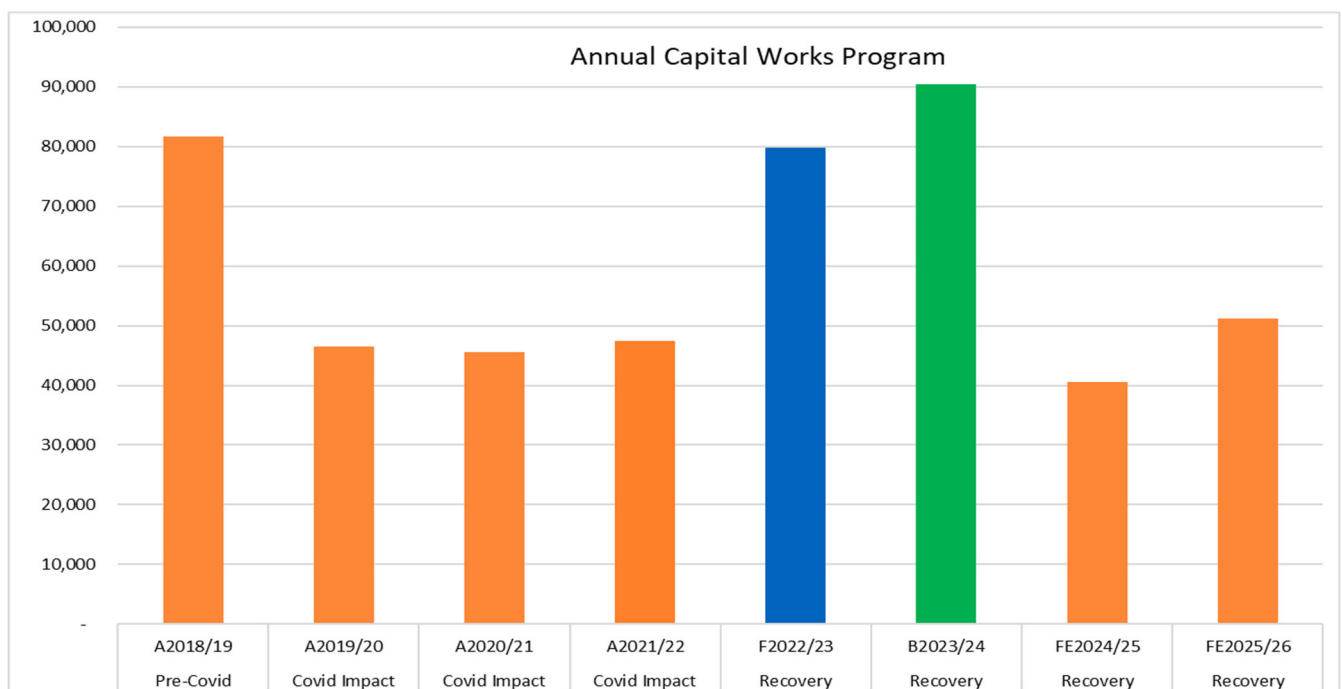
The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is our significant funding source for the Council capital program.

Our other revenue streams have been slow to normalise, and we face additional pressure as the rates cap is outpaced by increasing costs. In addition to this, the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement impacted the adjusted underlying surplus in 2021-22, caused an adjusted deficit position, however no cash impact. Significant Software-as-a-Service write offs have been budgeted to occur in 2023-24 and 2024-25 as the Transformation Project is realised.



- Annual capital works program

Council continues to renew, upgrade, and construct new assets that support and provide economic stimulus to our community. The 2019 to 2022 capital programs have been significantly impacted by unforeseen challenges impacting the construction industry resulting in project delays and / or deferrals of projects. The budget program for 2023-24 and beyond will enable Council to provide updated assets and new facilities to support the Community both now and in the future.





## Budget Context

### Strategic Planning Principles

The Financial Plan provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision. The Financial Plan is developed in the context of the following strategic planning principles:

- Council has an integrated approach to planning, monitoring and performance reporting.
- Council financial plan addresses the Community Vision by funding the aspirations of the Council Plan. The Council Plan aspirations and actions are formulated in the context of the Community Vision.
- The Financial Plan statements articulate the 10-year financial resources necessary to implement the goals and aspirations of the Council Plan to achieve the Community Vision.
- Council's strategic planning principles identify and address the risks and opportunities to effective implementation of the Financial Plan.
- The Financial Plan provides for the strategic planning principles and progress monitoring and reviews to identify and adapt to changing circumstances.

### Financial Management Principles

The Financial Plan demonstrates the following financial management principles:

- Revenue, expenses, assets, liabilities, investments and financial transactions are managed in accordance with Council's financial policies and strategic plans.
- Management of the following financial risks:
  - the financial viability of the Council
  - the management of current and future liabilities of the Council
  - the management of cash levels over restricted assets.
- Financial policies and strategic plans are designed to provide financial stability and predictability to the community.
- Council maintains accounts and records that explain its financial operations and financial position

### Service Performance Principles

Council services are designed to be provided in an equitable manner and be responsive to the diverse needs of the community. The Council Plan is designed to identify the key services and projects to be delivered to the community. The Financial Plan provides the mechanism to demonstrate how the service aspirations within the Council Plan are proposed to be funded. The service performance principles for Council are listed below:

- Customer centric: creating and designing a positive customer experience by putting the customer at the heart of all decisions.
- Future focused: learning from the past, be respectful of the present and looking to the future, both in the short and long term.
- Outcomes oriented: emphasis on working towards achievable outcomes that benefit the wider community.
- Evidence based: well-informed decisions about services, projects or policies based on the best available evidence and research (accurate, qualitative, quantitative data etc.).
- Best Value: the optimum combination of cost (whole of life), quality (fit for purpose) and sustainability (economic, social and environmental) to meet our community needs.
- Continuous improvement: an ongoing effort to improve processes through proactive, creative and innovative initiatives to meet a changing service environment. These efforts can seek “incremental” improvement over time or be transformational.
- Social sustainability: to promote and support social, cultural and civic life, and places and space for people to maintain a healthy and connected community.





- Environmental sustainability: enhancing the natural environment that is valued in our municipality, and for our future decisions to contribute to a cleaner, safer and better environment for future generations.

### Asset Plan Integration

Integration to the Asset Plan is a key principle of the Council's strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of Councils approved / adopted plans and policies that will ensure effective management of Council's assets into the future.

The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide council with a sound base to understand the risk associated with managing its assets for the community's benefit.

The Asset Plan is designed to inform the 10-year Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition and risks as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices. Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

### Budget influences

The 10 years represented within the Budget are 2023-24 through to 2032-33. In preparing the 2023-23 Budget, several external influences have been taken into consideration. To mitigate external influences Council will continue to review strategic actions to ensure funding levels are retained and the Council Plan can be delivered.

These include:

- A financially sustainable Council – improving financial sustainability to enable Council to respond to financial challenges now and into the future.
- Prioritised funding – align resources to Council Plan priorities and fund projects based on demonstrated need.
- Focused program of service reviews and building efficiencies with a focus on developing new revenue sources and containing cost increases in business operations.
- Rate funds applied to the capital works program to increase each year.
- Increase investment in capital works renewal to reduce the escalating risk and maintenance of aging infrastructure.
- Appropriate funding to address climate change.
- Debt funding to be applied to growth infrastructure where applicable.
- Allocate consistent funding for technology and innovation to enhance customer service and create efficiencies.
- At a minimum, adherence to the projected State Government annual rate cap.

External and internal budget influences are outlined below:

Factor	Consideration
Impacts to cost base	Service growth from population growth and service demand / expectation. New services and asset demands. Cost pressures from wages and construction costs. Inflation pressures.



Factor	Consideration
CPI Volatility	Current market and CPI volatility that is caused by one-off events like Russia & Ukraine War for oil price increase and supply chain distribution issues caused by COVID.
Rates Capping	The Victorian State Government cap on the average property rate increase for 2023-24 has been set at 3.50 per cent (2022-23 1.75 per cent) which is lower than the cost inflation forecast for 2023-24 at 6 per cent.
Challenges impacting project delivery	Contractor availability due to the significant number of construction projects underway across Victoria. Skills shortages. Tighter credit conditions, which are making it difficult for construction companies to access financing for their projects. Ongoing investment to keep up with Technology changes and to mitigate cyber risks and accommodate new ways of working.
Cost shifting	A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services.
Public infrastructure maintenance	Councils across Australia raise approximately 3 per cent of the total taxation collected by all levels of Government in Australia, but Councils are entrusted with the maintenance of more than 30 per cent of all Australian public assets including roads, bridges, parks, footpaths and public buildings.
Lower Developer Contributions	The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality. Changes in this impact on the level of non-monetary contributions received by Council.
Enterprise Agreement (EA)	The existing Enterprise Agreement (EA11) ends on 30 June 2024 triggering negotiation.
Labour shortages and retention	Labour shortages and retention have had a significant impact on Council, leading to increased costs to fill vacancies, and lost opportunities for growth.
Increasing adaptability and resilience Climate Change	Investment to factor for the physical, social, and economic impacts of climate change and adapting this into service levels, asset renewals and new project delivery.
Capital expenditure funding	The ten-year Budget is based on a decrease in capital works investment funded from Council's operations to ensure that Council replenishes cash levels above restricted assets.
Service Planning and performance	Council's broad approach in fulfilling its long-term obligations to facilitate acceptable services for the community, is engage in service reviews which may: <ul style="list-style-type: none"><li>o improve process / service</li><li>o minimise service cost growth</li><li>o change the delivery model</li><li>o change / rationalise service levels</li></ul>



## 2023/24 Budget

**Financial Policy Statements** defines the measures that demonstrates Council's financial sustainability in order to fund the aspirations of the Community Vision and the Council Plan.

Policy Statement*	Measure	Target	Forecast	Budget	Projection									Trend
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	+/-
Net result margin (%) Net result/Total revenue	Low Risk: More than 0% Generating surpluses consistently.	>0%	9%	7%	7%	13%	13%	14%	14%	15%	15%	16%	17%	+
Internal financing (%) Net operating cashflow/Net capital expenditure	Low Risk: More than 100% Generating enough cash from operations to fund new assets.	100%	51%	51%	102%	124%	111%	126%	138%	128%	155%	149%	149%	+
Rates allocated to capital works Rate revenue applied to fund the capital program compared to prior year	Rates allocated to capital works	32,073	25,320	54,603	16,811	27,798	27,631	36,770	35,760	42,687	32,992	38,427	41,642	+
Capital replacement (ratio) Cash outflows for the addition of new infrastructure, property, plant and equipment/ Depreciation	Low Risk: More than 150% Low risk of insufficient spending on asset renewal	>150%	346%	356%	152%	188%	211%	191%	177%	197%	161%	175%	182%	-
New Asset Budgeted/ Projected Spend Total New Capital Works Budgeted or Projected Expenditure	Greater than \$5 million annually over the forward estimates	>5,000	47,469	17,421	9,982	10,733	10,580	17,235	12,065	12,915	8,925	9,115	8,955	-
Unrestricted Cash	Cash and Investments Less All Statutory Reserve Funds, Trust Liabilities, and Long Service Leave Provisions	>\$0	37,446	26,617	27,268	35,235	40,514	51,393	59,630	65,177	83,805	102,215	123,040	+
Annual renewal spending / Depreciation	Asset renewal and upgrade project spend each year/Depreciation Expense	>100%	180%	256%	113%	146%	151%	150%	134%	135%	113%	145%	153%	-



**Assumptions to the financial plan statements:** presents information in regard to the assumptions to the Comprehensive Income Statement for the 10 years from 2023/24 to 2032/33.

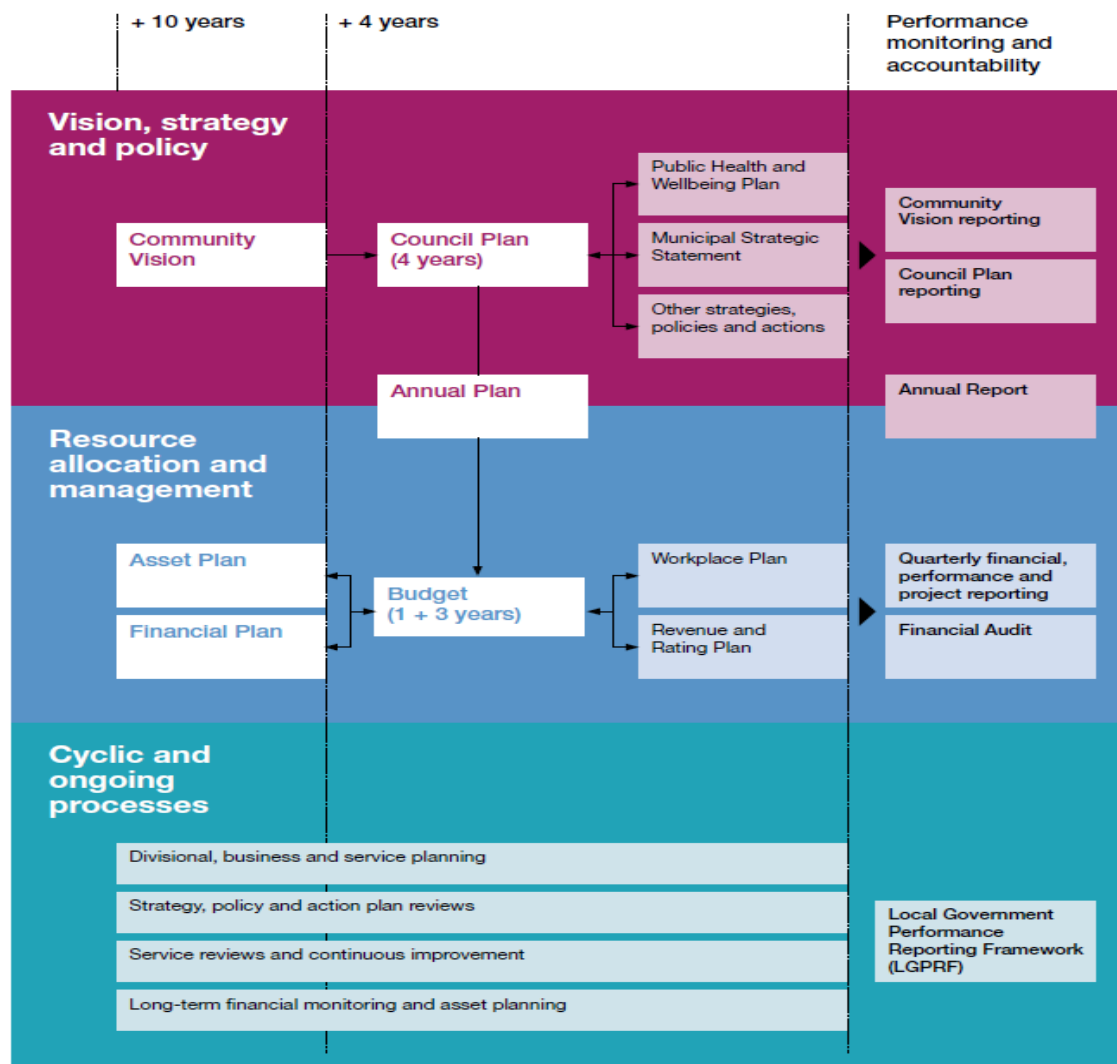
Escalation Factors	%/\$'000 movement	Budget		Projection							
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
CPI		6.00%	3.50%	3.00%	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%
Property Assessment Growth		0.85%	0.84%	0.93%	1.01%	0.99%	0.98%	0.97%	0.96%	0.95%	0.94%
Rates and charges		3.50%	3.25%	3.00%	2.75%	2.50%	2.50%	2.75%	2.75%	3.00%	3.00%
Statutory fees and fines		2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%
User fees		4.00%	3.00%	3.00%	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%
Grants - Operating		2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Grants - Capital		4,846	1,498	3,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498
Contributions - monetary		9,500	11,889	11,889	11,889	11,889	11,889	11,889	11,889	11,889	11,889
Contributions - non-monetary		-	-	-	-	-	-	-	-	-	-
Other income		4.00%	3.00%	3.00%	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%
Employee costs		3.06%	2.97%	3.17%	3.12%	2.86%	2.86%	2.86%	2.86%	2.86%	2.86%
Materials and services		6.00%	3.50%	3.00%	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%
Depreciation & Amortisation		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other expenses		6.00%	3.50%	3.00%	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%

## 1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and performance framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget and Annual Plan) and then holding itself accountable (Annual Report).

### 1.1 Framework principles

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic directions and objectives described in the Council Plan. The diagram below depicts the integrated planning and performance framework that applies to local government in Victoria and adopted by the City of Stonnington. At each stage of the integrated planning and performance framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers. This framework complies with the requirements under Part 4 of the Local Government Act 2020.



Source: Department of Jobs, Precincts and Region; City of Stonnington

The timing of each component of the integrated planning and performance framework is critical to the successful achievement of the planned outcomes.



## 1.2 Future Stonnington

Council's long-term vision for the City and the outcomes we will work towards over the next four years are described in Future Stonnington. This incorporates two important documents: the Stonnington Community Vision 2040 articulating the community's aspirations for the future, and the Council Plan 2021-25 which describes how Council will strive towards this vision during its four-year term. Future Stonnington is supported by our long-term financial plan, developed to guide how our actions will be funded to achieve the community's vision.

### **Community Vision 2040**

*Our community is a safe, inclusive and creative city that celebrates and embraces its vibrancy of cultures.*

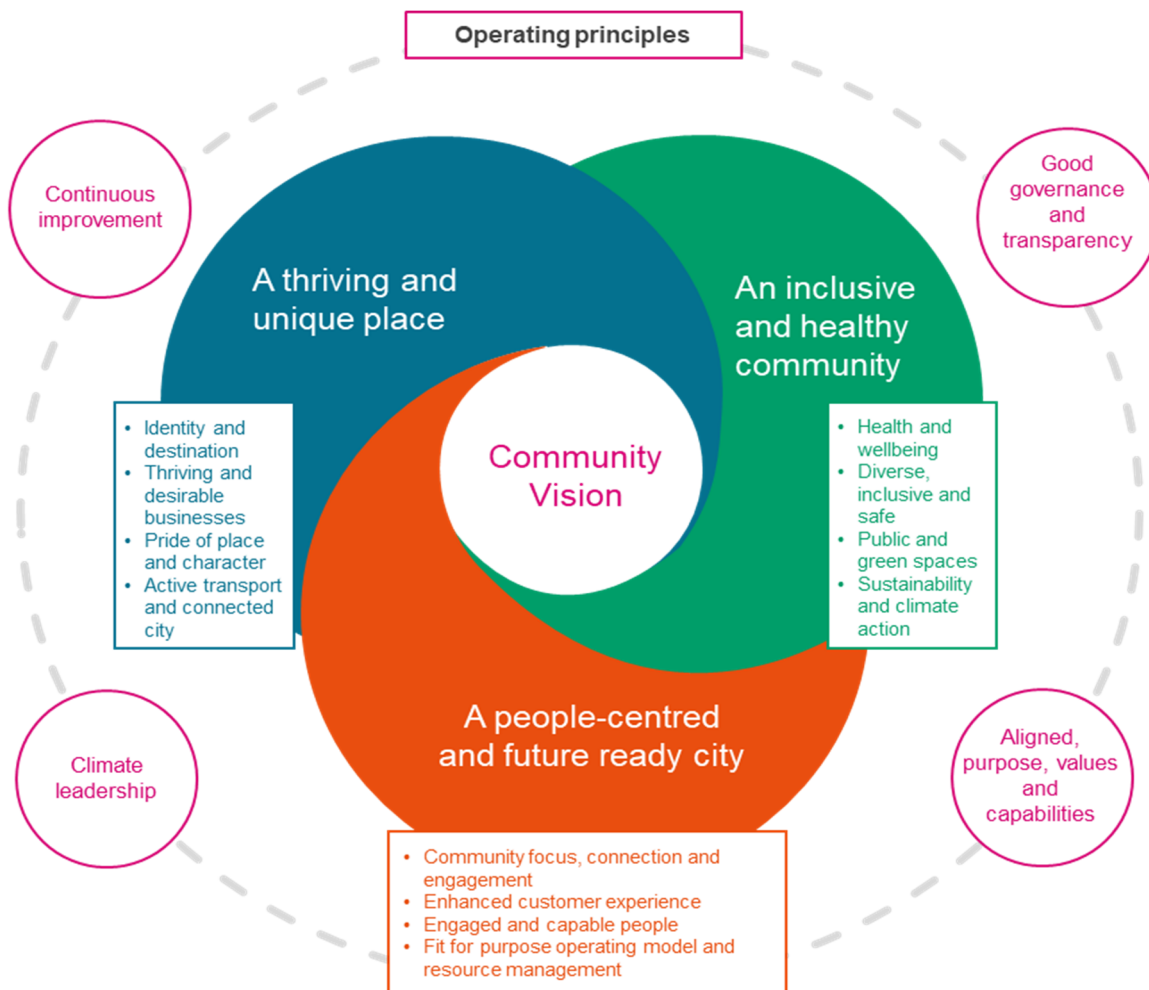
*Walking the tree lined streets, we pay respect to the influence of the Nation's First Peoples past and living on a modern, sustainable and interconnected way of life that supports the good health and wellbeing of all.*

The Community Vision is supported by six principles, which are articulated in Future Stonnington. These community outcome areas comprise:

- Stonnington is a modern city that maintains heritage sites and its cultural identity whilst embracing progressive development, which supports its local businesses and encourages creative initiatives.
- Protect biodiversity, take climate action and pursue eco-friendly ways of living.
- Stonnington's ambition is to be a caring, compassionate and supportive city for all members of the community.
- Stonnington will have strong governance and diverse representative leadership, which enhances open two-way communication.
- Stonnington's public spaces will provide the ability for all members of the community to experience and enjoy the natural environment.
- We provide access to a variety of quality services and amenities for everyone within 20 minutes.

### **Council Plan 2021-25**

Developed with our community, the Council Plan is one of the most critical pieces of work Council will undertake in its four-year term. It must consider our Community Vision, the challenges and opportunities we face as a city, as well as the functions and obligations required of councils by law. Once adopted, it becomes our framework for action and guides the delivery of everything we do. The City of Stonnington has developed this Council Plan centred on three strategic directions representing our broad aspirations in achieving the community's vision. Each strategic direction is supported by four objectives, key themes that underpin the directions.



Source: Future Stonnington, 2021, p 26.

### Strategic Directions & Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of the Strategic Directions as set out in the Council Plan 2021-25. The following table lists the Strategic Directions as described in the Council Plan.

Strategic Direction	Strategic Objectives
1. A thriving and unique place	1.1 Identity and destination 1.2 Thriving and desirable businesses 1.3 Pride of place and character 1.4 Active transport and connected city
2. An inclusive and healthy community	2.1 Health and wellbeing 2.2 Diverse, inclusive and safe 2.3 Public and green spaces 2.4 Sustainability and climate actions
3. A people centred and future ready city	3.1 Community focus, connection and engagement 3.2 Enhanced customer experience 3.3 Engaged and capable people 3.4 Fit for purpose operating model and resource management



### 1.3 Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councilors, the community and staff. Staff support the community leadership and governance role of Councilors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practice the following organisational values enhances the quality of this partnership:

- **Cooperation** - we know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions
- **Change and New ideas** - Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- **Learning** - We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- **Achievement** - We work hard to achieve great outcomes and we like how it feels when people stop to say, great job! So we strive for excellence and celebrate our success.
- **Communication** - We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- **Accountability** - We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

## 2. Services and service performance indicators

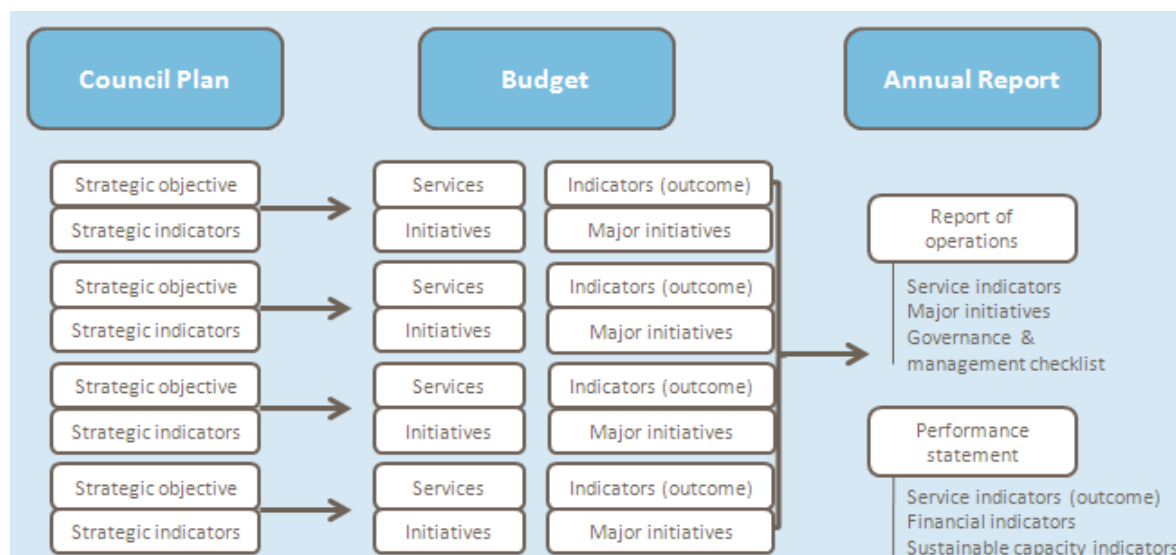
Each year Council highlights key activities to be undertaken to deliver on the strategic directions of the four-year Council Plan 2021-25 and long-term Community Vision 2040 (Future Stonnington). This includes major initiatives resourced through the Budget, in addition to the day-to-day delivery of important programs and services to our community.

The Annual Plan, previously a stand-alone companion document to the Community Vision, Council Plan and Budget, is now integrated as Section 2 of the Budget to better describe how Council will resource these activities over the financial year.

This is a non-exhaustive overview, with Council's objectives and priorities also delivered through additional initiatives and operational activities contained within internally managed Service Plans and elsewhere within the Budget.

Progress delivering these activities is shared with the community through the Annual Report and Quarterly Reporting to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.





Source: Department of Jobs, Precincts and Regions

## 2.1 Strategic Direction 1: A thriving and unique place

We are a connected city of unique precincts, we preserve and celebrate our heritage while embracing modern design and sustainable development, and supporting businesses to thrive, made up of four objectives:

- 1) Identity and destination
- 2) Thriving and desirable businesses
- 3) Pride of place and character
- 4) Active transport and connected city

### Major Initiatives -Strategic Direction 1: A thriving and unique place

- A. Implement the Place Led Economic Development Strategy: Develop and deliver a new place-led approach to shape Stonnington's neighborhoods and precincts. (\$0.39 million net cost 2023-24, Operating initiative)
- B. Undertake the Prahran Market asset renewal: Undertake asset renewal works to the Prahran Market as identified by the asset condition audit. (\$4.00 million net cost 2023-24, Capital program)
- C. Major State Government Projects: Advocate for and facilitate the delivery of improved community outcomes related to major state government projects, including Metro Tunnel and Homes Victoria projects. (BAU)
- D. Implement the cycling action plan: Plan for improved off-road trails and on-road cycling paths, and supporting infrastructure, to make it easier and safer for people to cycle within and through the city. (\$0.40 million net cost 2023-24, Capital program)
- E. Improve public realm outcomes through masterplan design and delivery, including: Toorak Village streetscape upgrade (\$6.50 million net cost 2023-24, Capital program)

### Other initiatives – Strategic Direction 1: A thriving and unique place

- Progress the development and implementation of key land use planning strategies, including:
  - Housing Strategy (BAU)
  - Neighborhood Activity Centre Framework (BAU)
  - Suburb-by-suburb heritage reviews (BAU)
- Implement the Chapel Street Transformation program of streetscape uplifts. (\$1.00 million net cost 2023-24, Capital program)
- Deliver a Council wide network of electric vehicle chargers in line with the Integrated Transport Plan and Climate Emergency Action Plan. (\$0.01 million net cost 2023-24, Capital program)



- Implement the walking action plan to encourage walking within Stonnington, including installation of signage, line marking and other minor works. (\$0.05 million net cost 2023-24, Capital program)
- Implement the Creative Arts and Culture Strategy (\$0.03 million net cost 2023-24, Operating initiative)
- Implement the Prahran Town Hall Conservation Management Plan (\$0.09 million net cost 2023-24, Capital program)
- Enhance and support the artistic, creative, community and economic development of our city through delivery of:
  - The Annual Arts and Culture Grants Program (BAU)
  - A signature program of free and ticketed events and festivals (Events and programs)
  - A diverse programming of events at Chapel off Chapel (Events and programs)
  - A visual and public art program (BAU)
- Deliver a suite of events to activate Prahran Square (\$0.18 million net cost 2023-24, Operating initiative)
- Deliver the "See Local" activation program (Events and programs)

A more extensive list of other initiatives is included in Council's Annual Plan.

### 2.1.1 Identity and destination

Service Area	Service Description		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including seminars, meetings and conferences.	Rev	403	692	671
		Exp	<u>1,252</u>	<u>1,528</u>	<u>1,505</u>
		Surplus/(Deficit)	<b>(849)</b>	<b>(836)</b>	<b>(834)</b>
Events, Arts and Culture	This service recognises arts, culture and creativity which are at the heart of the health, wellbeing and prosperity of our community by creating opportunities that support local artists, galleries and art projects.	Rev	114	304	355
		Exp	<u>3,522</u>	<u>4,104</u>	<u>4,084</u>
		Surplus/(Deficit)	<b>(3,407)</b>	<b>(3,800)</b>	<b>(3,728)</b>

### 2.1.2 Thriving and desirable businesses

Service Area	Service Description		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development	This service provides a range of events and activities to support and develop local businesses, including marketing and promotion, business support and partnerships.	Rev	941	531	0
		Exp	<u>5,995</u>	<u>5,076</u>	<u>2,819</u>
		Surplus/(Deficit)	<b>(5,054)</b>	<b>(4,545)</b>	<b>(2,819)</b>

**2.1.3 Pride of place and character**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of the City.	Rev	11,874	8,544	9,317
		Exp	<u>8,808</u>	<u>8,354</u>	<u>9,647</u>
		Surplus/(Deficit)	<b>3,066</b>	<b>190</b>	<b>(330)</b>
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	Rev	909	967	973
		Exp	<u>779</u>	<u>826</u>	<u>842</u>
		Surplus/(Deficit)	<b>130</b>	<b>141</b>	<b>132</b>
Liveability and compliance	This service provides statutory building services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the General Local Law and State legislation.	Rev	3,851	3,942	4,155
		Exp	<u>4,882</u>	<u>5,351</u>	<u>5,270</u>
		Surplus/(Deficit)	<b>(1,030)</b>	<b>(1,409)</b>	<b>(1,116)</b>

**2.1.4 Active transport and connected city**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues, including managing Council's activity centre car parks.	Rev	20,577	21,576	25,327
		Exp	<u>16,912</u>	<u>15,545</u>	<u>17,946</u>
		Surplus/(Deficit)	<b>3,665</b>	<b>6,031</b>	<b>7,381</b>

**2.1.5 Annual plan, services and service performance indicators**

Services	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions / Number of animal management prosecutions] x100
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100



## 2.2 Strategic Direction 2: An inclusive and healthy community

We are a healthy and diverse city that is welcoming for all, we care for our people and our environment, and provide well designed, safe and accessible spaces and facilities for everyone, made up of four objectives:

- 1) Health and wellbeing
- 2) Diverse, inclusive and safe
- 3) Public and green space
- 4) Sustainability and climate action

### ***Major Initiatives-Strategic Direction 2: An inclusive and healthy community***

- A. Implement Council's Climate Emergency Action Plan, including delivery of:
  - The Emissions Reduction Program towards zero corporate emissions by 2030, including de-gasification of Council facilities and transition to electric fleet. (\$0.18 million net cost 2023-24, Capital program)
  - The Community Climate Support Program to support the Stonnington community to reduce emissions and plan and adapt to a changing climate. (\$0.04 million net cost 2023-24, Capital program)
  - Strategic assessments and scoping of building upgrades to retrofit climate impact and adaption methodologies. (\$0.15 million net cost 2023-24, Capital program)
  - The Climate Adaptation Program (\$0.18 million net cost 2023-24, Capital program)
  - Projects to protect and enhance biodiversity including the Regenerating Kooyongkoot Masterplan (\$0.50 million net cost 2023-24, Capital program)
- B. Implement Percy Treyvaud Masterplan: develop a multi-sport and recreation precinct at Percy Treyvaud Memorial Park through phased capital works. (\$3.55 million net cost 2023-24, Capital program)
- C. Undertake open space acquisitions and improvements: continue to strategically purchase land as it becomes available across the municipality to create increased open space. (up to \$7.00 million net cost 2023-24, Capital program)
- D. Undertake waste bin lid changeover: undertake the progressive changeover of household and business waste bin lids to conform with Australia standard bin lid guidelines. (\$1.89 million net carried over cost 2023-24, Capital program)
- E. Deliver major community and recreation facility upgrades, including:
  - Toorak Park Masterplan Implementation - Stages 2 & 3 (Charles Lux Pavilion) (\$6.74 million net cost 2023-24, Capital program)
  - Princes Gardens Masterplan - final stage including new skate park. (\$2.60 million net cost 2023-24, Capital program)
  - Prahran Aquatic Centre Redevelopment (\$0.59 million carryover from 2022/23 and \$0.70 million net cost 2023-24, Capital program)

### ***Other initiatives – Strategic Direction 2: An inclusive and healthy community***

- Review the Public Realm Strategy through the development and implementation of the Open Space Strategy.(BAU)
- Expansion of food and organic (FOGO) recycling to deliver universal access to this service and reduce kerbside waste to landfill in alignment with the Towards a Circular Economy, Our Future Waste Strategy. (\$0.30 million net cost 2023-24, Capital program)
- Delivery of Regional Assessable Playgrounds at:
  - Sir Zelman Cowen Reserve, Kooyong (\$0.53 million net cost 2023-24, Capital program)
  - Central Park, Malvern East (\$0.81 million net cost 2023-24, Capital program)
- Implement the Health and Wellbeing Plan Year 2 actions and delivery of events, activities and programs that support the health and wellbeing of the Stonnington community (Events & programs)



- Implement the Inclusion Plan to improve access and inclusion for people living with disabilities, their families and carers. (Events & programs)
- Implement the Cultural Diversity Action Plan to support people from culturally and linguistically diverse backgrounds.(BAU)
- Implement the Reconciliation Action Plan Year 2 actions to advance reconciliation across Council and within the broader community. (Events & programs)
- Implement the Active Stonnington Strategic Framework to plan and deliver initiatives that encourage the Stonnington community to be more physically active and lead healthier lifestyles.(Events & programs)
- Implement the Urban Forest Strategy to maintain and grow the City's tree stock and enhance biodiversity. (\$0.77 million net cost 2023-24, Capital program)
- Deliver ongoing maintenance, renewal, safety and compliance programs to improve park infrastructure and facilities. (BAU)
- Implement the Safer Stonnington community safety strategy. (Events & programs)
- Implement the Stonnington Zero Partnership with Launch Housing to end rough sleeping homelessness in Stonnington (Events & programs)
- Implement the 10-year Library Strategy (\$0.02 million net cost 2023-24, Capital program)
- Implement the LGBTIQ+ Strategy (Events & programs)
- Develop the Community Infrastructure Plan (\$0.34 million net cost 2023-24, Operating initiative)

A more extensive list of other initiatives is included in Council's Annual Plan

**2.2.1 Health and wellbeing**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Diversity and Aged Services	This service provides a range of services for the aged and culturally diverse community including home delivered meals, centre based meals, personal care, transport, home maintenance, housing support, regional assessment services, domestic assistance, respite care and senior citizen clubs.	Rev	3,621	4,349	4,567
		Exp	<u>7,974</u>	<u>8,273</u>	<u>8,766</u>
		Surplus/(Deficit)	<b>(4,353)</b>	<b>(3,924)</b>	<b>(4,199)</b>
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, and a range of fitness classes.	Rev	4,291	6,218	6,943
		Exp	<u>6,633</u>	<u>8,037</u>	<u>8,210</u>
		Surplus/(Deficit)	<b>(2,342)</b>	<b>(1,819)</b>	<b>(1,267)</b>
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counselling and support, youth services, immunisation, family day care and holiday programs.	Rev	3,893	4,183	3,991
		Exp	<u>8,902</u>	<u>9,391</u>	<u>9,638</u>
		Surplus/(Deficit)	<b>(5,009)</b>	<b>(5,208)</b>	<b>(5,647)</b>
Library and Local History Services	This service provides public library services at four locations and local history services, and provides a focal point for the community to enjoy the facilities and services offered.	Rev	809	856	855
		Exp	<u>4,978</u>	<u>5,154</u>	<u>5,758</u>
		Surplus/(Deficit)	<b>(4,168)</b>	<b>(4,298)</b>	<b>(4,903)</b>
Active Communities	This service is responsible for the management and use of sporting grounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	Rev	523	959	1,567
		Exp	<u>2,706</u>	<u>2,726</u>	<u>2,817</u>
		Surplus/(Deficit)	<b>(2,183)</b>	<b>(1,767)</b>	<b>(1,250)</b>

**2.2.2 Diverse, inclusive and safe**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Community Planning and Support	Community planning and support enables people to create a shared vision for their local community and support community programs and initiatives, which includes community grants program both cash and in-kind	Rev	1,874	1,560	2,216
		Exp	<u>3,415</u>	<u>3,626</u>	<u>4,318</u>
		Surplus/(Deficit)	<b>(1,541)</b>	<b>(2,066)</b>	<b>(2,102)</b>
Environmental Health	This service protects the community by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also responds to public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	Rev	1,158	1,168	1,112
		Exp	<u>1,409</u>	<u>1,453</u>	<u>1,465</u>
		Surplus/(Deficit)	<b>(251)</b>	<b>(285)</b>	<b>(353)</b>

**2.2.3 Public and green space**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18 hole public golf course.	Rev	1,316	1,586	1,581
		Exp	<u>878</u>	<u>960</u>	<u>932</u>
		Surplus/(Deficit)	<b>438</b>	<b>626</b>	<b>649</b>
Public Spaces Design and Development	This service prepares policies and strategies related to open space and urban design, and prepares and implements an annual capital works program. The service also provides landscape and urban design advice.	Rev	840	1,575	225
		Exp	<u>309</u>	<u>618</u>	<u>168</u>
		Surplus/(Deficit)	<b>531</b>	<b>957</b>	<b>57</b>
Parks and Open Space	This service provides arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	Rev	122	467	213
		Exp	<u>12,224</u>	<u>12,006</u>	<u>12,839</u>
		Surplus/(Deficit)	<b>(12,102)</b>	<b>(11,539)</b>	<b>(12,627)</b>
Venue Facilities	This service provides venues for commercial hire and community use at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	Rev	1,343	1,542	1,743
		Exp	<u>2,731</u>	<u>3,018</u>	<u>2,902</u>
		Surplus/(Deficit)	<b>(1,388)</b>	<b>(1,476)</b>	<b>(1,159)</b>

**2.2.4 Sustainability and climate action**

Service Area	Service Description		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Environment and Sustainability	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance, including greenhouse gas emissions reduction program.	Rev	136	63	-
		Exp	<u>1,251</u>	<u>1,243</u>	<u>787</u>
		Surplus/(Deficit)	<b>(1,115)</b>	<b>(1,180)</b>	<b>(787)</b>
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	Rev	1,594	1,966	1,798
		Exp	<u>21,394</u>	<u>23,609</u>	<u>26,166</u>
		Surplus/(Deficit)	<b>(19,799)</b>	<b>(21,643)</b>	<b>(24,368)</b>

**2.2.5 Annual plan, services and service performance indicators**

Services	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library borrowers in municipality (Percentage of the municipal population that are active library borrowers)	[Number of active library borrowers in the last three years / The sum of the population for the last three years] x100
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	[Number of visits to aquatic facilities / Municipal population]
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

**2.3 Strategic Direction 3: A people-centred and future ready city**

We are a future ready and adaptive city that puts the community at the forefront of everything we do, we identify and utilise data and technology to support a better way of life, made up of objectives:

- 1) Community focus, connection and engagement
- 2) Enhanced customer experience
- 3) Engaged and capable people
- 4) Fit for purpose operating model and resource management



**Major Initiatives -Strategic Objective 3: A people-centred and future ready city**

- A. **Implement the Digital Transformation Program:** deliver actions identified in Council's Information and Communications Technology (ICT) Strategy to support current and future organisational business needs and customer experience, including the Smart Cities Strategy, the Data Strategy to unlock Council's data and information to better meet expectations of modern customer interactions and operations. (\$15.00 million net cost 2023-24, Capital program)
- B. **Implement the Technology Enablement Program:** deliver technology improvements to better support Council business, including security updates, renewal of core infrastructure tools and software updates. (\$2.80 million net cost 2023-24, Capital program)
- C. **Deliver ongoing maintenance and renewal of city assets,** including:
  - Local Road - Road Asphalt Resurfacing Program (\$1.00 million net cost 2023-24, Capital program)
  - Footpaths - Renewal Program (\$0.50 million net cost 2023-24, Capital program)
  - Footpaths – Refurbishment Program (\$1.0 million net cost 2023-24, Capital program)
  - Drainage Improvement Works (\$0.60 million net cost 2023-24, Capital program)

**Other initiatives – Strategic Direction 3: A people-centred and future ready city**

- Develop and implement a Service Planning and Review program to enable Council to review and optimise service delivery, efficiency and improve customer experience.(BAU)
- Deliver the strategic asset management program development roadmap. (BAU)

**2.3.1 Community focus, connection and engagement**

Service Area	Service Description		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Communications, Engagement & Marketing	The service ensures the City of Stonnington communicates and engages with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. The service is responsible for Council's print, web and social media communications and provides guidance and direction for all deliberative engagement activities (in accordance with Local Government Act 2020). Due to an internal restructure, the service now incorporates marketing services to support Council's events and programs.	Rev	1	-	-
		Exp	<u>2,285</u>	<u>2,697</u>	<u>2,920</u>
		Surplus/(Deficit)	<b>(2,283)</b>	<b>(2,697)</b>	<b>(2,920)</b>

**2.3.2 Enhanced customer experience**

Service Area	Service Description		A2021/22	F2022/23	B2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Transformation and customer experience	This service identifies and builds data-driven customer experiences and implements the required people, system and process capabilities.	Rev	164	343	-
		Exp	<u>5,381</u>	<u>5,644</u>	<u>8,993</u>
		Surplus/(Deficit)	<b>(5,217)</b>	<b>(5,301)</b>	<b>(8,993)</b>
Customer services	This service partners with our service delivery partners to provide optimal customer experience across all channels, through our service centres, phone, digital applications and email.	Rev	-	-	-
		Exp	<u>2,147</u>	<u>2,273</u>	<u>2,482</u>
		Surplus/(Deficit)	<b>(2,147)</b>	<b>(2,273)</b>	<b>(2,482)</b>



### 2.3.3 Engaged and capable people

Service Area	Service Description		A2021/22 Actual \$'000	F2022/23 Forecast \$'000	B2023/24 Budget \$'000
Organisation Development and Performance	This area ensures alignment of operational plans with the Council Plan, monitors its performance, and builds the right organisational culture and capability that enables us to deliver on our Council Plan and organisational objectives now and into the future.	Rev	13	(1)	5
		Exp	<u>3,501</u>	<u>2,787</u>	<u>3,832</u>
		Surplus/(Deficit)	<b>(3,487)</b>	<b>(2,788)</b>	<b>(3,827)</b>

### 2.3.4 Fit for purpose operating model and resource management

Service Area	Description of services provided		A2021/22 Actual \$'000	F2022/23 Forecast \$'000	B2023/24 Budget \$'000
Council Governance and Executive Management	This area includes governance and management of Council operation with associated support services including freedom of information, corporate Counsel, the Mayor & Councillors, Chief Executive Officer & Executive Management Team	Rev	407	34	3
		Exp	<u>6,568</u>	<u>6,320</u>	<u>6,041</u>
		Surplus/(Deficit)	<b>(6,161)</b>	<b>(6,286)</b>	<b>(6,038)</b>
Financial Services	This service provides strategic financial-based services to internal and external customers including the management of Council's finances and procurement.	Rev	2,111	5,224	4,464
		Exp	<u>1,307</u>	<u>1,872</u>	<u>257</u>
		Surplus/(Deficit)	<b>804</b>	<b>3,352</b>	<b>4,207</b>
Rates and Property Coordination	This service provides functions of raising and collection of rates and charges, and management of Council own properties.	Rev	1,331	1,341	1,636
		Exp	<u>2,610</u>	<u>3,375</u>	<u>3,797</u>
		Surplus/(Deficit)	<b>(1,280)</b>	<b>(2,034)</b>	<b>(2,161)</b>
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs, and to minimise operational cost of the fleet.	Rev	149	469	365
		Exp	<u>(847)</u>	<u>(366)</u>	<u>(1,012)</u>
		Surplus/(Deficit)	<b>996</b>	<b>835</b>	<b>1,377</b>
Geographical Information System	To provide a Geographic Information System and associated services that support strategic and operational decision-making across Council.	Rev	-	-	-
		Exp	<u>378</u>	<u>437</u>	<u>463</u>
		Surplus/(Deficit)	<b>(378)</b>	<b>(437)</b>	<b>(463)</b>
Building Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	Rev	27.0	1	-
		Exp	<u>3,334</u>	<u>3,746</u>	<u>4,501</u>
		Surplus/(Deficit)	<b>(3,307)</b>	<b>(3,745)</b>	<b>(4,501)</b>



### 2.3.4 Fit for purpose operating model and resource management Cont.

Service Area	Service Description		A2021/22 Actual \$'000	F2022/23 Forecast \$'000	B2023/24 Budget \$'000
Asset Management and Planning	This service conducts capital works planning for Council's main civil and built infrastructure assets (including open space, roads, drains and buildings) in an integrated and prioritised manner to optimise their strategic value and service potential.	Rev	70	74	62
		Exp	<u>2,325</u>	<u>2,772</u>	<u>2,965</u>
		Surplus/(Deficit)	<b>(2,255)</b>	<b>(2,698)</b>	<b>(2,904)</b>
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public.	Rev	47	49	-
		Exp	<u>4,138</u>	<u>3,884</u>	<u>4,072</u>
		Surplus/(Deficit)	<b>(4,091)</b>	<b>(3,835)</b>	<b>(4,072)</b>
Information Services and Business Systems	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	Rev	11	-	-
		Exp	<u>2,243</u>	<u>1,163</u>	<u>448</u>
		Surplus/(Deficit)	<b>(2,232)</b>	<b>(1,163)</b>	<b>(448)</b>
Project Management and Delivery	This service manages and implements Council's capital works program to maintain and improve Council's assets, land and property in accordance with Council priorities. Works include the progressive renewal, upgrade and redevelopment of Council facilities, infrastructure and open space.	Rev	1,720	3,135	4,850
		Exp	<u>4,485</u>	<u>2,172</u>	<u>1,101</u>
		Surplus/(Deficit)	<b>(2,765)</b>	<b>963</b>	<b>3,749</b>
Records management	This service provides secure and compliant record management services.	Rev	-	-	-
		Exp	<u>904</u>	<u>935</u>	<u>1,015</u>
		Surplus/(Deficit)	<b>(904)</b>	<b>(935)</b>	<b>(1,015)</b>
Developer Contribution Plan	This service collect cash levies paid to Council from development and is to be used to cover the cost of any of the DCP infrastructure assets	Rev	-	648	2,500
		Exp	-	-	-
		Surplus/(Deficit)	-	<b>648</b>	<b>2,500</b>
Prahran Market	This service provides an iconic food market owned by Council and governed by an independent Board of Directors appointed by Council.	Rev	948	934	700
		Exp	<u>388</u>	<u>617</u>	<u>842</u>
		Surplus/(Deficit)	<b>560</b>	<b>317</b>	<b>(142)</b>
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and maintains street litter bins.	Rev	1,968	1,996	731
		Exp	<u>3,900</u>	<u>4,967</u>	<u>4,838</u>
		Surplus/(Deficit)	<b>(1,931)</b>	<b>(2,971)</b>	<b>(4,107)</b>



### 2.3.5 Annual plan, services and service performance indicators

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

### 2.4 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2023-24 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement.

The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

### 2.5 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A thriving and unique place	(5,562)	47,792	42,229
An inclusive and healthy community	(55,854)	80,449	24,596
A people-centred and future ready city	(30,093)	46,194	16,101
<b>Total</b>	<b>(91,508)</b>	<b>174,435</b>	<b>82,925</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	(27,562)		
Borrowing costs	(2,486)		
<b>Deficit before funding sources</b>	<b>(121,556)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	137,461		
<b>Operating surplus for the year</b>	<b>15,906</b>		



### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023-24 has been supplemented with projections to 2032-33. This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources



## Comprehensive Income Statement

		Forecast	Budget	Projections								
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Notes		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income / Revenue												
Rates and charges	4.1.1	133,807	137,460	143,143	148,829	154,493	159,303	164,105	170,288	176,685	183,747	191,071
Statutory fees and fines	4.1.2	20,159	22,359	24,046	25,774	27,546	29,362	31,070	31,847	32,643	33,459	34,295
User fees	4.1.3	22,152	25,095	26,078	27,310	28,128	28,832	29,552	30,439	31,351	32,291	33,260
Grants - Operating	4.1.4	10,246	9,647	9,720	9,939	10,163	10,391	10,625	10,864	11,109	11,359	11,614
Grants - Capital	4.1.4	7,341	4,846	1,498	3,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498
Contributions - monetary	4.1.5	6,657	9,500	11,889	11,889	11,889	11,889	11,889	11,889	11,889	11,889	11,889
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(1,080)	10	10	10	10	10	10	10	10	10	10
Other income	4.1.6	8,660	9,460	10,338	10,359	10,764	11,486	12,373	12,687	13,557	15,043	16,347
Total income / revenue		207,942	218,378	226,722	237,608	244,491	252,772	261,123	269,521	278,742	289,295	299,984
Expenses												
Employee costs	4.1.7	80,698	82,341	84,630	87,518	90,000	92,569	95,212	97,937	100,740	103,623	106,589
Materials and services	4.1.8	77,698	85,012	87,085	79,610	81,967	84,022	86,749	88,713	91,355	94,079	96,889
Depreciation	4.1.9	23,592	26,013	26,737	27,272	27,818	28,374	28,941	29,520	30,111	30,713	31,327
Amortisation - intangible assets	4.1.10	1,164	1,145	3,076	3,314	3,551	3,788	4,025	4,261	4,598	4,935	5,272
Amortisation - right of use assets	4.1.11	517	404	404	49	-	-	-	-	-	-	-
Bad and doubtful debts - allowance for impairment losses		20	20	21	21	22	23	23	24	24	25	26
Borrowing costs		1,737	2,390	2,943	3,323	4,102	4,079	3,878	3,954	3,613	3,183	2,908
Finance Costs - leases		131	96	96	63	-	-	-	-	-	-	-
Other expenses	4.1.12	4,616	5,052	5,183	5,311	5,442	5,568	5,698	5,838	5,982	6,130	6,281
Total expenses		190,173	202,472	210,175	206,481	212,901	218,423	224,526	230,247	236,423	242,689	249,292
Surplus/(deficit) for the year												
		17,769	15,906	16,547	31,127	31,590	34,349	36,597	39,274	42,318	46,607	50,692
Underlying Surplus/(deficit)												
		3,771	1,560	3,160	15,741	18,204	20,962	23,210	25,887	28,931	33,220	37,305



## Balance Sheet

		Forecast	Budget	Projections								
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Notes		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets												
Current assets												
		82,821	46,582	47,579	55,886	61,546	72,814	81,410	87,331	106,350	125,165	146,409
		16,235	16,545	16,935	17,281	17,647	18,023	18,366	18,716	19,118	19,530	19,953
		663	703	745	771	794	818	839	860	885	912	939
		480	499	519	535	551	568	582	596	614	633	652
Total current assets	4.2.1	100,200	64,330	65,779	74,473	80,539	92,222	101,196	107,503	126,967	146,240	167,954
Non-current assets												
		15	15	23	31	39	47	55	63	71	79	87
		2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083
		3,381,764	3,437,123	3,450,263	3,473,455	3,503,735	3,528,798	3,550,284	3,578,117	3,595,666	3,618,047	3,643,029
	4.2.4	781	453	49	-	-	-	-	-	-	-	-
		7,265	7,265	7,265	7,265	7,265	7,265	7,265	7,265	7,265	7,265	7,265
		22,066	31,896	39,556	39,806	39,811	39,574	39,104	38,393	38,850	38,965	38,748
Total non-current assets	4.2.1	3,413,974	3,478,835	3,499,239	3,522,640	3,552,934	3,577,767	3,598,791	3,625,922	3,643,935	3,666,439	3,691,212
Total assets		3,514,174	3,543,165	3,565,017	3,597,113	3,633,473	3,669,990	3,699,987	3,733,424	3,770,902	3,812,679	3,859,166



## Balance Sheet

		Forecast 2022/23	Budget 2023/24	Projections 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trade and other payables		29,448	30,982	32,602	34,025	35,007	36,019	36,886	37,780	38,873	40,000	41,165
Trust funds and deposits		6,669	6,399	6,330	6,254	6,178	6,104	6,026	5,948	5,876	5,804	5,734
Provisions		15,480	15,787	16,329	16,894	17,497	18,097	18,690	19,303	19,937	20,593	21,270
Interest-bearing liabilities	4.2.3	1,536	2,636	3,689	6,676	6,657	7,421	8,055	7,337	6,573	6,620	6,054
Lease liabilities	4.2.4	413	165	136	159	24	-	-	-	-	-	-
<b>Total current liabilities</b>	4.2.2	<b>53,547</b>	<b>55,968</b>	<b>59,085</b>	<b>64,008</b>	<b>65,363</b>	<b>67,641</b>	<b>69,657</b>	<b>70,368</b>	<b>71,259</b>	<b>73,017</b>	<b>74,222</b>
<b>Non-current liabilities</b>												
Provisions		2,110	2,175	2,242	2,310	2,384	2,460	2,535	2,605	2,683	2,762	2,839
Interest-bearing liabilities	4.2.3	59,928	70,692	72,950	69,087	72,449	72,264	63,575	56,956	51,147	44,480	38,992
Lease liabilities	4.2.4	483	318	182	23	-	-	-	-	-	-	-
Other liabilities		2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271
<b>Total non-current liabilities</b>	4.2.2	<b>64,792</b>	<b>75,456</b>	<b>77,645</b>	<b>73,691</b>	<b>77,104</b>	<b>76,995</b>	<b>68,381</b>	<b>61,832</b>	<b>56,101</b>	<b>49,513</b>	<b>44,102</b>
<b>Total liabilities</b>		<b>118,339</b>	<b>131,424</b>	<b>136,730</b>	<b>137,699</b>	<b>142,468</b>	<b>144,636</b>	<b>138,038</b>	<b>132,200</b>	<b>127,360</b>	<b>122,530</b>	<b>118,324</b>
<b>Net assets</b>		<b>3,395,836</b>	<b>3,411,740</b>	<b>3,428,286</b>	<b>3,459,414</b>	<b>3,491,004</b>	<b>3,525,353</b>	<b>3,561,949</b>	<b>3,601,224</b>	<b>3,643,541</b>	<b>3,690,148</b>	<b>3,740,841</b>
<b>Equity</b>												
Accumulated surplus	4.3.1	1,178,808	1,195,049	1,210,710	1,240,364	1,270,304	1,302,923	1,337,723	1,375,139	1,415,532	1,460,160	1,508,847
Reserves	4.3.2	2,217,028	2,216,692	2,217,576	2,219,050	2,220,700	2,222,430	2,224,225	2,226,085	2,228,009	2,229,988	2,231,993
<b>Total equity</b>		<b>3,395,836</b>	<b>3,411,740</b>	<b>3,428,286</b>	<b>3,459,414</b>	<b>3,491,004</b>	<b>3,525,353</b>	<b>3,561,949</b>	<b>3,601,224</b>	<b>3,643,541</b>	<b>3,690,148</b>	<b>3,740,841</b>



**Statement of Changes in Equity**

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	Notes	\$'000	\$'000	\$'000	\$'000
<b>2022/23 Forecast Actual</b>					
Balance at beginning of the financial year		3,378,067	1,151,279	2,165,266	61,521
Surplus/(deficit) for the year		17,769	17,769	-	-
Transfers to other reserves		-	(10,648)	-	10,648
Transfers from other reserves		-	20,406	-	(20,406)
<b>Balance at end of the financial year</b>		<b>3,395,836</b>	<b>1,178,806</b>	<b>2,165,266</b>	<b>51,763</b>
<b>2023/24 Budget</b>					
Balance at beginning of the financial year		3,395,836	1,178,806	2,165,265	51,765
Surplus/(deficit) for the year		15,902	15,902	-	-
Transfers to other reserves	4.3.2	-	(13,163)	-	13,163
Transfers from other reserves	4.3.2	-	13,500	-	(13,500)
<b>Balance at end of the financial year</b>		<b>3,411,740</b>	<b>1,195,045</b>	<b>2,165,265</b>	<b>51,428</b>
<b>2024/25</b>					
Balance at beginning of the financial year		3,411,740	1,195,045	2,165,265	51,428
Surplus/(deficit) for the year		16,546	16,546	-	-
Transfers to other reserves		-	(15,273)	-	15,273
Transfers from other reserves		-	14,389	-	(14,389)
<b>Balance at end of the financial year</b>		<b>3,428,286</b>	<b>1,210,708</b>	<b>2,165,265</b>	<b>52,312</b>
<b>2025/26</b>					
Balance at beginning of the financial year		3,428,286	1,210,708	2,165,265	52,312
Surplus/(deficit) for the year		31,128	31,128	-	-
Transfers to other reserves		-	(15,363)	-	15,363
Transfers from other reserves		-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>		<b>3,459,414</b>	<b>1,240,361</b>	<b>2,165,265</b>	<b>53,785</b>
<b>2026/27</b>					
Balance at beginning of the financial year		3,459,414	1,240,361	2,165,265	53,785
Surplus/(deficit) for the year		31,590	31,590	-	-
Transfers to other reserves		-	(15,540)	-	15,540
Transfers from other reserves		-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>		<b>3,491,004</b>	<b>1,270,300</b>	<b>2,165,265</b>	<b>55,436</b>

**Statement of Changes in Equity cont'**

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
Notes	\$'000	\$'000	\$'000	\$'000
<b>2027/28</b>				
Balance at beginning of the financial year	3,491,004	1,270,300	2,165,265	55,436
Surplus/(deficit) for the year	34,349	34,349	-	-
Transfers to other reserves	-	(15,619)	-	15,619
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,525,353</b>	<b>1,302,920</b>	<b>2,165,265</b>	<b>57,166</b>
<b>2028/29</b>				
Balance at beginning of the financial year	3,525,353	1,302,920	2,165,265	57,166
Surplus/(deficit) for the year	36,596	36,596	-	-
Transfers to other reserves	-	(15,684)	-	15,684
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,561,949</b>	<b>1,337,720</b>	<b>2,165,265</b>	<b>58,961</b>
<b>2029/30</b>				
Balance at beginning of the financial year	3,561,949	1,337,720	2,165,265	58,961
Surplus/(deficit) for the year	39,275	39,275	-	-
Transfers to other reserves	-	(15,749)	-	15,749
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,601,224</b>	<b>1,375,136</b>	<b>2,165,265</b>	<b>60,821</b>
<b>2030/31</b>				
Balance at beginning of the financial year	3,601,224	1,375,136	2,165,265	60,821
Surplus/(deficit) for the year	42,317	42,317	-	-
Transfers to other reserves	-	(15,813)	-	15,813
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,643,541</b>	<b>1,415,531</b>	<b>2,165,265</b>	<b>62,745</b>
<b>2031/32</b>				
Balance at beginning of the financial year	3,643,541	1,415,531	2,165,265	62,745
Surplus/(deficit) for the year	46,607	46,607	-	-
Transfers to other reserves	-	(15,868)	-	15,868
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,690,148</b>	<b>1,460,159</b>	<b>2,165,265</b>	<b>64,724</b>
<b>2032/33</b>				
Balance at beginning of the financial year	3,690,148	1,460,159	2,165,265	64,724
Surplus/(deficit) for the year	50,693	50,693	-	-
Transfers to other reserves	-	(15,894)	-	15,894
Transfers from other reserves	-	13,889	-	(13,889)
<b>Balance at end of the financial year</b>	<b>3,740,841</b>	<b>1,508,848</b>	<b>2,165,265</b>	<b>66,729</b>



## Statement of Cash Flows

Notes	Forecast	Budget	Projections								
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>											
Rates and charges	135,835	137,460	143,074	148,759	154,423	159,232	164,033	170,215	176,612	183,673	190,996
Statutory fees and fines	20,900	22,179	23,938	25,665	27,421	29,237	30,950	31,724	32,504	33,317	34,149
User fees	22,541	25,936	26,937	27,854	29,191	29,965	30,756	31,731	32,738	33,772	34,838
Grants - operating	10,686	10,182	10,181	10,416	10,599	10,838	11,056	11,305	11,585	11,846	12,113
Grants - capital	7,341	4,846	1,498	3,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498
Contributions - monetary	7,323	10,450	13,078	13,078	13,078	13,078	13,078	13,078	13,078	13,078	13,078
Interest received	2,467	1,612	2,037	2,368	2,914	3,432	4,022	4,488	5,238	6,328	7,410
Trust funds and deposits taken/(repaid)	(958)	(270)	(69)	(76)	(75)	(74)	(78)	(78)	(72)	(72)	(71)
Other receipts	6,815	8,650	9,140	8,796	8,641	8,865	9,190	9,022	9,158	9,594	9,839
Net GST refund / payment	5,330	3,435	5,135	3,545	3,815	3,934	4,122	4,251	4,557	4,702	4,871
Employee costs	(81,861)	(81,919)	(83,969)	(86,833)	(89,272)	(91,843)	(94,496)	(97,199)	(99,979)	(102,839)	(105,780)
Materials and services	(88,434)	(94,633)	(97,929)	(88,733)	(92,352)	(94,689)	(97,882)	(100,130)	(103,151)	(106,231)	(109,407)
Other payments	(1,636)	(1,698)	(1,632)	(1,685)	(1,731)	(1,775)	(1,821)	(1,873)	(1,929)	(1,988)	(2,046)
<b>Net cash provided by operating activities</b>	<b>46,347</b>	<b>46,231</b>	<b>51,418</b>	<b>66,652</b>	<b>68,148</b>	<b>71,698</b>	<b>74,429</b>	<b>78,032</b>	<b>81,837</b>	<b>86,679</b>	<b>91,488</b>
<b>Cash flows from investing activities</b>											
Payments for property, infrastructure, plant and equipment	(92,490)	(102,157)	(51,333)	(54,748)	(62,374)	(57,707)	(54,702)	(61,624)	(53,434)	(58,864)	(62,084)
Proceeds from sale of property, infrastructure, plant and equipment	870	10,719	803	803	803	803	803	803	803	803	803
<b>Net cash provided by investing activities</b>	<b>(91,619)</b>	<b>(91,438)</b>	<b>(50,530)</b>	<b>(53,945)</b>	<b>(61,571)</b>	<b>(56,904)</b>	<b>(53,899)</b>	<b>(60,821)</b>	<b>(52,631)</b>	<b>(58,061)</b>	<b>(61,281)</b>
<b>Cash flows from financing activities</b>											
Finance costs	(1,737)	(2,390)	(2,943)	(3,323)	(4,102)	(4,079)	(3,878)	(3,954)	(3,613)	(3,183)	(2,908)
Proceeds from borrowings	41,500	14,500	7,000	5,800	10,000	8,000	-	-	-	-	-
Repayment of borrowings	(1,536)	(2,636)	(3,689)	(6,676)	(6,657)	(7,421)	(8,055)	(7,337)	(6,573)	(6,620)	(6,054)
Interest paid - lease liability	(131)	(96)	(96)	(63)	-	-	-	-	-	-	-
Repayment of lease liabilities	(642)	(413)	(165)	(136)	(158)	(24)	-	-	-	-	-
<b>Net cash provided by financing activities</b>	<b>37,454</b>	<b>8,965</b>	<b>107</b>	<b>(4,398)</b>	<b>(917)</b>	<b>(3,524)</b>	<b>(11,933)</b>	<b>(11,291)</b>	<b>(10,186)</b>	<b>(9,803)</b>	<b>(8,962)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>(7,818)</b>	<b>(36,242)</b>	<b>994</b>	<b>8,309</b>	<b>5,659</b>	<b>11,271</b>	<b>8,597</b>	<b>5,921</b>	<b>19,019</b>	<b>18,816</b>	<b>21,245</b>
Cash and cash equivalents at the beginning of the financial year	90,641	82,822	46,582	47,579	55,886	61,546	72,814	81,410	87,330	106,350	125,164
<b>Cash and cash equivalents at the end of the financial year</b>	<b>82,821</b>	<b>46,582</b>	<b>47,579</b>	<b>55,886</b>	<b>61,546</b>	<b>72,814</b>	<b>81,410</b>	<b>87,330</b>	<b>106,350</b>	<b>125,165</b>	<b>146,409</b>



## Statement of Capital Works (including carryover from prior year)

	Forecast 2022/23 \$'000	Budget 2023/24 \$'000	Projections								
			2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000
<b>Property</b>											
Land	4,606	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
<b>Total land</b>	4,606	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Buildings	39,175	21,137	9,071	8,776	13,066	6,306	6,006	12,926	9,026	4,126	4,226
Heritage buildings	1,268	1,794	725	260	260	1,060	360	260	260	10,260	10,260
<b>Total buildings</b>	40,443	22,931	9,796	9,036	13,326	7,366	6,366	13,186	9,286	14,386	14,486
<b>Total property</b>	45,049	29,931	17,796	17,036	21,326	15,366	14,366	21,186	17,286	22,386	22,486
<b>Plant and equipment</b>											
Computers and telecommunications	309	145	140	240	140	140	140	140	140	140	140
Fixtures, fittings and furniture	625	940	837	951	373	373	373	373	373	373	373
Artworks	85	409	110	325	305	190	360	190	190	360	190
Library books	1,020	1,010	980	1,040	1,050	1,060	1,070	1,080	1,090	1,100	1,110
Plant, machinery and equipment	5,459	7,259	4,045	3,960	3,790	6,235	4,855	4,640	4,890	5,200	4,985
<b>Total plant and equipment</b>	7,497	9,763	6,112	6,516	5,658	7,998	6,798	6,423	6,683	7,173	6,798
<b>Infrastructure</b>											
Bridges	91	80	65	560	565	570	575	105	110	115	120
Drainage	1,852	2,035	1,650	2,020	3,520	3,695	2,445	2,570	2,655	2,755	2,830
Footpaths and cycleways	2,294	2,595	3,120	3,590	3,820	3,680	3,790	3,900	4,010	4,120	4,230
Other infrastructure	1,464	1,974	1,695	1,960	2,300	2,065	2,600	3,435	2,280	2,075	2,195
Parks, open space and streetscapes	9,112	20,939	4,385	4,860	6,360	7,755	8,500	8,570	4,640	4,735	4,805
Recreational, leisure and community facilities	6,015	15,121	1,460	1,135	1,300	1,325	1,255	1,310	1,365	1,420	1,475
Roads	6,465	7,994	4,315	13,508	13,969	11,703	10,818	10,575	9,350	9,035	12,090
<b>Total infrastructure</b>	27,292	50,738	16,690	27,633	31,834	30,793	29,983	30,465	24,410	24,255	27,745
<b>Total capital works expenditure</b>	79,838	90,432	40,598	51,185	58,818	54,157	51,147	58,074	48,379	53,814	57,029
<b>Represented by:</b>											
New asset expenditure	35,378	16,486	9,982	10,933	16,380	11,235	12,065	12,915	8,925	9,115	8,955
Asset renewal expenditure	24,553	31,440	23,066	33,969	32,645	31,939	29,314	29,431	27,666	27,751	31,016
Asset expansion expenditure	2,153	7,272	430	355	360	365	365	5,285	5,285	285	285
Asset upgrade expenditure	17,754	35,234	7,120	5,928	9,433	10,618	9,403	10,443	6,503	16,663	16,773
<b>Total capital works expenditure</b>	79,838	90,432	40,598	51,185	58,818	54,157	51,147	58,074	48,379	53,814	57,029
<b>Funding sources represented by:</b>											
Grants	7,341	4,846	1,498	3,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498
Contributions	17,811	9,500	14,389	13,889	13,889	13,889	13,889	13,889	13,889	13,889	13,889
Council cash	13,186	63,486	17,711	27,998	33,431	30,770	35,760	42,687	32,992	38,427	41,642
Borrowings	41,500	14,500	7,000	5,800	10,000	8,000	-	-	-	-	-
<b>Total capital works expenditure</b>	79,838	90,432	40,598	51,185	58,818	54,157	51,147	58,074	48,379	53,814	57,029

**Statement of Human Resources**

Staff expenditure	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>											
Employee costs - operating	80,698	82,341	84,630	87,518	90,000	92,574	95,222	97,945	100,746	103,628	106,592
Employee costs - capital	7,180	8,701	8,643	8,376	7,884	7,884	7,884	7,884	7,884	7,884	7,884
<b>Total staff expenditure</b>	<b>87,878</b>	<b>91,041</b>	<b>93,273</b>	<b>95,894</b>	<b>97,884</b>	<b>100,458</b>	<b>103,106</b>	<b>105,829</b>	<b>108,630</b>	<b>111,511</b>	<b>114,475</b>

Staff numbers	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>											
Permanent Employees	704	719	719	719	719	719	719	719	719	719	719
Casuals and temporary	89	77	66	59	52	52	52	52	52	52	52
<b>Total staff numbers</b>	<b>793</b>	<b>796</b>	<b>784</b>	<b>777</b>	<b>770</b>	<b>770</b>	<b>770</b>	<b>770</b>	<b>770</b>	<b>770</b>	<b>770</b>



A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Total	Permanent		Casual	Temporary
	Budget \$'000	Full Time \$'000	Part Time \$'000		
CEO	7,950	7,467	483	-	-
Community & Wellbeing	29,925	15,084	10,319	3,883	639
Environment & Infrastructure	22,906	21,186	761	293	665
Organisational Capability	15,027	11,616	861	150	2,399
Planning & Place	13,131	11,589	1,091	265	186
<b>Total permanent staff expenditure</b>	<b>88,939</b>	<b>66,942</b>	<b>13,516</b>	<b>4,591</b>	<b>3,890</b>
Other employee related expenditure	2,102				
Capitalised labour costs	(8,701)				
<b>Total operating staff expenditure</b>	<b>82,341</b>				

	Total	Permanent		Casual	Temporary
	Budget FTE	Full Time FTE	Part Time FTE		
CEO	58	54	4	-	-
Community & Wellbeing	292	138	112	36	6
Environment & Infrastructure	216	198	8	3	7
Organisational Capability	118	90	9	2	17
Planning & Place	111	96	10	3	2
<b>Total staff</b>	<b>796</b>	<b>576</b>	<b>143</b>	<b>45</b>	<b>32</b>

**Summary of Planned Human Resources Expenditure (1)**

For the four years ending 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>CEO</b>				
Permanent - Full time	<b>7,467</b>	<b>7,712</b>	<b>7,979</b>	<b>8,259</b>
Women	3,925	4,053	4,193	4,341
Men	2,695	2,783	2,880	2,981
TBA	848	876	906	938
Permanent - Part time	<b>483</b>	<b>499</b>	<b>516</b>	<b>534</b>
Women	235	243	251	260
Men	97	100	103	107
TBA	151	156	162	168
<b>Total CEO</b>	<b>7,950</b>	<b>8,210</b>	<b>8,495</b>	<b>8,793</b>
<b>Community &amp; Wellbeing</b>				
Permanent - Full time	<b>15,084</b>	<b>15,577</b>	<b>16,117</b>	<b>16,683</b>
Women	9,924	10,249	10,604	10,976
Men	3,565	3,681	3,809	3,943
TBA	1,595	1,647	1,704	1,764
Permanent - Part time	<b>10,319</b>	<b>10,657</b>	<b>11,027</b>	<b>11,414</b>
Women	5,875	6,067	6,277	6,498
Men	2,480	2,561	2,649	2,742
TBA	1,965	2,029	2,100	2,173
<b>Total Community &amp; Wellbeing</b>	<b>25,403</b>	<b>26,234</b>	<b>27,144</b>	<b>28,097</b>
<b>Environment &amp; Infrastructure</b>				
Permanent - Full time	<b>21,186</b>	<b>21,879</b>	<b>22,638</b>	<b>23,433</b>
Women	4,569	4,718	4,882	5,053
Men	13,957	14,413	14,913	15,437
TBA	2,661	2,748	2,843	2,943
Permanent - Part time	<b>761</b>	<b>786</b>	<b>813</b>	<b>842</b>
Women	301	311	322	333
Men	319	330	341	353
TBA	141	145	150	156
<b>Total Environment &amp; Infrastructure</b>	<b>21,947</b>	<b>22,665</b>	<b>23,452</b>	<b>24,275</b>

\* TBA includes vacant roles, new roles, and persons of a self-described gender

**Summary of Planned Human Resources Expenditure (2)**

For the four years ending 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>Organisational Capability</b>				
Permanent – Full time	<b>11,616</b>	<b>11,996</b>	<b>12,412</b>	<b>12,848</b>
Women	5,257	5,428	5,617	5,814
Men	3,116	3,218	3,330	3,447
TBA	3,243	3,349	3,465	3,587
Permanent – Part time	<b>861</b>	<b>889</b>	<b>920</b>	<b>953</b>
Women	696	719	744	770
Men	165	171	177	183
TBA	0	0	0	0
<b>Total Organisational Capability</b>	<b>12,477</b>	<b>12,885</b>	<b>13,332</b>	<b>13,800</b>
<b>Planning &amp; Place</b>				
Permanent – Full time	<b>11,589</b>	<b>11,968</b>	<b>12,384</b>	<b>12,818</b>
Women	6,426	6,636	6,867	7,108
Men	4,270	4,410	4,563	4,723
TBA	893	922	954	987
Permanent – Part time	<b>1,091</b>	<b>1,127</b>	<b>1,166</b>	<b>1,207</b>
Women	908	938	971	1,005
Men	183	189	195	202
TBA	0	0	0	0
<b>Total Planning &amp; Place</b>	<b>12,680</b>	<b>13,095</b>	<b>13,549</b>	<b>14,025</b>
<b>Casuals, temporary and other expenditure</b>	<b>10,583</b>	<b>10,184</b>	<b>9,921</b>	<b>8,894</b>
<b>Capitalised labour costs</b>	<b>8,701</b>	<b>8,643</b>	<b>8,376</b>	<b>7,884</b>
<b>Total staff expenditure</b>	<b>82,341</b>	<b>84,630</b>	<b>87,518</b>	<b>90,000</b>

\* TBA includes vacant roles, new roles, and persons of a self-described gender



**Summary of Planned Human Resources Expenditure (3)**

For the four years ending 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>CEO</b>				
<b>Permanent - Full time</b>	<b>54.0</b>	<b>54.0</b>	<b>54.0</b>	<b>54.0</b>
Women	31.0	31.0	31.0	31.0
Men	19.0	19.0	19.0	19.0
TBA	4.0	4.0	4.0	4.0
<b>Permanent - Part time</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>
Women	2.2	2.2	2.2	2.2
Men	0.6	0.6	0.6	0.6
TBA	1.6	1.6	1.6	1.6
<b>Total CEO</b>	<b>58.4</b>	<b>58.4</b>	<b>58.4</b>	<b>58.4</b>
<b>Community &amp; Wellbeing</b>				
<b>Permanent - Full time</b>	<b>138.0</b>	<b>138.0</b>	<b>138.0</b>	<b>138.0</b>
Women	88.0	88.0	88.0	88.0
Men	34.0	34.0	34.0	34.0
TBA	16.0	16.0	16.0	16.0
<b>Permanent - Part time</b>	<b>111.6</b>	<b>111.6</b>	<b>111.6</b>	<b>111.6</b>
Women	59.3	59.3	59.3	59.3
Men	28.6	28.6	28.6	28.6
TBA	23.7	23.7	23.7	23.7
<b>Total Community &amp; Wellbeing</b>	<b>249.6</b>	<b>249.6</b>	<b>249.6</b>	<b>249.6</b>
<b>Environment &amp; Infrastructure</b>				
<b>Permanent - Full time</b>	<b>198.0</b>	<b>198.0</b>	<b>198.0</b>	<b>198.0</b>
Women	42.0	42.0	42.0	42.0
Men	131.0	131.0	131.0	131.0
TBA	25.0	25.0	25.0	25.0
<b>Permanent - Part time</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>
Women	3.0	3.0	3.0	3.0
Men	3.5	3.5	3.5	3.5
TBA	1.5	1.5	1.5	1.5
<b>Total Environment &amp; Infrastructure</b>	<b>206.0</b>	<b>206.0</b>	<b>206.0</b>	<b>206.0</b>

\* TBA includes vacant roles, new roles, and persons of a self-described gender

**Summary of Planned Human Resources Expenditure (4)**

For the four years ending 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>Organisational Capability</b>				
<b>Permanent - Full time</b>	<b>90.0</b>	<b>90.0</b>	<b>90.0</b>	<b>90.0</b>
Women	41.0	41.0	41.0	41.0
Men	25.0	25.0	25.0	25.0
TBA	24.0	24.0	24.0	24.0
<b>Permanent - Part time</b>	<b>8.9</b>	<b>8.9</b>	<b>8.9</b>	<b>8.9</b>
Women	7.1	7.1	7.1	7.1
Men	1.8	1.8	1.8	1.8
TBA	0.0	0.0	0.0	0.0
<b>Total Organisational Capability</b>	<b>98.9</b>	<b>98.9</b>	<b>98.9</b>	<b>98.9</b>
<b>Planning &amp; Place</b>				
<b>Permanent - Full time</b>	<b>96.0</b>	<b>96.0</b>	<b>96.0</b>	<b>96.0</b>
Women	53.0	53.0	53.0	53.0
Men	35.0	35.0	35.0	35.0
TBA	8.0	8.0	8.0	8.0
<b>Permanent - Part time</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>
Women	8.3	8.3	8.3	8.3
Men	1.6	1.6	1.6	1.6
TBA	0.0	0.0	0.0	0.0
<b>Total Planning &amp; Place</b>	<b>105.9</b>	<b>105.9</b>	<b>105.9</b>	<b>105.9</b>
Casuals and temporary staff	76.8	65.7	58.7	51.7
<b>Total staff numbers</b>	<b>795.5</b>	<b>795.5</b>	<b>784.5</b>	<b>777.5</b>
Less Capitalised labour	(67.7)	(64.7)	(60.9)	(55.7)
<b>Total operating staff numbers</b>	<b>727.8</b>	<b>719.7</b>	<b>716.5</b>	<b>714.7</b>

\* TBA includes vacant roles, new roles, and persons of a self-described gender



## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community, in particular for this financial year, funding Council's recovery. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023-24 the FGRS cap has been set at 3.5 per cent. The cap applies to general rates and is calculated on the basis of Council's average rates. As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

To achieve the objectives of the Council Plan, while maintaining service levels and a strong capital expenditure program over many years, the average general rate will be required to increase by 3.5 percent in line with the FGRS cap.

Due to the impact of the revaluation process in the 2023-24 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 3.5 percent, while if a property value increased by less than the average the rates will increase by less than 3.5 percent and may in fact reduce from the previous year.

Supplementary rates income will be higher by \$0.03 million compared to the 2022-23 forecast actual. It is expected that during the 2023-24 year an increase of 3.1 per cent per annum will be received as a result of growth in the rate base due to supplementary rates (additional properties and / or valuation). Special rates and charges income relate to the Special Rates Scheme which was rescinded as of 01 July 2023.

Waste management charges are levied on the basis of cost recovery and the Financial Plan reflects both an increase in Waste and Recycling Charges as well as increased contractor expenses. Future years waste charges are estimated to increase in line with CPI growth of 6.0 per cent plus the landfill levy and recycling increases, to ensure Council continues to recover the full costs of providing waste services.

Total rates and charges for 2023/24 will be \$137.5 million. More information can be found in Council's Revenue and Rating Plan 2021 to 2025.

A. The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
General rates*	101,897	106,499	4,601	4.5%
Cultural and Recreational	119	121	2	2.0%
Service rates and charges	28,332	29,674	1,341	4.7%
Special rates and charges**	2,009	-	(2,009)	(100.0%)
Supplementary rates and rate adjustments	849	875	26	3.1%
Interest on rates and charges	600	290	(310)	(51.7%)
<b>Total rates and charges</b>	<b>133,807</b>	<b>137,460</b>	<b>3,652</b>	<b>2.7%</b>

\*In line with the rate cap established under the FGRS.



\*\* Council endorsed the rescission of Special charge scheme from 2023-24.

B. The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2022/23 cents/\$CIV	2023/24 cents/\$CIV	Change
General rate for rateable residential properties	0.0009763	0.0010400	6.5%
General rate for rateable commercial properties	0.0009763	0.0010400	6.5%

C. The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Forecast 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Residential	88,363	92,371	4,009	4.5%
Commercial	13,535	14,128	593	4.4%
Cultural and Recreational	119	121	2	2%
<b>Total amount to be raised by general rates*</b>	<b>101,897</b>	<b>106,499</b>	<b>4,602</b>	<b>4.5%</b>

\*Total amount to be raised above excludes Cultural and Recreational land.

When annualised Supplementary Rates for 2022-23 are included in the base (per the legislated State Government rate cap formula), the total per cent change for 2023-24 is 3.5 per cent.

D. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	1-Jul-22 2022/23 Number	Budget 2023/24 Number	Change Number	%
Residential	59,837	60,291	454	0.8%
Commercial	6,544	6,521	(23)	(0.4%)
Cultural and Recreational	12	12	-	0.0%
<b>Total number of assessments (excl. Culture &amp; Rec)</b>	<b>66,381</b>	<b>66,812</b>	<b>431</b>	<b>0.6%</b>

E. The basis of valuation to be used is the Capital Improved Value (CIV).

F. The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Residential	91,395,620	88,818,725	(2,576,895)	(2.8%)
Commercial	12,984,133	13,584,453	600,320	4.6%
<b>Total Residential and Commercial value of land</b>	<b>104,379,753</b>	<b>102,403,178</b>	<b>(1,976,575)</b>	<b>(1.9%)</b>
Cultural and Recreational	203,500	189,400	(14,100)	(6.9%)
<b>Total value of land</b>	<b>104,583,253</b>	<b>102,592,578</b>	<b>(1,990,675)</b>	<b>(8.8%)</b>

G. The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2022/23 \$	Per Rateable Property 2023/24 \$	Change
Municipal	-	-	-

H. The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2022/23 \$	2023/24 \$	Change
Municipal	-	-	-



- I. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2022/23 \$	Per Rateable Property 2023/24 \$	Change
Waste Management Charge - Base Residential	245.00	253.00	3.3%
Waste Management Minimum 120L Residential	345.00	354.00	2.6%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	339.00	348.00	2.7%
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential*	0.00	303.00	NA
Waste Management Charge - residential 240L bin	655.00	708.00	8.1%
Waste Management Charge - Base Commercial	245.00	253.00	3.3%
Waste Management Minimum 120L Commercial	345.00	354.00	2.6%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	339.00	348.00	2.7%
Waste Management Charge - commercial 240L bin	655.00	708.00	8.1%
Additional Recycling bin above two free provision- residential and commercial 120L or 240L *	0.00	60.00	NA
Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L)*	0.00	68.00	NA
Food and Green Waste (FOGO) Charge - residential 120L bin	133.00	136.00	2.3%
Food and Green Waste (FOGO) Charge - residential 240L bin	180.00	184.00	2.2%
Food and Green Waste (FOGO) Charge - commercial 120L bin	133.00	136.00	2.3%
Food and Green Waste (FOGO) Charge - commercial 240L bin	180.00	184.00	2.2%

\* New charge initiated for 2023-24

- J. The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

	Budgeted 2022/23 \$	Budget 2023/24 \$	Change
Waste Management Charge - Base Residential	2,817,500	3,092,925	9.8%
Waste Management Minimum 120L Residential	9,858,030	10,007,226	1.5%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	3,518,820	3,505,056	(0.4%)
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential*	0	0	NA
Waste Management Charge - residential 240L bin	6,585,370	7,227,264	9.7%
Waste Management Charge - Base Commercial	36,015	29,348	(18.5%)
Waste Management Minimum 120L Commercial	1,125,735	1,185,900	5.3%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	8,475	11,136	31.4%
Waste Management Charge - commercial 240L bin	1,257,600	1,905,228	51.5%
Additional Recycling bin above two free provision- residential and commercial 120L or 240L *	0	0	NA
Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L) *	0	0	NA
Food and Green Waste (FOGO) Charge - residential 120L bin	611,135	691,958	13.2%
Food and Green Waste (FOGO) Charge - residential 240L bin	1,678,141	1,986,280	18.4%
Food and Green Waste (FOGO) Charge - commercial 120L bin	3,990	5,440	36.3%
Food and Green Waste (FOGO) Charge - commercial 240L bin	17,640	26,864	52.3%
<b>Total</b>	<b>27,518,451</b>	<b>29,674,625</b>	<b>7.8%</b>



- K. The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast	Budget	
	2022/23	2023/24	Change
	\$'000	\$'000	
Rates and charges	101,897	106,499	4.5%
Service rates and charges	28,332	29,675	4.7%
Supplementary rates	849	875	3.1%
Cultural & Recreation and special rate charge other	2,728	411	(84.9%)
<b>Total Rates and charges</b>	<b>133,806</b>	<b>137,460</b>	<b>2.7%</b>

- L. Fair Go Rates System Compliance

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

	Budget	Budget
	2022/23	2023/24
Total Rates (\$'000)	100,168	102,932
Number of rateable properties (excluding Cultural and Recreational)	66,381	66,812
Base Average Rates	1,508.99	1,540.62
Maximum Rate Increase (set by the State Government)	1.75%	3.50%
Capped Average Rate	1,535.39	1,594.53
Maximum General Rates (\$'000)	101,921	106,534
Budgeted General Rates (\$'000)	101,905	106,499
Budgeted Supplementary Rates (\$'000)	802	875
Budgeted Total Rates Revenue (\$'000)	102,707	107,374

- M. Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023-24 estimated \$875,000; 2022-23 \$848,825 (Forecast Actual)).
- The variation of returned levels of value (e.g.: valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

- N. Differential rates: City of Stonnington has elected not to make a declaration of differential rates.



#### 4.1.2 Statutory fees and fines

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Infringements and costs	12,723	14,378	1,655	13.01%
Court recoveries	2,518	3,009	492	19.56%
Town planning fees	1,888	2,343	455	24.10%
Land information certificates	194	193	(1)	(0.49%)
Permits	2,836	2,435	(401)	(14.12%)
<b>Total statutory fees and fines</b>	<b>20,159</b>	<b>22,359</b>	<b>2,200</b>	<b>10.92%</b>

The Financial Plan indexes statutory fees, set by state legislation, according on the estimated annual rate of CPI. These fees are outside the control of Council and therefore can be subject to increases less than CPI depending on the decision determined by the State Government each year.

The use of CPI assumptions reflects the need for these revenue streams to increase in line with Councils projected costs in order not to impact operating surplus requirements that are used to fund the capital works program.

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines have stabilised over the past couple of years but are significantly below pre-COVID levels.

The budget displays an increase of \$2.20 million in statutory fees and fines revenue compared with 2022-23 forecast. The increase is predominately driven from a new revenue stream for Smart Parking (\$1.11 million), as well as an increase in parking infringement volumes and income.

The increase is also driven from an expected improvement of \$1.66 million to the fine collections managed by Fines Victoria, and \$0.46 million increase in statutory town planning fees. This is partially offset by a \$0.40 million decrease in permits with an expected slowdown in development activity across 2023-24.

#### 4.1.3 User fees

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Aged and health services	427	487	59	13.82%
Leisure centre and recreation	5,957	6,471	514	8.63%
Child care/children's programs	2,777	2,805	27	0.97%
Car Parking	4,987	5,938	951	19.07%
Registration and other permits	750	828	72	10.40%
Building services	2,979	3,195	216	7.25%
Waste management services	1,608	1,631	23	1.43%
Green fees	1,484	1,464	(20)	(1.35%)
Contracted user fees	97	1,248	1,151	1186.60%
Other fees and charges	1,086	1,028	(58)	(5.34%)
<b>Total user fees</b>	<b>22,152</b>	<b>25,095</b>	<b>2,937</b>	<b>13.29%</b>

User fees and charges assist Council to offset the cost of some service delivery directly with the user rather than funding through rate income. Revenue raised from Council's fees and charges for the provision of services and the use of facilities can be divided into two categories:



User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as home help services.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. An increase from the previous year of 4.0 per cent has been applied to the 2023-24 fees and charges listing, this has translated to an average increase of 5.2 per cent including new fees and rounding

The budget displays an increase of \$2.94 million in user fees compared with 2022-23 forecast. The increase is predominately driven by two new revenue streams, bus shelter advertising (\$0.60 million) and expansion of off-street / centre parking (\$0.85 million). In addition, the 2023-24 budget includes a \$0.51 million increase in leisure centre and recreation income, and \$0.22 million increase in building surveyors permits and application activities. In addition, one-off revenue of \$0.50 million relates to an expected clawback from the current advertising contract.

The pricing principle factors that determine Council's user fees and charges are equity, user-pays, cost recovery and market rates. As a general guide, user fees and charges are escalated in the 10-Year Financial Plan in line with forecast CPI which assists in offsetting the cost increases to Council for the provision of these services.

A detailed listing of user fees is included in Appendix B.





#### 4.1.4 Grants

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
<b>Summary of grants</b>				
Commonwealth funded grants	8,825	6,874	(1,950)	(22%)
State funded grants	8,762	7,618	(1,144)	(13%)
<b>Total grants received</b>	<b>17,587</b>	<b>14,493</b>	<b>(3,094)</b>	<b>(18%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	3,362	3,205	(157)	(5%)
Aged and home care	3,504	3,371	(133)	(4%)
<b>Recurrent - State Government</b>				
Aged and home care	569	506	(63)	(11%)
School crossing supervisors	369	369	-	0%
Libraries	778	790	12	2%
Maternal and child health	686	704	17	3%
Community partnership and youth programs	266	301	35	13%
Child care and immunisation	184	147	(37)	(20%)
<b>Total recurrent grants</b>	<b>9,720</b>	<b>9,393</b>	<b>(327)</b>	<b>(3%)</b>
<b>Non-recurrent - State Government</b>				
Community Infrastructure Projects (Roads)	100	-	(100)	(100%)
Major State Government Project	120	141	21	18%
Environment	180	109	(71)	(40%)
Other minor grants	127	4	(123)	(97%)
<b>Total non-recurrent grants</b>	<b>526</b>	<b>253</b>	<b>(273)</b>	<b>(52%)</b>
<b>Total Operating Grants</b>	<b>10,246</b>	<b>9,647</b>	<b>(600)</b>	<b>(6%)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	298	298	-	0%
<b>Recurrent - State Government</b>				
Library	12	-	(12)	(100%)
<b>Total recurrent grants</b>	<b>310</b>	<b>298</b>	<b>(12)</b>	<b>(4%)</b>
<b>Non-recurrent - Commonwealth Government</b>				
Community Infrastructure Projects (Roads)	1,648	-	(1,648)	(100%)
	<b>1,648</b>	<b>-</b>	<b>(1,648)</b>	<b>(100%)</b>
<b>Non-recurrent - State Government</b>				
Buildings	3,056	2,000	(1,056)	(35%)
Computers and telecommunications	343	-	(343)	(100%)
Environment	247	-	(247)	(100%)
Fixtures, fittings and furniture	371	-	(371)	(100%)
Parks, open space and streetscapes	946	2,548	1,602	169%
Plant and machinery	28	-	(28)	(100%)
Recreational, leisure and community facilities	391	-	(391)	(100%)
<b>Total non-recurrent grants</b>	<b>5,383</b>	<b>4,548</b>	<b>(835)</b>	<b>(16%)</b>
<b>Total Capital Grants</b>	<b>7,341</b>	<b>4,846</b>	<b>(2,495)</b>	<b>(34%)</b>
<b>Total Grants</b>	<b>17,587</b>	<b>14,493</b>	<b>(3,094)</b>	<b>(18%)</b>



## Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants \$3.21 million and Aged and Home Care of \$3.37 million. Library services is expected to receive \$0.79 million to fund its operations and funding of \$0.37 million is anticipated for the School Crossing Supervisors program. Maternal and Child Health and Immunisation program is expected to receive grants of \$0.70 million to subsidise Council's funding.

Council currently receives grants for tied (specific purpose grants) and un-tied (financial assistance grant) funding received via the Victorian Local Government Grants Commission (VLGGC). Operating grants are expected to increase on an annual basis by 2.25 per cent.

## Capital Grants

Capital grants includes \$4.85 million of funding for Building, Recreation facilities and Parks and Open Space development including carryover grant of \$2.32 million for Toorak Park, \$2.00 million for Percy Treyvaud Masterplan Implementation, and \$0.30 million for the recurring Roads to Recovery program.

The level of capital grants is determined based on the nature and level of projects included in the Capital Works Program and vary widely. Capital grants have therefore been forecast to the level of known committed grants over the forward estimates.

### 4.1.5 Contributions – monetary

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Contributions	6,657	9,500	2,843	42.70%
<b>Total contributions - monetary</b>	<b>6,657</b>	<b>9,500</b>	<b>2,843</b>	<b>42.70%</b>

Contributions relate to monies paid by developers in regard to public open space and developer contribution (\$9.5 million in 2023-24) in accordance with planning permits issued for property development. They represent funds to enable council to provide the necessary open space and community infrastructure and infrastructure improvements to accommodate development growth and improved community outcomes. The contributions are for specific purposes and often require Council to outlay funds for infrastructure works often before receipt of this income source. These contributions are statutory contributions and are transferred to a restricted reserve until utilised for a specific purpose through the capital works program.

Council determines its capital work program having regard to existing and future growth in the municipality. To the extent the capital works program has been identified to meet Council's future population, Council intends to partially fund these projects through a Developer Contributions Plan in line with the requirements of the Planning and Environment Act 1987. Proposed Development Contribution Plan facilitates the collection of funds from development for a range of specified infrastructure and open space projects (pending Ministerial approval).



#### 4.1.6 Other income

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
Interest	2,463	1,612	(851)	(34.55%)
Dividends	5	5	-	0.00%
Investment property rental	1,006	1,311	305	30.32%
Council works cost recovery	523	415	(108)	(20.64%)
Fire service property levy administration	89	91	2	2.25%
Valuation cost recovery	136	130	(6)	(4.41%)
Transport towing	66	59	(6)	(9.09%)
Other rent (incl. in-kind community rental))	4,060	5,362	1,302	32.07%
Other	308	476	168	54.61%
<b>Total other income</b>	<b>8,660</b>	<b>9,460</b>	<b>801</b>	<b>9.25%</b>

Revenue from other income mainly comprises investment income plus the recovery income from a variety of sources and rental income received from the hire of Council buildings and property investment portfolio (rent). As a general guide, other income is escalated in the 10-Year Financial Plan in line with forecast CPI. Interest income is expected to decline despite increasing interest rates, as availability of Council investments are projected to decline during 2023-24.

Other rent will increase by \$1.30 million. This includes \$0.88 million increase of casual rental, \$0.69 million increase of in-kind community rental and cessation of \$0.50 million rental relief provided in 2022-23.

Council works cost recovery is predominately related to road works on request of resident.

#### 4.1.7 Employee costs

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
Wages and salaries	55,905	59,188	3,283	5.87%
Work Cover	1,858	1,879	21	1.13%
Casual labour	4,325	4,066	(258)	(5.96%)
Annual leave and long service leave	9,443	8,893	(551)	(5.84%)
Superannuation	7,222	8,421	1,200	16.62%
Fringe benefits tax	420	414	(6)	(1.41%)
Other	1,525	(521)	(2,045)	(134.14%)
<b>Total employee costs</b>	<b>80,698</b>	<b>82,341</b>	<b>1,643</b>	<b>2.04%</b>

Council provides services to the community by a combination of employees and through contracted service providers. Employee costs are one of the largest expenditure items which represent approximately 44% of total expenses. Total employee costs are a combination of direct wages and salaries, overheads that include workers compensation, superannuation, training and advertising and agency staff engaged on temporary assignments

From 2023-24 to 2032-33, employee costs have annual increases between 2.86 to 3.06 per cent per annum to provide for annual EBA increases, other required increases to staff salaries (i.e. legislated superannuation changes), as well as a projected increase to the delivery of existing services inclusive of a marginal increase in headcount.

Employee costs are budgeted to increase by 2.04 per cent or \$1.64 million compared to forecast 2022-23. The increase in salary cost relates to the following key factors:



- The Council's Enterprise Agreement (EA) 2.25 per cent and provision growth 0.75 per cent to increase in 2023-24
- The superannuation guarantee increases by 0.5 per cent from 1 July 2023, from 10.5 to 11 per cent.
- Increase in maternity leave provisions (14 weeks to 26 weeks)
- FTE numbers will increase by 13.5 FTEs from last year's budget and during the year Management will primarily be focussed on workforce planning and capability mapping to enable further efficiency.

New FTE within the 2023-24 budget include:

<b>FTE</b>	<b>Role(s)</b>	<b>Why</b>	<b>Impact</b>
3.6	Leisure Services Officers	New staff to operate the Stonnington Sports Stadium (Percy Treyard Memorial Park)	Partially recovered through Stadium income
1.0	Compliance Officer	Increased pool registrations	Recovered through income
1.0	Animal Management Officer	Increased animal registrations	Recovered through income
0.8	Waste	Funded by Waste charge	Recovered through Waste charge
1.0	Payroll Officer	Critical backup role	Reduced payroll risk
3.0	State Government Projects team	Partially funded by State Government in 2023-24	Cost neutral (previously in Operating Initiatives)
1.0	Diversity and Inclusion Advisor	To meet the new requirements of the Act	Cost neutral (previously in Operating Initiatives)
1.6	School crossing supervisors	In-house crossing supervisor management and increased opportunity for parking enforcement	Cost neutral (reduction in DCA Contract Cost)

**4.1.8 Materials and services**

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
Contract payments	29,935	32,362	2,427	8.11%
Legal and consulting fees	2,549	2,924	376	14.76%
Stamp duty on summons and registration searches	2,772	3,167	395	14.25%
Building maintenance	2,535	2,358	(177)	(6.99%)
General maintenance	949	1,413	463	48.79%
Utilities	2,569	3,004	435	16.94%
Fire services	369	173	(197)	(53.28%)
Office running cost and supplies	2,469	3,025	556	22.50%
Insurance	2,202	2,219	16	0.72%
Tipping fees and waste removal	6,245	7,098	853	13.66%
Activities and events	2,879	3,879	1,000	34.75%
Bank and merchant charges	653	607	(45)	(6.95%)
Information Technology	4,149	3,825	(324)	(7.82%)
Fleet Management	1,757	2,099	342	19.44%
Planning amendment fees	160	450	290	180.94%
Operating initiatives-non-salary	3,618	2,484	(1,134)	(31.33%)
Commission paid for services	328	1,150	822	250.34%
Capital to operating including Software as a service	7,647	8,500	853	11.16%
Other	3,914	4,277	364	9.29%
<b>Total materials and services</b>	<b>77,698</b>	<b>85,012</b>	<b>7,313</b>	<b>9.41%</b>

Material costs include items required for the maintenance and repairs of Council buildings, roads, drains and footpaths which are more governed by market forces based on the outcomes from competitive tendering than CPI. Other associated costs included under this category are utilities, materials and consumable items for a range of services. Council also utilises external expertise on a range of matters, including legal services and audit. Council continues to monitor costs in line with CPI levels year on year by engaging the market via best practice procurement processes. Materials and services are budgeted to increase by 9.41 per cent or \$7.31 million compared to forecast 2022-23.

The cost of major contracts are expected to increase generally by forecast CPI for 2023-24. Note that some licences previously captured under Information Technology have been relocated to Contract Payments, the combination of these two categories shows an increase of 6.2 per cent.

Consultancy and Legal: \$0.38 million increase mainly driven by lower 2022-23 spend than historical levels. Consultancy has averaged \$2.4 million per annum for the 5 years from 2017-18 through to 2021-22, but has dropped to \$1.75 million in the 2022-23 forecast, with the 2023-24 Budget at \$2.00 million. For legal costs, average is \$1.1 million per annum historically, with the 2022-23 forecast dropping to \$0.80 million. Budget 2023-24 has been set at \$0.92 million.

A number of non-capital general maintenance items have been built into 2023-24 operating budget including painting, heating, ventilation, and air conditioning. They were budgeted in capital works program before in previous years. Utilities (water, gas, electricity), waste management and fleet operation cost has increased significantly due to the impact of higher inflation, labour and material cost as well as macroeconomics and global impact.



Tipping and waste removal cost is to increase due to landfill levy increase, CPI and property growth.

Additional \$0.84 million commission to be paid in 2023-24 is related to one-off investment on smart parking and off-street parking expansion.

Capital to operating cost includes accounting treatment of investment on Software-as-a-Service and capital works not meeting capitalisation criteria, in the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement. These costs are captured as operating expenses at the time they are incurred and are no longer amortised over their useful life.

The increase in Activities & Events has been offset by a decrease in Operating Initiatives. A detailed listing of Operating Initiatives is included in Appendix D.

### **Festivals and Events Program**

Stonnington presents an incredible range of events and has a vibrant arts and culture program. It is our role to continuously nurture our artistic, cultural and community life.

Over many years our events and arts and culture program has become a much-loved part of the fabric of Stonnington. Thousands of visitors and patrons locally, nationally and internationally attend our events, stimulate our economy in our enviable precincts, and activate our public spaces throughout the year.

Supporting the arts and culture sector: Events provide an opportunity to support the recovery of the arts and culture sector by engaging artistic and cultural practitioners, providing specialised presentation spaces and high calibre festivals and events.

Supporting community wellbeing: Arts and cultural activity plays a critical role by offering a diverse program that creates a safe and welcoming environment, rebuilds community confidence and social cohesion, and provides opportunities for the local community to reconnect.

Highlights include:

- Roola Boola Children's Arts Festival
- Glow Winter Arts Festival
- Festive Season Carols at Como Park and Family Festive Season Central Park
- Sunset Sounds Outdoor Concert Series
- Classics Opera Outdoor Concert
- Classics Symphony Indoor Events
- Pets In the Park Outdoor Event

Supporting the local economy: Events, partnerships and arts and cultural programs play a key role in stimulating the local economy and bringing vital business to our community. Taking place throughout the precincts, these activities attract visitors and patrons from across Melbourne to shop and dine at surrounding businesses.

Highlights include:

- Melbourne Food and Wine Festival
- Melbourne Fashion Festival
- Circus Arts Precinct Activation across the Prahran precinct
- Melbourne International Jazz Festival
- Prahran Square Outdoor Events
- Business development workshops and events



#### 4.1.9 Depreciation

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000 %	
Property	6,165	6,341	176	2.86%
Plant and equipment	4,640	5,462	822	17.71%
Infrastructure	12,787	14,210	1,423	11.13%
<b>Total depreciation</b>	<b>23,592</b>	<b>26,013</b>	<b>2,421</b>	<b>10.26%</b>

Depreciation & amortisation of Council's infrastructure, intangible (software) and right of use of assets is determined from information contained within their various asset management plans and strategies. The projections of depreciation in the 10-Year Financial Plan is based on the Capital Works Program. It is critical that Council continues to renew existing assets in the capital works program, as failure to do so may reduce the service potential of assets and increase whole of life costs.

The increase of \$2.42 million for 2023-24 is mainly due to the completion of the 2022-23 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2023-24 year.

#### 4.1.10 Amortisation - Intangible assets

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000 %	
Intangible assets	1,164	1,145	(20)	(1.68%)
<b>Total amortisation - intangible assets</b>	<b>1,164</b>	<b>1,145</b>	<b>(20)</b>	<b>(1.68%)</b>

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life for Council's software and information technology.

#### 4.1.11 Amortisation - Right of use assets

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000 %	
Right of use assets	517	404	(113)	(21.93%)
<b>Total amortisation - right of use assets</b>	<b>517</b>	<b>404</b>	<b>(113)</b>	<b>(21.93%)</b>

#### 4.1.12 Other expenses

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000 %	
Auditors' remuneration - external	78	88	10	12.82%
Auditors' remuneration - internal	185	277	92	49.79%
Councillors allowances	437	453	16	3.63%
Operating lease rentals	243	-	(242)	(100%)
Community grants (incl. in-kind grants)	1,338	1,402	65	4.85%
Community Rental Waivers	1,791	2,216	425	23.72%
Sundry other	544	615	71	13.04%
<b>Total other expenses</b>	<b>4,616</b>	<b>5,052</b>	<b>436</b>	<b>9.44%</b>

Other expenses include administration costs such as Councillor allowances, election costs, sponsorships, partnerships, community grants, lease expenditure, fire services property levy, audit costs and other costs associated with the day to day running of Council. These are projected to increase in line with CPI, as well the estimated program of works for Internal Audit. Community rental waiver expense is offset by income of the same amount.



## 4.2 Balance Sheet

Budgeted balance sheet - This section analyses the movements in assets, liabilities and equity between 2022-23 and 2023-24.

		Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Variance \$'000
<b>Current assets</b>	4.2.1			
Cash and cash equivalents		82,821	46,582	(36,239)
Trade and other receivables		16,235	16,545	310
Prepayment		663	703	40
Other assets		480	499	19
<b>Total current assets</b>		<b>100,200</b>	<b>64,330</b>	<b>(35,870)</b>
<b>Non-current assets</b>	4.2.1			
Other financial assets		15	15	-
Investments in joint operations and subsidiaries		2,083	2,083	-
Property, infrastructure, plant and equipment		3,381,764	3,437,123	55,359
Right-of-use assets		781	453	(328)
Investment property		7,265	7,265	-
Intangible assets		22,066	31,896	9,830
<b>Total non-current assets</b>		<b>3,413,974</b>	<b>3,478,835</b>	<b>64,860</b>
<b>Total assets</b>		<b>3,514,174</b>	<b>3,543,165</b>	<b>28,991</b>
<b>Current liabilities</b>	4.2.2			
Trade and other payables		29,447	30,982	(1,535)
Trust funds and deposits		6,669	6,399	270
Provisions		15,480	15,787	(307)
Interest-bearing liabilities	4.2.3	1,536	2,636	(1,100)
Lease liability	4.2.4	413	165	248
<b>Total current liabilities</b>		<b>53,547</b>	<b>55,968</b>	<b>(2,421)</b>
<b>Non-current liabilities</b>	4.2.2			
Provisions		2,110	2,175	(66)
Interest-bearing liabilities	4.2.3	59,928	70,692	(10,764)
Lease liability	4.2.4	483	318	165
Other liabilities		2,271	2,271	-
<b>Total non-current liabilities</b>		<b>64,792</b>	<b>75,456</b>	<b>(10,665)</b>
<b>Total liabilities</b>		<b>118,339</b>	<b>131,424</b>	<b>(13,090)</b>
<b>Net assets</b>		<b>3,395,836</b>	<b>3,411,740</b>	<b>15,904</b>
<b>Equity</b>				
Accumulated surplus	4.3.1	1,178,806	1,195,049	16,243
Reserves	4.3.2	2,217,029	2,216,692	(337)
<b>Total equity</b>	.	<b>3,395,836</b>	<b>3,411,740</b>	<b>15,904</b>

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2022-23 is due to funding of the capital work program in 2023-24 including supporting unfinished works carried over from 2022-23.





Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years.

The increase in this balance is attributable to the net result of the capital works program (\$90.43 million of gross capital expenditure including deferrals from 2022-23), offset by depreciation of assets (\$26.01 million), and the sale of property, plant and equipment (\$9.74 million).

#### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as of 30 June. These liabilities are budgeted to be slightly above 2022-23 levels which aligns to cost escalations.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of balances.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$2.64 million during 2023-24.

The increase in liability reflects additional loan borrowings of \$14.5 million to support the 2023-24 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Variance \$'000
<b>Current assets</b>	100,200	64,330	(35,869)
<b>Current liabilities</b>	53,546	55,968	(2,424)
<b>Working capital</b>	46,654	8,362	(38,293)



#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000
Amount borrowed as at 30 June of the prior year	21,500	61,464
Amount proposed to be borrowed	41,500	14,500
Amount projected to be redeemed	(1,536)	(2,636)
Amount of borrowings as at 30 June	61,464	73,328

	Forecast 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000
Opening balance	21,500	61,464	73,328	76,639	75,763	79,106	79,685	71,630	64,293	57,720	51,100
Plus New loans	41,500	14,500	7,000	5,800	10,000	8,000	-	-	-	-	-
Less Principal repayment	(1,536)	(2,636)	(3,689)	(6,676)	(6,657)	(7,421)	(8,055)	(7,337)	(6,573)	(6,620)	(6,054)
Closing balance	61,464	73,328	76,639	75,763	79,106	79,685	71,630	64,293	57,720	51,100	45,046
Interest payment	1,737	2,390	2,943	3,323	4,102	4,079	3,878	3,954	3,613	3,183	2,908



#### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000
<b>Right-of-use assets</b>		
Plant and equipment	781	453
<b>Total right-of-use assets</b>	<b>781</b>	<b>453</b>
<b>Lease liability</b>		
<b>Current leases liabilities</b>		
Plant and equipment	413	165
<b>Total-current lease liabilities</b>	<b>413</b>	<b>165</b>
<b>Non-current lease liabilities</b>		
Plant and equipment	483	318
<b>Total non-current lease liabilities</b>	<b>483</b>	<b>318</b>
<b>Total lease liabilities</b>	<b>896</b>	<b>483</b>

### 4.3 Statement of changes in Equity

#### 4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$0.34 million (net) is budgeted to be transferred to retained earnings from Council's reserves.

This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works and digital transformation program.



### 4.3.2 Reserves

#### Asset Revaluation Reserve

2023/24 Budget	Balance at beginning of financial year \$'000	Revaluation increment \$'000	Revaluation decrement \$'000	Balance at end of financial year \$'000
<b>Asset Revaluation Reserve</b>	<b>2,165,265</b>	-	-	<b>2,165,265</b>

#### Other Reserves

2023/24 Budget	Balance at beginning of financial year \$'000	Transfer from accumulated surplus \$'000	Transfer to accumulated surplus \$'000	Balance at end of financial year \$'000
<b>Other Reserves</b>				
- Open Space Reserve	46,514	8,163	(9,500)	45,177
- Future Fund Reserve	5,000	2,500	(1,500)	6,000
- Developer Contribution Plan	-	2,500	(2,500)	-
- Infrastructure - Roads Damaged Reserve	250	-	-	250
<b>Total Other Reserves</b>	<b>51,763</b>	<b>13,163</b>	<b>(13,500)</b>	<b>51,426</b>
<b>Total Reserves</b>	<b>2,217,028</b>	<b>13,163</b>	<b>(13,500)</b>	<b>2,216,692</b>

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation for 2021-22 is factored into the budget roll-over (forecast) each year, due to timing.

An amount of \$13.16 million is budgeted to be transferred from accumulated surplus to the Open Space, Developer Contribution, and the Future Fund reserves in 2023-24; \$13.5 million is to be utilised from the open space reserve to fund property purchases, creation of new open space and the digital transformation program.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Developer Contribution Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

Developer Contribution Plans (DCP) reserve is the balance of cash levies paid to Council and is to be used to cover the cost of any infrastructure assets that are to be purchased or constructed by Council. These funds are restricted to prescribed projects.



## Other reserves cont'

Development Contributions Reserve	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<b>Opening balance</b>	-	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	648	2,500	3,889	3,889	3,889	3,889	3,889	3,889	3,889	3,889	3,889
Transfer from reserve	(648)	(2,500)	(3,889)	(3,889)	(3,889)	(3,889)	(3,889)	(3,889)	(3,889)	(3,889)	(3,889)
<b>Closing balance</b>	-	-	-	-	-	-	-	-	-	-	-

Future Fund	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<b>Opening balance</b>	5,000	5,000	6,000	7,500	9,000	10,500	12,000	13,500	15,000	16,500	18,000
Transfer to reserve	2,593	2,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Transfer from reserve	(2,593)	(1,500)	-	-	-	-	-	-	-	-	-
<b>Closing balance</b>	<b>5,000</b>	<b>6,000</b>	<b>7,500</b>	<b>9,000</b>	<b>10,500</b>	<b>12,000</b>	<b>13,500</b>	<b>15,000</b>	<b>16,500</b>	<b>18,000</b>	<b>19,500</b>

Public Open Space Reserve	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<b>Opening balance</b>	56,270	46,514	45,177	44,561	44,535	44,686	44,916	45,211	45,571	45,995	46,474
Transfer to reserve	7,407	8,163	9,884	9,974	10,151	10,230	10,295	10,360	10,424	10,479	10,505
Transfer from reserve	(17,163)	(9,500)	(10,500)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Closing balance</b>	<b>46,514</b>	<b>45,177</b>	<b>44,561</b>	<b>44,535</b>	<b>44,686</b>	<b>44,916</b>	<b>45,211</b>	<b>45,571</b>	<b>45,995</b>	<b>46,474</b>	<b>46,979</b>

Infrastructure - Roads Damaged Reserve	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<b>Opening balance</b>	250	250	250	250	250	250	250	250	250	250	250
Transfer to reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-	-
<b>Closing balance</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>



#### 4.4 Statement of Cashflow

This section analyses the expected cashflows from the operating, investing and financing activities of Council for the 2023-24 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- Operating activities - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- Investing activities - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- Financing activities - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cash flow statement

		Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Variance \$'000
<b>Net cash provided by operating activities</b>	4.4.1	<b>46,346</b>	<b>46,234</b>	<b>(112)</b>
<b>Net cash used in investing activities</b>	4.4.2	<b>(91,618)</b>	<b>(91,438)</b>	<b>181</b>
<b>Net cash provided by financing activities</b>	4.4.3	<b>37,454</b>	<b>8,965</b>	<b>(28,489)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(7,818)</b>	<b>(36,241)</b>	<b>(28,423)</b>
Cash and cash equivalents at the beginning of the financial year		90,641	82,822	(7,819)
<b>Cash and cash equivalents at the end of the financial year</b>	4.4.4	<b>82,822</b>	<b>46,583</b>	<b>(36,242)</b>

##### 4.4.1 Net cash flows provided by/used in operating activities

The net decrease in cash inflows from operating activities of \$0.11 million is mainly due to: \$1.28 million increase in statutory fees and fines; \$3.40 million increase in user fees; \$3.13 million increase in monetary contributions; and \$1.95 million increase in other revenue.

Offsetting these cash increase is a \$0.06 million increase in employee costs; \$6.20 million increase in materials and services, \$2.50 million decrease in capital grants, \$0.50 million decrease in operating grants.

##### 4.4.2 Net cash flows provided by/used in investing activities

The decrease in payments for investing activities represents a reduction in capital works expenditure of \$9.67 million compared to 2022-23. Section 4.5 of this budget report provides more detail on the capital works program. It also includes projected proceed from sale of properties at \$9.85 million.

##### 4.4.3 Net cash flows provided by/used in financing activities

For 2023-24, the total of interest-bearing loans and borrowings proceeds is \$14.50 million, repayments \$2.64 million and finance charges \$2.39 million.

##### 4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments are forecast to decrease by \$36.24 million to \$46.58 million as at the end of 2023-24, reflecting Council's strategy of using existing cash reserve to enhance and create new infrastructure.



## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast	Actual	Budget	Change \$'000	%
Property	45,049		29,931	(12,433)	(29.35%)
Plant and equipment	7,497		9,763	1,654	20.40%
Infrastructure	27,292		50,738	21,373	72.78%
<b>Total</b>	<b>79,838</b>		<b>90,432</b>	<b>10,594</b>	<b>13.27%</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	29,931	12,694	9,714	1,373	6,150	2,000	7,000	17,431	3,500
Plant and equipment	9,763	910	7,426	119	1,308	-	-	9,763	-
Infrastructure	50,738	2,882	14,300	5,780	27,777	2,846	2,500	34,392	11,000
<b>Total</b>	<b>90,432</b>	<b>16,486</b>	<b>31,440</b>	<b>7,272</b>	<b>35,234</b>	<b>4,846</b>	<b>9,500</b>	<b>61,586</b>	<b>14,500</b>

### Works carried forward (\$25.54 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, extended consultation and/or supplier and materials availability. For the 2022-23 year, forecasted capital works of \$25.54 million will be carried forward into the 2023-24 year.

Significant projects include the Princes Gardens Masterplan Delivery (\$3.12 million); Waste Bin Lid Changeover (\$1.89 million); Toorak Park Redevelopment (\$1.66 million); Chapel Street Transformation (\$1.49 million); Annual Specialised Vehicles Purchase/ Replacement Program (\$1.31 million) and Prahran Market Asset Renewal (\$1.39 million).

### Total Property (\$24.16 million)

The property class comprises land, land improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and heritage buildings include town halls and aquatic centres.

Significant projects include Percy Treyvaud Masterplan Implementation (\$5.55 million); Strategic land purchases for open space (\$7.00 million); Prahran market asset renewal (\$4.00 million); Prahran Aquatic Centre redevelopment (\$0.70 million), and Prahran Townhall Redevelopment (\$0.64 million).

### Total Plant and Equipment (\$4.97 million)

Plant and equipment includes: plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture, computers and telecommunications and library books.

Significant projects include Annual Specialised Vehicle Purchase (\$1.00 million); Annual Light Fleet Replacement Program (\$0.90 million); Materials and E-services subscriptions for Libraries (\$0.65 million); and Security Access control Upgrade-Forcefield system (\$0.47 million).

### Total Infrastructure (\$35.77 million)



Infrastructure includes roads, bridges, footpaths, cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

Significant projects include Toorak Park Masterplan Implementation - Stages 2 & 3 (\$9.06 million); Toorak Village Streetscape Upgrade (\$6.50 million); Princes Gardens Masterplan Delivery (\$2.60 million); Chapel Street Transformation (\$1.00 million); Footpaths - Refurbishment Program (\$1.00 million); Asphalt Resurfacing of Local Roads Laneways and Car Parks (\$1.00 million); Regional Accessible Playgrounds - Central Park (\$0.81 million); Regional Accessible Playgrounds - Sir Zelman Cowen (\$0.75 million); Drainage Improvement Works (\$0.60 million) and Charles Street Road Refurbishment (Stage 2) (\$0.60 million).

**Expenditure Type: New Assets (\$14.94 million), Asset Renewal (\$21.15 million), Upgrade (\$3.40 million) and Expansion (\$25.40 million)**

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly relate to Percy Treyvaud Masterplan Implementation (\$5.55 million); Strategic land purchases (\$7.00 million), Vista Grove (\$0.50 million) and Security Access control Upgrade-Forcefield system (\$0.47 million).





#### 4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	7,000	7,000	-	-	-	-	7,000	-	-
Buildings	16,194	5,581	6,628	770	3,215	-	-	12,694	3,500
Building Improvements	965	50	280	-	635	-	-	965	-
<b>TOTAL PROPERTY</b>	<b>24,159</b>	<b>12,631</b>	<b>6,908</b>	<b>770</b>	<b>3,850</b>	<b>-</b>	<b>7,000</b>	<b>13,659</b>	<b>3,500</b>
<b>PLANT AND EQUIPMENT</b>									
Plant, Machinery and Equipment	110	80	-	30	-	-	-	110	-
Fixtures, Fittings and Furniture	2,930	70	2,770	-	90	-	-	2,930	-
Computers and Telecommunications	810	550	75	-	185	-	-	810	-
Heritage Plant and Equipment	145	-	60	-	85	-	-	145	-
Library books	970	-	970	-	-	-	-	970	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,965</b>	<b>700</b>	<b>3,875</b>	<b>30</b>	<b>360</b>	<b>-</b>	<b>-</b>	<b>4,965</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	5,134	150	4,874	-	110	298	-	4,836	-
Bridges	80	-	80	-	-	-	-	80	-
Footpaths and Cycleways	2,075	-	1,585	-	490	-	-	2,075	-
Drainage	1,840	-	900	-	940	-	-	1,840	-
Recreational, Leisure & Community Facilities	11,282	-	575	-	10,707	-	-	282	11,000
Parks, Open Space and Streetscapes	13,630	1,265	1,310	2,600	8,455	-	2,500	11,130	-
Other Infrastructure	1,725	195	1,040	-	490	-	-	1,725	-
<b>TOTAL INFRASTRUCTURE</b>	<b>35,766</b>	<b>1,610</b>	<b>10,364</b>	<b>2,600</b>	<b>21,192</b>	<b>298</b>	<b>2,500</b>	<b>21,968</b>	<b>11,000</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>64,890</b>	<b>14,941</b>	<b>21,147</b>	<b>3,400</b>	<b>25,402</b>	<b>298</b>	<b>9,500</b>	<b>40,592</b>	<b>14,500</b>



#### 4.5.3 Works carried forward from the 2022/23 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	-	-	-	-	-	-	-	-	-
Buildings	4,943	19	2,535	603	1,786	2,000	-	2,943	-
Building Improvements	829	44	271	-	514	-	-	829	-
<b>TOTAL PROPERTY</b>	<b>5,772</b>	<b>63</b>	<b>2,806</b>	<b>603</b>	<b>2,300</b>	<b>2,000</b>	<b>-</b>	<b>3,772</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Plant, Machinery and Equipment	299	210	-	89	-	-	-	299	-
Fixtures, Fittings and Furniture	4,329	-	3,398	-	931	-	-	4,329	-
Computers and Telecommunications	130	-	113	-	17	-	-	130	-
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Library books	40	-	40	-	-	-	-	40	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,798</b>	<b>210</b>	<b>3,551</b>	<b>89</b>	<b>948</b>	<b>-</b>	<b>-</b>	<b>4,798</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	2,860	386	2,414	-	60	-	-	2,860	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	520	-	315	-	205	-	-	520	-
Drainage	195	-	195	-	-	-	-	195	-
Recreational, Leisure & Community Facilities	3,839	-	392	-	3,448	2,548	-	1,291	-
Parks, Open Space and Streetscapes	7,309	776	560	3,131	2,843	-	-	7,309	-
<i>Other Infrastructure</i>	249	110	60	49	30	-	-	249	-
<b>TOTAL INFRASTRUCTURE</b>	<b>14,972</b>	<b>1,272</b>	<b>3,936</b>	<b>3,180</b>	<b>6,585</b>	<b>2,548</b>	<b>-</b>	<b>12,424</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS 2022/23</b>	<b>25,542</b>	<b>1,545</b>	<b>10,293</b>	<b>3,872</b>	<b>9,832</b>	<b>4,548</b>	<b>-</b>	<b>20,994</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS</b>	<b>90,432</b>	<b>16,486</b>	<b>31,440</b>	<b>7,272</b>	<b>35,234</b>	<b>4,846</b>	<b>9,500</b>	<b>61,586</b>	<b>14,500</b>



## 5. Financial Performance Indicators

### 5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

#### Targeted performance indicators – Service

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Target 2023/24	Target Projections			Trend +/o/-
						2024/25	2025/26	2026/27	
<b>Governance</b>									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	56	57	57	57	57	58	+
<b>Roads</b>									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	99.38%	99.69%	99.78%	99.78%	99.78%	99.78%	-
<b>Statutory planning</b>									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	63.72%	66.25%	64.35%	64.35%	65.00%	65.00%	+
<b>Waste management</b>									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	39.52%	36.71%	40.00%	50.00%	65.00%	70.00%	+



### Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Target 2023/24	Target Projections			Trend +/-
						2024/25	2025/26	2026/27	
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	5	200.00%	187.00%	115.00%	111.00%	116.00%	123.00%	-
<b>Obligations</b>									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	154.00%	179.33%	256.31%	112.90%	146.29%	151.26%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	7	67.81%	67.96%	67.37%	67.10%	66.97%	66.85%	-
<b>Efficiency</b>									
Expenditure level	Total expenses / no. of property assessments		\$2,797	\$2,847	\$3,001	\$3,084	\$2,996	\$3,052	-

### 5.2 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Budget 2023/24	2024/25	Projections 2025/26	2026/27	Trend +/-
<b>Operating Position</b>									
Adjusted Underlying Result	Adjusted underlying result / Adjusted underlying revenue	8	-1.28%	1.94%	0.76%	1.48%	7.08%	7.88%	+
<b>Liquidity</b>									
Unrestricted cash	Unrestricted cash / current liabilities		-10.03%	92.00%	72.00%	70.00%	78.00%	85.00%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	9	19.10%	46.63%	53.34%	53.54%	50.91%	51.20%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.14%	2.48%	3.90%	4.63%	6.72%	6.96%	-
Indebtedness	Non-current liabilities / own source revenue	10	17.12%	35.27%	38.82%	38.13%	34.71%	34.90%	+
<b>Stability</b>									
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.12%	0.13%	0.13%	0.14%	0.14%	0.15%	0
<b>Efficiency</b>									
Revenue level	Total rate revenue / no. of property assessments	11	1,506	1,538	1,591	1,640	1,686	1,728	+



#### Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

#### Notes to performance indicators

- 1) **Satisfaction with community consultation and engagement:** Anticipating a consistent and minor improvement in result based on implementation of a new digital engagement platform and increase in face-to-face engagement. Result is dependent on response sample from Community Satisfaction Survey.
- 2) **Sealed local roads below the intervention level:** Anticipating consistent high results over future years due to continued road replacement program. This will be confirmed by the results of current condition audit underway. New methodology introduced this year for condition ratings.
- 3) **Planning applications decided within the relevant required time:** Anticipate stability of long-term average and potential minor increase over future years. Results are dependent on complexity of planning applications received.
- 4) **Kerbside collection waste diverted from landfill:** Targets align with Council's Towards a circular economy: Our future waste strategy 2022–2025 target of 80 per cent diversion by 2030. This is consistent with State Government targets
- 5) **Working Capital:** Due to utilising Council existing cash to fund infrastructure investment in the coming years, Council's working capital ratio is targeted to be 115 per cent in 2023-24, which is lower than prior years. However, it is expected to increase from 2026-27 onwards.
- 6) **Asset renewal:** Council investment on asset renewal and upgrade ranges between 146 to 256 percent of annual asset consumption measured by depreciation in the forward estimate. However, there is more focus on new asset construction in 2024-25, with the ratio at 113 per cent (still above 100 per cent).
- 7) **Rates concentration:** Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates a relatively stable level over the outlook period.
- 8) **Adjusted underlying result:** Due to the impact of treatment of Software-as-a-Service investment, Council's adjusted underlying result from 2021-22 through to 2024-25 will negatively impacted, although this investment was fully planned, and cash backed. This ratio is expected to improve after Council finishes the digital transformation program.
- 9) **Loans and Borrowings:** Trend indicates Council's new long-term borrowings to part fund major capital works over the next four years.
- 10) **Indebtedness:** trend indicates Council's new long-term borrowings to part fund major capital works over the next four years. These borrowing ratios will improve overtime as Council pays down its borrowings.
- 11) **Revenue level:** Increases based on assumed rate cap increases over time.



## Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
<b>The fees are applicable from 1 July 2023. Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.</b>					
<b>Waste Management Charges - Residential</b>					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	245.00	253.00	3.3%
Waste Management Charge – Shared bin discount - 60L	Non Statutory	Per Property		303.00	NEW
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	345.00	354.00	2.6%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	655.00	708.00	8.1%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	339.00	348.00	2.7%
<b>Waste Management Charges - Commercial</b>					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	245.00	253.00	3.3%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	345.00	354.00	2.6%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	655.00	708.00	8.1%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	339.00	348.00	2.7%
<b>Food &amp; Green Waste Charges - Residential</b>					
60 Litre Bin - Residential Shared 120L bin	Non Statutory	Per Bin		68.00	NEW
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	133.00	136.00	2.3%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	180.00	184.00	2.2%
<b>Food &amp; Green Waste Charges - Commercial</b>					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	133.00	136.00	2.3%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	180.00	184.00	2.2%
<b>Waste Management Charges - Owners Corporation</b>					
Waste Management Charge – 120 Litre Bin	Non Statutory	Per Bin	133.00	136.00	2.3%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	180.00	184.00	2.2%
Administration Charge - Owners Corporation	Non Statutory	Per Bin	20.70	21.00	1.4%
<b>Additional Bins</b>					
Recycle bin above 2 bins allowance (120L or 240L)	Non Statutory	Per Bin		60.00	NEW
<b>Other rate charges</b>					
Land information and valuation certificates	Statutory	Per Request	27.80	27.80	0.0%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	61.00	62.50	2.5%
Adverse possession application Council information request fee	Non Statutory	Per Request	170.00	175.00	2.9%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	26.00	26.00	0.0%
Declined credit card and debit card fee	Non Statutory	Per Decline	26.00	26.00	0.0%
Historical rating and property information request (greater than 10 years)	Non Statutory	Per Request	165.00	170.00	3.0%
Additional copy of physical rates notices	Non Statutory	Per Request	12.00	12.00	0.0%
<b>Governance &amp; Corporate Support</b>					
Freedom of Information Request	Statutory	Per Request	30.60	30.60	0.0%
Other fees as per Act (Photocopy search fee)	Statutory	Per Hour	22.95	22.95	0.0%
Photocopying (A4 B&W)	Non Statutory	Per Page	0.20	0.20	0.0%
Election fines	Statutory	Per infringement	92.00	92.00	0.0%
<b>Aged Care Services</b>					
<b>Care Services (Including Respite and Personal Care)</b>					
Single Pension (Low Income Range)	Non Statutory	Per Hour	6.10	6.40	4.9%
Couple Pension (Low Income Range)	Non Statutory	Per Hour	8.05	8.40	4.3%
Medium Income Range	Non Statutory	Per Hour	19.35	20.20	4.4%
High Income Range	Non Statutory	Per Hour	42.95	43.60	1.5%
Full Cost Recovery	Non Statutory	Per Hour		98.60	NEW
<b>Home Maintenance</b>					
Low Income Range	Non Statutory	Per Hour	12.90	13.50	4.7%
Medium Income Range	Non Statutory	Per Hour	21.15	22.00	4.0%
High Income Range	Non Statutory	Per Hour	52.65	54.80	4.1%
Full Cost Recovery	Non Statutory	Per Hour	97.20	98.60	1.4%
<b>Transport Service</b>					
Clients	Non Statutory	Per Trip	1.70	1.80	5.9%
Self Drive Weekday Hire	Non Statutory	Per Bus	58.00	60.30	4.0%
Self Drive Weekend/Public Hols/After Hrs Hire	Non Statutory	Per Bus	97.00	100.90	4.0%
Day Trips 17 Seat Bus with Driver	Non Statutory	Per Service	150.00	156.00	4.0%
Regular Weekly for Community Groups 1 way (Service pick up only)	Non Statutory	Per Service	17.30	18.00	4.0%
Regular Weekly for Community Groups 2 ways (Service pick up and return on same day)	Non Statutory	Per Service	35.00	36.40	4.0%
Community transport full cost recovery-with driver day service	Non Statutory	Per Service	1,140.00	1,186.00	4.0%

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Community Transport Regular Weekly Service for Community Grps/orgs 1 way Full cost recovery	Non Statutory	Per Service	190.00	197.60	4.0%
Community Transport Regular Weekly Service for Community Grps/orgs 2 way Full cost recovery	Non Statutory	Per Service	380.00	395.20	4.0%
<b>Food Services</b>					
Delivered Meals	Non Statutory	Per Meal	10.20	10.60	3.9%
Full Cost Recovery	Non Statutory	Per Meal	24.60	25.60	4.1%
<b>Early Years Services</b>					
<b>Princes Close Child Care Centre:</b>					
Registration Charge	Non Statutory	Initial Start	26.00	27.00	3.8%
<b>Under Three (3) Years Old:</b>					
Long Day Care	Non Statutory	Day Rate	138.00	143.50	4.0%
<b>Over Three (3) Years Old:</b>					
Long Day Care	Non Statutory	Day Rate	135.00	140.50	4.1%
<b>Other Fees:</b>					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	7.50	7.80	4.0%
Late Collection Fee - All Services	Non Statutory	10 minutes	28.00	29.00	3.6%
<b>Winter St Child Care Centre:</b>					
<b>Occasional Care</b>					
<b>Daily Fees</b>					
Full Day Rate	Non Statutory	Day Rate	127.50	132.50	3.9%
Long Day Care	Non Statutory	Day Rate		137.50	NEW
<b>Other Fees:</b>					
Registration Charge	Non Statutory	Initial Start	26.00	27.00	3.8%
Late Collection Fee - All Services	Non Statutory	10 minutes	28.00	29.00	3.6%
<b>Cancellation Fee Day Rate</b>					
50% of Day Rate	Non Statutory	Per Cancellation	66.00	68.50	3.8%
<b>Session Rates (Half Day)</b>					
	Non Statutory	Per Half Day	69.50	72.00	3.6%
<b>Cancellation Session Rate</b>					
50% of Session Rate	Non Statutory	Per Cancellation	34.75	36.00	3.6%
<b>Immunisation - Prices fluctuate per supplier's quote when vaccine is ordered, consequently users will be charged accordingly.</b>					
<b>Sporting Ground and Pavilion Charges</b>					
<b>Summer and Winter Season User Bonds:</b>					
Bond Per Key	Non Statutory	Per Key	205.00	219.40	7.0%
<b>Sporting Ground Charges</b>					
School Allocations	Non Statutory	Per Year	5,637.50	6,032.10	7.0%
<b>Sporting Ground Charges - Casual Use</b>					
Bond - Sports Ground	Non Statutory	Bond	512.50	500.00	-2.4%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	58.43	62.50	7.0%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	89.18	95.40	7.0%
Sporting Clubs & Community Groups	Non Statutory	Per Day	320.83	343.30	7.0%
Sporting Clubs & Community Groups	Non Statutory	Per Game	156.83	167.80	7.0%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	117.88	126.10	7.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	497.13	531.90	7.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	240.88	257.70	7.0%
Gardiner Park - Synthetic Pitch Charge	Non Statutory	Per Game	-	247.50	NEW
<b>Sporting Pavilion Charges - Casual Use</b>					
Bond - Sports Pavilion	Non Statutory	Bond	512.50	548.40	7.0%
Bond Per Key	Non Statutory	Bond Per Key	205.00	219.40	7.0%
Sporting Clubs & Community Groups	Non Statutory	Per Hour	20.50	21.90	6.8%
Sporting Clubs & Community Groups	Non Statutory	Per Day	117.88	126.10	7.0%
Sporting Clubs & Community Groups	Non Statutory	Per Game	58.43	62.50	7.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	31.78	34.00	7.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	176.30	188.60	7.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	89.18	95.40	7.0%
<b>Turf Cricket Wicket Preparation - Casual Use</b>					
Not for Profit	Non Statutory	Per Day	210.13	224.80	7.0%
Commercial/Private	Non Statutory	Per Day	313.65	335.60	7.0%
<b>Skate Parks - Event Use</b>					



### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Skate Ramp and/or Park	Non Statutory	Per Event	512.50	558.30	8.9%
Bond	Non Statutory	Bond	512.50	500.00	-2.4%
<b>Functions In Parks</b>					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	145.55	155.70	7.0%
Private Activities/Individuals	Non Statutory	Per Day	145.55	155.70	7.0%
Private Activities/Corporation	Non Statutory	Per Day	574.00	614.20	7.0%
Wedding Ceremony	Non Statutory	Per Day	384.38	411.30	7.0%
Commercial Activity	Non Statutory	Per Day	1,568.25	1,678.00	7.0%
<b>Orrong Romanis Recreation Centre</b>					
Bond	Non Statutory	Per Key	200.00	200.00	0.0%
Bond - Regular User	Non Statutory	Per Bond	200.00	200.00	0.0%
Bond - Normal User	Non Statutory	Per Bond	500.00	500.00	0.0%
Court Hire - Not for Profit	Non Statutory	Per Hour	43.00	46.00	7.0%
Court Hire - Private / Commercial	Non Statutory	Per Hour	59.00	63.10	6.9%
<b>Multi-Court Indoor Stadium</b>					
Court Hire Per Hour -Peak	Non Statutory	Per Hour		65.00	NEW
Court Hire Per Hour - Off Peak	Non Statutory	Per Hour		58.50	NEW
Complete Stadium Hire Half Day weekend	Non Statutory	Half Day		832.00	NEW
Complete Stadium Hire Full Day Weekend	Non Statutory	Full Day		1,664.00	NEW
Spectator	Non Statutory	Per Entry		2.00	NEW
School Hire - Peak	Non Statutory	Per Hour		65.00	NEW
School Hire - Off Peak	Non Statutory	Per Hour		58.50	NEW
Badminton Court Hire	Non Statutory	Per Hour		20.00	NEW
Casual Shooting	Non Statutory	Per Entry		6.50	NEW
Table Tennis	Non Statutory	Per Table		15.00	NEW
Volleyball Court Hire	Non Statutory	Per Hour		32.50	NEW
Half Court Hire	Non Statutory	Per Hour		32.50	NEW
<b>Library Services</b>					
<b>Reproduction Service</b>					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
<b>Processing costs for all items</b>					
Books	Non Statutory	Per Item	12.90	13.40	3.9%
Audio Visual items	Non Statutory	Per Item	12.90	13.40	3.9%
Magazines	Non Statutory	Per Item	3.70	4.30	16.2%
<b>Replacement for audio visual with no recorded cost</b>					
Audio Book CD	Non Statutory	Per Item	18.70	19.40	3.7%
<b>Miscellaneous Charges</b>					
Audio book / Language case	Non Statutory	Per Item	9.60	10.00	4.2%
USB Drives	Non Statutory	Per Item	8.00	8.00	0.0%
Barcode	Non Statutory	Per Item	4.20	4.30	2.4%
CD Case	Non Statutory	Per Item	4.20	4.30	2.4%
Membership Card	Non Statutory	Per Item	4.20	4.30	2.4%
Book Strap	Non Statutory	Per Item	4.20	4.30	2.4%
Headphones	Non Statutory	Per Item	3.00	3.50	16.7%
Activities	Non Statutory	per event	10.00	12.00	20.0%
<b>Inter - Library loan charge</b>					
Public Library	Non Statutory	Per Month	5.00	5.00	0.0%
Institutions	Non Statutory	Per Month	28.50	28.50	0.0%
<b>Local History Service</b>					
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	69.00	71.80	4.1%
<b>Photographic Reproduction Prints</b>					
(Black and White) 8 X 10	Non Statutory	Per Copy	51.00	53.00	3.9%
<b>House Dating</b>					
House dating service, after first half hour	Non Statutory	Per Request	310.00	322.40	4.0%
<b>Aquatic Services</b>					
<b>Harold Holt Swim Centre</b>					
Adult	Non Statutory	Per Admission	8.00	8.50	6.3%
Child	Non Statutory	Per Admission	6.40	6.80	6.2%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	7.20	7.60	5.6%

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.80	5.10	6.3%
Family	Non Statutory	Per Admission	22.40	23.70	5.8%
Non Swimming supervisor	Non Statutory	Per Admission	2.70	2.90	7.4%
Swim, Spa, Sauna	Non Statutory	Per Admission	13.80	14.70	6.5%
Swim, Spa, Sauna Concession 10%	Non Statutory	Per Admission	12.50	13.20	5.6%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	8.30	8.80	6.0%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	72.00	76.30	6.0%
10 Visit Pass Child Swim	Non Statutory	Per Pass	57.60	61.00	5.9%
10 Visit Pass Adult Swim Concession 10%	Non Statutory	Per Pass	64.80	68.60	5.9%
10 Visit Pass Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	43.20	45.80	6.0%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	124.50	132.00	6.0%
Aquatic 10 Visit Pass Concession 10%	Non Statutory	Per Pass	112.10	118.80	6.0%
Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	74.70	79.20	6.0%
Fitness Classes	Non Statutory	Per Class	19.60	20.80	6.1%
Fitness Classes - Concession 10%	Non Statutory	Per Class	17.60	18.70	6.2%
Fitness Classes - Concession 40%	Non Statutory	Per Class	11.70	12.50	6.8%
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	176.20	186.80	6.0%
Fitness Classes - 10 Visit Pass Concession 10%	Non Statutory	Per Pass	158.60	168.10	6.0%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	105.70	112.10	6.1%
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.90	12.50	5.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	107.00	112.50	5.1%
25m pool lane hire	Non Statutory	Per Lane/Hr	48.80	51.00	4.5%
50m Pool lane hire	Non Statutory	Per Lane/Hr	58.20	60.80	4.5%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr		49.90	NEW
Program room hire	Non Statutory	Per Room/Hr	52.10	55.30	6.1%
Learners pool hire	Non Statutory	Per Lane/Hr	26.40	27.60	4.5%
Hydro pool hire	Non Statutory	Per Lane/Hr	52.20	55.30	5.9%
Dive Pool hire - Shared Use	Non Statutory	Per half Pool		27.60	NEW
Dive Pool hire - Exclusive Use	Non Statutory	Per Pool		60.80	NEW
<b>Membership Fees (all transferrable across both sites)</b>					
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	34.40	36.00	4.7%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	31.00	32.40	4.5%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	20.70	21.60	4.3%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	252.20	263.50	4.5%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	226.90	237.10	4.5%
Aquatic membership Term - 3 months Level 2 Concession 40%	Non Statutory	Per Membership	151.30	158.10	4.5%
Aquatic membership Term - 12 months	Non Statutory	Per Membership	847.90	886.00	4.5%
Aquatic membership Term - 12 months Level 1 concession	Non Statutory	Per Membership	763.10	797.40	4.5%
Aquatic membership Term - 12 months Level 2 concession 40%	Non Statutory	Per Membership	508.70	531.60	4.5%
Health & Fitness Direct Debit Membership joining fee	Non Statutory	Per Membership	40.00	50.00	25.0%
Health & Fitness Direct Debit Membership	Non Statutory	Per Fortnight	40.20	42.00	4.5%
Health & Fitness Direct Debit Level 1 concession 10%	Non Statutory	Per Membership	36.20	37.80	4.4%
Health & Fitness Direct Debit Level 2 concession 40%	Non Statutory	Per Membership	24.10	25.20	4.6%
Health & Fitness Membership joining fee	Non Statutory	Per Membership	40.00	50.00	25.0%
Health & Fitness Term 3 months	Non Statutory	Per Membership	293.20	306.30	4.5%
Health & Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	263.80	275.70	4.5%
Health & Fitness Term 3 months Concession 40%	Non Statutory	Per Membership	175.90	183.80	4.5%
Health & Fitness Term 12 months	Non Statutory	Per Membership	963.00	1,006.30	4.5%
Health & Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	866.70	905.70	4.5%
Health & Fitness Term 12 months Concession 40%	Non Statutory	Per Membership	577.80	603.80	4.5%
Direct debit rejection fee	Non Statutory	Per Rejection		5.00	NEW
<b>Prahran Aquatic Centre</b>					
Adult	Non Statutory	Per Admission	7.20	7.60	5.6%
Child	Non Statutory	Per Admission	4.30	4.60	7.0%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	5.40	6.80	25.9%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.30	4.60	7.0%
Family	Non Statutory	Per Admission	18.70	19.80	5.9%
Non Swimming supervisor	Non Statutory	Per Admission	2.70	2.90	7.4%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	13.80	14.70	6.5%
Swim, Spa, Sauna, Steam Concession 10%	Non Statutory	Per Admission	12.50	13.20	5.6%
Swim, Spa, Sauna, Steam Concession 40%	Non Statutory	Per Admission	8.30	8.80	6.0%
10 Swim Pass - Adult	Non Statutory	Per Pass	64.60	68.40	5.9%

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
10 Swim Pass - Concession / Student 10%	Non Statutory	Per Pass	48.60	61.60	26.7%
10 Swim Pass - Child	Non Statutory	Per Pass	38.70	41.10	6.2%
10 Swim Pass - Adult Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	38.70	41.00	5.9%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	124.50	132.00	6.0%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10%	Non Statutory	Per Pass	112.10	118.80	6.0%
10 Aquatic Pass (Swim, Spa, Sauna) -Concession 40%	Non Statutory	Per Pass	74.70	79.20	6.0%
50M Pool lane hire	Non Statutory	Per Lane/Hr	58.20	60.80	4.5%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr		41.80	NEW
Tennis Court Hire	Non Statutory	Per Court/Hr	20.50	20.50	0.0%
Aquatic Fortnightly DD	Non Statutory	Per Fortnight	34.40	36.00	4.7%
Aquatic Fortnightly DD Concession 10%	Non Statutory	Per Fortnight	31.00	32.20	3.9%
Aquatic Fortnightly DD Concession 40%	Non Statutory	Per Fortnight	20.70	21.50	3.9%
Aquatic 3 Month	Non Statutory	Per Membership	252.20	263.50	4.5%
Aquatic 3 Month Concession 10%	Non Statutory	Per Membership	226.90	237.10	4.5%
Aquatic 3 Month Concession 40%	Non Statutory	Per Membership	151.30	158.10	4.5%
Aquatic 12 Months	Non Statutory	Per Membership	847.90	881.80	4.0%
Aquatic 12 Month Concession 10%	Non Statutory	Per Membership	763.10	793.60	4.0%
Aquatic 12 Months Concession 40%	Non Statutory	Per Membership	508.70	529.10	4.0%
<b>Harold Holt Swim Centre (Learn to Swim)</b>					
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	9.80	10.00	NEW
Learn to Swim Holiday Program	Non Statutory	Per Program	50.00	75.00	NEW
Learn to Swim Per Lesson charge	Non Statutory	Per Lesson	22.60	23.60	NEW
<b>Harold Holt Gym</b>					
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	40.00	50.00	25.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	45.60	47.70	4.6%
Complete Fitness Direct Debit Membership Concession 10%	Non Statutory	Per Fortnight	41.10	42.90	4.4%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	27.40	28.60	4.4%
Complete Fitness Term 3 months	Non Statutory	Per Membership	501.10	523.70	4.5%
Complete Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	451.00	471.30	4.5%
Complete Fitness Term 3 months Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	300.70	314.20	4.5%
Complete Fitness Term 12 months	Non Statutory	Per Membership	1,096.10	1,145.50	4.5%
Complete Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	986.50	1,030.90	4.5%
Complete Fitness Term 12 months 40% (Pensioner/Health care)	Non Statutory	Per Membership	657.70	687.30	4.5%
Casual Health Club Entry	Non Statutory	Per entry	25.00	26.50	6.0%
Casual Health Club Entry Concession 10%	Non Statutory	Per entry	22.50	23.90	6.2%
Casual Health Club Entry Concession 40% (Pensioner/Health care)	Non Statutory	Per entry	15.00	15.90	6.0%
Personal Training 4 person 60 minutes	Non Statutory	Per session	139.40	147.80	6.0%
Personal Training 3 person 60 minutes	Non Statutory	Per session	118.80	125.90	6.0%
Personal Training 2 person 60 minutes	Non Statutory	Per session	96.90	102.70	6.0%
Personal Training 1 person 60 minutes	Non Statutory	Per session	76.50	81.10	6.0%
Personal Training 2 person 45 minutes	Non Statutory	Per session	83.20	83.20	0.0%
Personal Training 1 person 45 minutes	Non Statutory	Per session	66.00	66.00	0.0%
Personal Training 2 person 30 minutes	Non Statutory	Per session	69.70	73.90	6.0%
Personal Training 1 person 30 minutes	Non Statutory	Per session	55.00	58.70	6.7%
Personal Training 3 person 30 minutes	Non Statutory	Per session		89.80	NEW
Personal Training 3 person 45 minutes	Non Statutory	Per session		101.00	NEW
<b>Malvern Valley Golf Course</b>					
<b>Week days</b>					
Adult	Non Statutory	Nine Holes	21.50	22.50	4.7%
Concession / Juniors	Non Statutory	Nine Holes	17.00	18.00	5.9%
Pensioners	Non Statutory	Nine Holes	19.00	20.00	5.3%
Adult	Non Statutory	Eighteen holes	31.00	32.50	4.8%
Concession / Juniors	Non Statutory	Eighteen holes	22.00	23.00	4.5%
Pensioners	Non Statutory	Eighteen holes	24.00	25.00	4.2%
<b>Week days (after 12 noon)</b>					
Seniors	Non Statutory	Nine Holes	19.00	20.00	5.3%
Seniors	Non Statutory	Eighteen holes	24.00	25.00	4.2%
<b>Weekends/Public Holidays</b>					
Adult	Non Statutory	Nine Holes	24.50	26.50	8.2%
Adult	Non Statutory	Eighteen holes	33.00	35.00	6.1%
Juniors	Non Statutory	Nine Holes	18.00	19.00	5.6%
Juniors	Non Statutory	Eighteen holes	23.00	24.00	4.3%
Adult Annual Green Fee Price	Non Statutory	Per Year	1,080.00	1,200.00	11.1%
<b>Twilight</b>					

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
All player	Non Statutory	Unlimited	19.50	20.50	5.1%
<b>Waste Services Application</b>					
Residential and Commercial Garbage waste service 120L - New - Minimum	Non Statutory	Per Property	50.00	55.00	10.0%
Residential and Commercial Garbage waste service 240L - New	Non Statutory	Per Property	100.00	105.00	5.0%
Residential and Commercial Garbage - New Shared Garbage Bins	Non Statutory	Per Property	50.00	55.00	10.0%
Residential and Commercial Garbage - Additional Garbage 120L	Non Statutory	Per Bin	50.00	55.00	10.0%
Residential and Commercial Garbage - Additional Garbage 240L	Non Statutory	Per Bin	100.00	105.00	5.0%
Residential and Commercial Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	100.00	105.00	5.0%
Residential and Commercial Garbage - Downsize Garbage Bin	Non Statutory	Per Bin	Zero	Zero	
Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L	Non Statutory	Per Exchange	100.00	105.00	5.0%
Garden Waste 120L - New	Non Statutory	Per Bin	20.00	25.00	25.0%
Garden Waste 240L - New	Non Statutory	Per Bin	20.00	25.00	25.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	20.00	25.00	25.0%
Garden Waste 240L - Additional	Non Statutory	Per Bin	20.00	25.00	25.0%
Garden Waste Downsize Bin	Non Statutory	Per Bin	20.00	25.00	25.0%
<b>Transfer Station Fees</b>					
<b>Resident</b>					
Boot load rubbish	Non Statutory	Cubic Metre	27.00	29.00	7.4%
Boot load green	Non Statutory	Cubic Metre	10.00	11.00	10.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	51.00	55.00	7.8%
S/Wagon green	Non Statutory	Cubic Metre	17.00	18.00	5.9%
Single Axle rubbish	Non Statutory	Cubic Metre	78.00	84.00	7.7%
Single Axle green	Non Statutory	Cubic Metre	27.00	29.00	7.4%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	159.00	171.00	7.5%
Tandem Trailer green	Non Statutory	Cubic Metre	53.00	57.00	7.5%
Cubic Metre rubbish	Non Statutory	Cubic Metre	100.00	107.00	7.0%
Cubic Metre green	Non Statutory	Cubic Metre	32.00	34.00	6.3%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	255.00	273.00	7.1%
Mattress	Non Statutory	Item	39.00	43.00	10.3%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	255.00	273.00	7.1%
Metal	Non Statutory	Cubic Metre	-	Zero	0.0%
<b>Non Resident</b>					
Boot load rubbish	Non Statutory	Cubic Metre	35.00	38.00	8.6%
Boot load green	Non Statutory	Cubic Metre	16.00	18.00	12.5%
S/Wagon rubbish	Non Statutory	Cubic Metre	64.00	69.00	7.8%
S/Wagon green	Non Statutory	Cubic Metre	35.00	38.00	8.6%
Single Axle rubbish	Non Statutory	Cubic Metre	104.00	112.00	7.7%
Single Axle green	Non Statutory	Cubic Metre	46.00	50.00	8.7%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	180.00	193.00	7.2%
Tandem Trailer green	Non Statutory	Cubic Metre	73.00	79.00	8.2%
Cubic Metre rubbish	Non Statutory	Cubic Metre	125.00	134.00	7.2%
Cubic Metre green	Non Statutory	Cubic Metre	48.00	52.00	8.3%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	254.00	273.00	7.5%
Mattress	Non Statutory	Item	48.00	52.00	8.3%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	254.00	273.00	7.5%
Metal	Non Statutory	Cubic Metre	24.00	26.00	8.3%
<b>Infrastructure Services</b>					
<b>Signage Charges</b>					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	287.03	298.50	4.0%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	143.51	149.30	4.0%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	215.27	223.90	4.0%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	287.03	298.50	4.0%
Annual Renewal Fee	Non Statutory	Per Sign	287.03	298.50	4.0%
<b>Development Supervision Fees</b>					
For works <\$16000	Non Statutory	Per application	607.78	632.10	4.0%
For works \$16000 to \$40000	Non Statutory	Per application	1,054.19	1,096.40	4.0%
For works >\$40000	Non Statutory	Per application	1,502.81	1,562.90	4.0%
<b>Road Management Fees</b>					
For works not on roadway shoulder or pathway	Statutory	Per application	90.20	91.70	1.7%
For works <8.5 sq.m					

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m	Statutory	Per application	90.20	91.70	1.7%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m	Statutory	Per application	139.80	142.20	1.7%
For works on main roads or footpath For works <8.5 sq.m	Statutory	Per application	242.93	142.20	-41.5%
For works not on roadway shoulder or pathway For works ≥8.5 sq.m	Statutory	Per application	353.20	359.30	1.7%
For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m	Statutory	Per application	353.20	359.30	1.7%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m	Statutory	Per application	647.80	659.00	1.7%
For works on main roads or footpath For works ≥8.5 sq.m	Statutory	Per application	647.80	659.00	1.7%
<b>Roads and Drains Services</b>					
<b>Roads:</b>					
A) Deep lift asphalt	Non Statutory	Per Square Metre	132.23	137.50	4.0%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	47.10	49.00	4.0%
C) Full depth concrete	Non Statutory	Per Square Metre	261.38	271.80	4.0%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	205.00	213.20	4.0%
E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	117.88	122.60	4.0%
F) Asphalt on macadam	Non Statutory	Per Square Metre	35.88	37.30	4.0%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	35.88	37.30	4.0%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	410.00	426.40	4.0%
<b>Footpaths:</b>					
A) Asphalt	Non Statutory	Per Square Metre	76.88	79.90	3.9%
B) 75mm to 125mm concrete	Non Statutory	Per Square Metre	169.13	175.90	4.0%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per Square Metre	420.25	437.10	4.0%
D) Concrete Pavers	Non Statutory	Per Square Metre	281.88	293.20	4.0%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	302.38	314.50	4.0%
<b>Kerb &amp; Channel:</b>					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	126.08	131.10	4.0%
<b>Dressed Bluestone Kerb &amp; Channel</b>					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	410.00	426.40	4.0%
B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	358.75	373.10	4.0%
<b>Roads and Drains</b>					
Nature Strip	Non Statutory	Per Square Metre	51.25	53.30	4.0%
Residential Vehicle Crossing	Non Statutory	Per Square Metre	169.13	175.90	4.0%
Perambulator Crossing	Non Statutory	Whole	1,691.25	1,758.90	4.0%
<b>Transport and Parking Services</b>					
<b>Parking Permits for each residential area:</b>					
<b>Resident Permits - Area A</b>					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	104.00	108.00	3.8%
<b>Resident Permits - Area B</b>					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	104.00	108.00	3.8%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	117.00	122.00	4.3%
<b>Resident Permits - Area C</b>					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	104.00	108.00	3.8%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	117.00	122.00	4.3%
Variable residential parking permit (transferable between vehicles) - 5th permit	Non Statutory	Per Vehicle	156.00	162.00	3.8%
<b>Resident Permits</b>					
Replace lost variable permits	Non Statutory	Per Permit	104.00	108.00	3.8%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	6.00	6.20	3.3%
<b>Other Permits</b>					
Permits for Trade Persons	Non Statutory	Per Vehicle	33.00	40.00	21.2%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	43.00	40.00	-7.0%
Serviced Apartments	Non Statutory	Per Vehicle	145.00	150.00	3.4%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	106.00	110.00	3.8%
<b>Parking Bay Permits</b>					



### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	165.00	170.00	3.0%
<b>Parking Infringements (Set at Statutory Maximum)</b>					
Infringements Court Fines - Registration	Statutory	Per Infringement	80.20	80.20	0.0%
Clause 2 & 3 Infringements	Statutory	Per Infringement	93.00	94.00	1.1%
Clause 4 Infringements	Statutory	Per Infringement	111.00	113.00	1.8%
Clause 6 Infringements	Statutory	Per Infringement	186.00	188.00	1.1%
<b>Impounded Vehicles</b>					
Tow away fee	Non Statutory	Per Vehicle	460.00	475.00	3.3%
Storage fee (if greater than 2 days)	Non Statutory	Per Vehicle	16.00	17.00	6.3%
<b>Private Car Parking Agreements</b>					
Private Car Parking agreement fees - 1 to 6 bays	Non Statutory	Per agreement	270.00	280.00	3.7%
Private Car Parking agreement fees - 7 bays onwards	Non Statutory	Per agreement	385.00	400.00	3.9%
<b>Car Share Spaces</b>					
Car Share Establishment Fee	Non Statutory	Per car share space		715.00	NEW
Car Share Annual Fee – Standard Parking Space	Non Statutory	Per car share space		330.00	NEW
Car Share Annual Fee – Shopping streets or paid parking area	Non Statutory	Per car share space		550.00	NEW
<b>Other Fee</b>					
PRN Fees	Statutory	Per agreement	26.60	26.60	0.0%
<b>Car Parks</b>					
<b>Elizabeth St Car Park - Operator Managed</b>					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.60	1.70	6.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.20	3.40	6.2%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	4.20	4.40	4.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	6.90	7.20	4.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	7.90	8.30	5.1%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	10.50	11.00	4.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	12.50	13.00	4.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	6+hrs	14.80	15.40	4.1%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird<10am	12.60	13.20	4.8%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	10.60	11.10	4.7%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	236.00	246.00	4.2%
<b>King St Car Park - Operator Managed</b>					
King St Car Park - Operator Managed	Non Statutory	0-1hrs	3.20	3.40	6.2%
King St Car Park - Operator Managed	Non Statutory	1-2hrs	4.20	4.40	4.8%
King St Car Park - Operator Managed	Non Statutory	2-3hrs	6.90	7.20	4.3%
King St Car Park - Operator Managed	Non Statutory	3-4hrs	7.90	8.30	5.1%
King St Car Park - Operator Managed	Non Statutory	4+hrs	14.80	15.40	4.1%
King St Car Park - Reserved	Non Statutory	Per Month	333.00	347.00	4.2%
King St Car Park - Unreserved	Non Statutory	Per Month	318.00	331.00	4.1%
<b>MacFarlan St Car Park - Operator Managed</b>					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	3.20	3.40	6.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	5.80	6.10	5.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	8.00	8.40	5.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	9.10	9.50	4.4%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	10.40	10.90	4.8%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	9.20	9.60	4.3%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	5.80	6.10	5.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	236.00	246.00	4.2%
<b>Prahran Square Car Park - Operator Managed</b>					
Prahran Square Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.60	1.70	6.2%
Prahran Square Car Park - Operator Managed	Non Statutory	0.5-1hrs	3.20	3.40	6.2%
Prahran Square Car Park - Operator Managed	Non Statutory	1-2 hrs	4.20	4.40	4.8%
Prahran Square Car Park - Operator Managed	Non Statutory	2-3hrs	6.90	7.20	4.3%
Prahran Square Car Park - Operator Managed	Non Statutory	3-4hrs	7.90	8.30	5.1%
Prahran Square Car Park - Operator Managed	Non Statutory	4-5hrs	10.50	11.00	4.8%
Prahran Square Car Park - Operator Managed	Non Statutory	5-6hrs	12.50	13.00	4.0%
Prahran Square Car Park - Operator Managed	Non Statutory	6+hrs	14.80	15.40	4.1%
Prahran Square Car Park - Operator Managed	Non Statutory	Early Bird<10am	10.60	11.10	4.7%
Prahran Square Car Park - Operator Managed	Non Statutory	Per Month	236.00	246.00	4.2%
<b>Windsor Car Park - Ticket Machines</b>					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.90	2.00	5.3%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.90	3.10	6.9%
Windsor Car park	Non Statutory	All Day	7.90	8.30	5.1%

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
<b>Other Ticket Machine Car Parks</b>					
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	1.90	2.00	5.3%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	2.90	3.10	6.9%
<b>Town Planning</b>					
<b>Fees for applications for permits under section 47 of the Planning and Environment Act 1987</b>					
<b>Regulation 9:</b>					
Class 1: Use only	Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>SINGLE DWELLINGS</b> – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the cost of development is:					
Class 2: Less than \$10,000	Statutory	Per Application	206.40	206.40	0.0%
Class 3: \$10,001 - \$100,000	Statutory	Per Application	649.80	649.80	0.0%
Class 4: \$100,001 - \$500,000	Statutory	Per Application	1,330.20	1,330.20	0.0%
Class 5: \$500,001 - \$1,000,000	Statutory	Per Application	1,437.30	1,437.30	0.0%
Class 6: \$1,000,001 - \$2,000,000	Statutory	Per Application	1,544.30	1,544.30	0.0%
Class 13: \$2,000,001 - \$5,000,000	Statutory	Per Application	3,524.30	3,524.30	0.0%
<b>VICSMART</b> - application which meet the VicSmart criteria if the cost of development is:					
Class 7: Less than \$10,000	Statutory	Per Application	206.40	206.40	0.0%
Class 8: More than \$10,000	Statutory	Per Application	443.40	443.40	0.0%
Class 9: Subdivide of consolidate land	Statutory	Per Application	206.40	206.40	0.0%
Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit)	Statutory	Per Application	206.40	206.40	0.0%
<b>OTHER DEVELOPMENT</b> - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is:					
Class 11: Less than \$100,000	Statutory	Per Application	1,185.00	1,185.00	0.0%
Class 12: \$100,001 - \$1,000,000	Statutory	Per Application	1,597.80	1,597.80	0.0%
Class 13: \$1,000,001 - \$5,000,000	Statutory	Per Application	3,524.30	3,524.30	0.0%
Class 14: \$5,000,001 - \$15,000,000	Statutory	Per Application	8,982.90	8,982.90	0.0%
Class 15: \$15,000,001 - \$50,000,000	Statutory	Per Application	26,489.90	26,489.90	0.0%
Class 16: More than \$50,000,000	Statutory	Per Application	59,539.30	59,539.30	0.0%
<b>SUBDIVISION</b>					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit)	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 21: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 22: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>Fees for applications for permits under section 72 of the Planning and Environment Act 1987</b>					
<b>Regulation 11:</b>					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions	Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>SINGLE DWELLINGS</b>					
Class 3: Cost of additional development is \$10,000 or less	Statutory	Per Application	206.40	206.40	0.0%
Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Statutory	Per Application	349.80	349.80	0.0%

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Statutory	Per Application	1,330.20	1,330.20	0.0%
Class 6: Cost of additional development is \$500,000 or more	Statutory	Per Application	1,437.30	1,437.30	0.0%
<b>VICSMART - amendments to applications which meet the VicSmart criteria S72 &amp; Secondary Consent):</b>					
Class 7: Cost of additional development is \$10,000 or less	Statutory	Per Application	206.40	206.40	0.0%
Class 8: Cost of additional development is more than \$10,000	Statutory	Per Application	443.40	443.40	0.0%
Class 9: Amendment to a class 9 permit	Statutory	Per Application	206.40	206.40	0.0%
Class 10: Amendment to a class 10 permit	Statutory	Per Application	206.40	206.40	0.0%
<b>OTHER DEVELOPMENT</b>					
Class 11: Cost of additional development is \$100,000 or less	Statutory	Per Application	1,185.00	1,185.00	0.0%
Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000	Statutory	Per Application	1,597.80	1,597.80	0.0%
Class 13: Cost of additional development is \$1,000,000 and above	Statutory	Per Application	3,524.30	3,524.30	0.0%
<b>SUBDIVISION</b>					
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 16: Amendment to a class 19 permit	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 17: Amendment to a class 20 permit \$1,286.10 per 100 lots created	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,360.80	1,360.80	0.0%
Class 19: Amendment to a class 22 permit	Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>Reg 8 - Recertification of a plan of subdivision:</b>					
Recertification of a plan of subdivision	Statutory	Per Application	145.30	145.30	0.0%
<b>Regulation 12 - Revised Plans - amend application after notice given S57A:</b>					
a) The fee to amend an application for a permit after notice is given is <b>40% of the application fee for that class of permit set out in the Table at regulation 9</b>	Statutory	Per Application	40% of the application fee	40% of the application fee	
b) The fee to amend an application to amend a permit after notice is given is <b>40% of the application fee for that class of permit set out in the Table at regulation 11</b> and any additional fee under c) below	Statutory	Per Application	40% of the application fee	40% of the application fee	
<b>OTHER APPLICABLE FEES</b>					
<b>Reg 6 - Certification of a plan of subdivision</b>	Statutory	Per Applic/Per 100 lots	180.40	180.40	0.0%
<b>Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (2) o</b>	Statutory	Per Application	114.70	114.70	0.0%
<b>Reg 15 - Certificates of Compliance (under S97N)</b>	Statutory	Per Application	336.40	336.40	0.0%
<b>Reg 16 - For an agreement to a proposal to amend or end an agreement under</b>	Statutory	Per Application	680.40	680.40	0.0%
<b>Reg 18 - Where a planning scheme specifies that a matter must be done to the</b>	Statutory	Per Application	336.40	336.40	0.0%
<b>SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 3: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	206.40	206.40	0.0%
SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Non Statutory	Per Application	649.80	649.80	0.0%
SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Non Statutory	Per Application	1,330.20	1,330.20	0.0%
SC 6: Cost of additional development is \$500,000 and above	Non Statutory	Per Application	1,437.30	1,437.30	0.0%
SC 13 - Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,524.30	3,524.30	0.0%
<b>VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 7: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	206.40	206.40	0.0%
SC 8: Cost of additional development is more than \$10,000	Non Statutory	Per Application	443.40	443.40	0.0%
SC 9: to a class 9 permit	Non Statutory	Per Application	206.40	206.40	0.0%
SC 10: Amendment to a class 10 permit	Non Statutory	Per Application	206.40	206.40	0.0%
<b>OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 11: Cost of additional development is \$100,000 or less	Non Statutory	Per Application	1,185.00	1,185.00	0.0%
SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000	Non Statutory	Per Application	1,597.80	1,597.80	0.0%
SC 13: Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,524.30	3,524.30	0.0%
<b>SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 14: to a class 17 permit	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
SC 15: to a class 18 permit	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
SC 16: to a class 19 permit	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
SC 17: to a class 20 permit per 100 lots created	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
SC 18: to a class 21 permit	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>Secondary Consent Request (Amendment to Approved Plans and Documentation)</b>					
SC 19: to a Class 22 permit	Non Statutory	Per Application	1,360.80	1,360.80	0.0%
<b>Planning Enquiry</b>					
<b>Single Dwelling</b>					



### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	128.10	134.00	4.6%
<b>Other</b>					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	179.40	186.60	4.0%
<b>Planning Register</b>					
On request custom copy of planning register data	Non Statutory	Per Month	102.50	106.60	4.0%
On request custom copy of planning register data	Non Statutory	Per Year	1,025.00	1,066.00	4.0%
<b>Report and Consent for Demolition</b>					
Fee for S29B response	Statutory	Per Rateable Property	87.90	91.40	4.0%
<b>Advertising Fees ((Includes installation and removal) )</b>					
General Admin Charge	Non Statutory	Per Application	128.10	133.20	4.0%
Sign on Site	Non Statutory	Per Application	158.90	170.50	7.3%
Extra Letters	Non Statutory	Per Application	6.20	6.50	4.8%
Additional Sign on Site	Non Statutory	Per Sign	35.90	39.00	8.6%
<b>Extension of Time</b>					
VicSmart	Non Statutory	Per Application	103.50	106.60	3.0%
Single Residential	Non Statutory	Per Application	307.50	319.80	4.0%
Subdivision	Non Statutory	Per Application	512.50	533.00	4.0%
Other - less than \$5,000,000	Non Statutory	Per Application	615.00	639.60	4.0%
Other - more than \$5,000,000	Non Statutory	Per Application	850.00	905.00	6.5%
<b>Reproduction Service</b>					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.05	5.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.10	2.20	4.8%
A2 copies	Non Statutory	Per Copy	10.30	10.70	3.9%
<b>Tree work permit</b>					
Significant tree pruning permit	Non Statutory	Per Application	77.00	77.00	0.0%
Significant tree removal permit	Non Statutory	Per Application	103.50	102.50	-1.0%
<b>Building and Local Law Services</b>					
<b>Footpath Trading Permit</b>					
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	714.00	850.00	19.0%
Advertising Business sign	Non Statutory	Per sign	316.00	347.00	9.8%
Busking	Non Statutory	Per Busker	55.00	60.00	9.1%
Footpath Trading Application fee	Non Statutory	Per Application	70.00	75.00	7.1%
Footpath Trading Application fee (Extended Outdoor Dining)	Non Statutory	Per Application	70.00	75.00	7.1%
Footpath Trading Waiting area permit - Small	Non Statutory	Per Application		350.00	NEW
Footpath Trading Waiting area permit - Medium	Non Statutory	Per Application		450.00	NEW
Footpath Trading Waiting area permit - Large	Non Statutory	Per Application		550.00	NEW
<b>Footpath Trading (Dining)</b>					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Large frontage business 8m to 12m (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Extra Large frontage business greater than 12m (Busy Areas)	Non Statutory	Per Item		4,800.00	NEW
Additional - small frontage fee 4m wide (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Additional - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Additional - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Small frontage business up to 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Extra Large frontage business greater than 12m (Other Areas)	Non Statutory	Per Item		2,400.00	NEW
Additional - small frontage fee 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Additional - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Additional - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
365 Annual Roadside Dining	Non Statutory	Per Application		3,960.00	NEW
Summer Roadside Dining - LFRS	Non Statutory	Per Application		1,320.00	NEW
<b>Footpath Trading (Goods)</b>					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Additional - small frontage fee 4m wide (Busy areas)	Non Statutory	Per Item	800.00	800.00	0.0%
Additional - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,200.00	1,200.00	0.0%
Additional - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	2,800.00	2,800.00	0.0%
Small frontage business up to 4m wide frontage (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Additional - small frontage fee - 4m wide (Other Areas)	Non Statutory	Per Item	400.00	400.00	0.0%
Additional - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	600.00	600.00	0.0%
Additional - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,400.00	1,400.00	0.0%
Footpath Trading Application fee	Non Statutory	Per Application	70.00	70.00	0.0%
<b>Street Party</b>					
Street Application and Permit (Street Party Permit)	Non Statutory	Per Item	80.00	80.00	0.0%
<b>Building Compliance</b>					
<b>Application Fees</b>					
Skip Bins 3 days	Non Statutory	Per Application	70.70	74.00	4.7%
Skip Bins 4-7 days	Non Statutory	Per Application	87.40	95.00	8.7%
Skip Bin 8-30 days	Non Statutory	Per Application	208.00	300.00	44.2%
Crane or Lifting Device	Non Statutory	Per Application	249.60	250.00	0.2%
Works Zone Commercial	Non Statutory	Per Application	5,288.40	5,500.00	4.0%
Work Zone Dual occupancy	Non Statutory	Per Application	2,530.30	2,630.00	3.9%
Work Zone Single dwelling	Non Statutory	Per Application	885.00	500.00	-43.5%
Works Zone Signage Fee	Non Statutory	Per Application		520.00	NEW
Out of Hours	Non Statutory	Per Application	219.40	228.00	3.9%
Vehicle Crossing	Statutory	Per Application	348.00	348.00	0.0%
Vehicle Crossing - fast track application fee	Non Statutory	Per Application		312.00	NEW
Road Opening	Statutory	Per Application	137.70	137.70	0.0%
Road opening Application Fees (Lodgement/application fees)	Non Statutory	Per Application		110.00	NEW
Road Occupation	Non Statutory	Per Application	233.00	250.00	7.3%
Road occupation area fee	Non Statutory	Per Square Metre Per Week		10.00	NEW
Road Occupation/Hoarding - fast track application fee	Non Statutory	Per Application		104.00	NEW
Hoardings	Non Statutory	Per Application	191.40	200.00	4.5%
Hoarding plus Area Fee	Non Statutory	Per Square Metre Per Week		10.00	NEW
Temporary Vehicle Crossings	Statutory	Per Application	137.70	137.70	0.0%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	264.20	275.00	4.1%
Road Asset Protection Inspection Fees (Multi-unit development)	Non Statutory	Per Application		2,080.00	NEW
Road Asset Protection Inspection Fees (Dual-occupancy)	Non Statutory	Per Application		1,040.00	NEW
Road Asset Protection - fast track/re-inspection fee	Non Statutory	Per Application		520.00	NEW
Night club queues	Non Statutory	Per Application	252.70	525.00	107.8%
Works Zone Admin Fee	Non Statutory	Per Application	106.10	110.00	3.7%
Tradesperson Parking Permit - Commercial	Non Statutory	Per Application	40.00	45.00	12.5%
<b>Municipal Building Surveyor's Office</b>					
<b>Report and Consent Application Fees</b>					
Projections beyond street alignment - Reg 109	Statutory	Per Item	290.42	294.71	1.5%
Building above or below certain public facilities - Reg 134	Statutory	Per Item	290.42	294.71	1.5%
Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97	Statutory	Per Item	290.42	294.71	1.5%
A fence within 9 M of an intersection - Reg 92	Statutory	Per Item	290.42	294.71	1.5%
Side & Rear setbacks Reg 79	Statutory	Per Item		299.84	NEW
Walls and Carports on Boundaries Reg 80	Statutory	Per Item		299.84	NEW
Appurtenant Class 10 buildings - Reg 87	Statutory	Per Item	290.42	294.71	1.5%
Consent Single Dwelling and outbuilding - Reg 72	Statutory	Per Item	290.42	294.71	1.5%
Consent Fence design - Reg 88	Statutory	Per Item	290.42	294.71	1.5%
Precautions over a street - Reg 116	Statutory	Per Item	294.71	304.27	3.2%
Point of discharge of storm water - Reg 133	Statutory	Per Item	141.18	149.40	5.8%
Construction of buildings on land liable to flooding - Reg 153	Statutory	Per Item	290.42	294.71	1.5%
Building on designated land - Reg 154	Statutory	Per Item	290.42	294.71	1.5%
Building Information Reg 52	Statutory	Per Application	47.24	48.80	3.3%
Building Information - Priority	Non Statutory	Per Application	125.40	135.00	7.7%
Building over an easement vested in Council - Reg 130	Non Statutory	Per Item	436.81	456.50	4.5%
Building over an easement additional costs - Sec. 173	Non Statutory	Per Application	2,783.88	2,800.00	0.6%
Advertising Fee - Consent Reports	Non Statutory	Per Application	213.18	225.00	5.5%
<b>Lapsed Building Permit Final Inspection</b>					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	535.04	559.10	4.5%
<b>Notification Fees</b>					

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Notification fees - Precautions	Non Statutory	Per Application		220.00	NEW
<b>Plan Search</b>					
Permit or Certificate Search	Non Statutory	Per Item	47.25	48.80	3.3%
Plan Search for design detail (dwelling)	Non Statutory	Per Item	190.00	200.00	5.3%
Plan Search for design detail (multi-unit/commercial)	Non Statutory	Per Item	400.00	420.00	5.0%
Plan Search - Apartments	Non Statutory	Per Application	280.00	295.00	5.4%
<b>Building Permit Lodgement</b>					
Lodgement Fee - Reg 45	Statutory	Per Application	121.88	125.84	3.2%
<b>Fences</b>					
Minimum fee	Non Statutory	Per Application	884.07	923.90	4.5%
<b>Carports</b>					
Minimum fee	Non Statutory	Per Application	927.96	969.70	4.5%
<b>Demolitions</b>					
Minimum fee	Non Statutory	Per Application	1,779.64	1,859.70	4.5%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	969.76	1,013.40	4.5%
<b>Dwelling Additions</b>					
Minimum fee (cost of works up to \$10,000)	Non Statutory	Per Application	852.72	891.10	4.5%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,815.17	1,896.90	4.5%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	2,082.69	2,176.40	4.5%
<b>New Dwelling</b>					
Minimum fee	Non Statutory	Per Application	3,509.11	3,667.00	4.5%
<b>Commercial Work</b>					
Minimum fee (cost of works up to \$20,000)	Non Statutory	Per Application	2,267.65	2,369.70	4.5%
Minimum fee (cost of works up to \$100,000)	Non Statutory	Per Application	3,469.40	3,625.50	4.5%
Minimum fee (cost of works over \$100,000)	Non Statutory	Per Application	3,936.52	4,113.70	4.5%
<b>Occupancy Permits</b>					
Class 1 (Division 2)	Non Statutory	Per Permit	548.63	573.30	4.5%
Other Classes excl. Division 2	Non Statutory	Per Permit	862.13	900.90	4.5%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	1,563.32	1,633.70	4.5%
<b>Subdivision report</b>					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	1,960.42	2,048.60	4.5%
<b>Pool Registration fees</b>					
Swimming pool and spa registration	Statutory	Per Inspection	31.85	31.85	0.0%
Plan search fee - pool and spas	Statutory	Per Search	47.25	48.80	3.3%
Lodgement fee for the certificate of compliance - pool and spas	Statutory	Per Lodgement	20.00	21.25	6.3%
Non compliance fee - pools and spas certification	Statutory	Per Lodgement	385.00	397.54	3.3%
Swimming pool and spa certification consulting	Non Statutory	Per Application	888.25	928.20	4.5%
<b>Food and Health Act Registrations</b>					
<b>Food Act Premises</b>					
Class 1 Premises	Statutory	Per Application	700.00	730.00	4.3%
Class 2 Premises	Statutory	Per Application	675.00	702.00	4.0%
Class 3 Premises	Statutory	Per Application	615.00	640.00	4.1%
Additional employees over 5	Statutory	Per Employee >5	32.00	33.00	3.1%
Up to Maximum fee	Statutory	Various	3,600.00	3,745.00	4.0%
Plans Assessment Fee Standard (5-10 day turnaround)	Non Statutory	Per Application	145.00	150.00	3.4%
Temporary Food Premises Registration - Community	Statutory	Per Application	94.00	98.00	4.3%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	675.00	702.00	4.0%
Temporary Food Premises Class 2 - Registration for 2 days maximum	Statutory	Per Application	94.00	98.00	4.3%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	615.00	640.00	4.1%
Temporary Food Premises Class 3 - Registration for 2 days maximum	Statutory	Per Application	70.00	73.00	4.3%
Community Clubs	Statutory	Per Application	94.00	98.00	4.3%
School Canteen/Child Care - Volunteer or Charity	Statutory	Per Application	-	-	
Home Based Food Business Class 2 (operating not more than 3 days/week)	Non Statutory	Per Request	380.00	395.00	3.9%
Home Based Food Business Class 3 (operating not more than 3 days/week)	Non Statutory	Per Request	325.00	338.00	4.0%
Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation	Non Statutory	Per Request	318.00	338.00	6.3%
Fast-track Fit-out Plans Assessment Fee Food Act (2-3 day turnaround)	Non Statutory	Per Application	-	200.00	NEW
<b>Public Health and Wellbeing Act Premises</b>					
Prescribed accommodation	Statutory	Per Application	400.00	415.00	3.8%
Each extra apartment	Statutory	Per Application	52.00	54.00	3.8%
Maximum fee	Statutory	Per Application	3,982.00	4,140.00	4.0%
Infringements - per Penalty Unit	Statutory	Penalty Unit	181.74	184.92	1.7%

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Property Enquiry/Inspection Fee (Food Act & PHWA, Standard (5-10 business days))	Non Statutory	Per Application	250.00	260.00	4.0%
Food/Health Certificate reprint fee	Non Statutory	Per Application	52.00	54.00	3.8%
Follow up inspection fee (for premises that exceed two follow up inspections per year)	Non Statutory	Per Request	250.00	260.00	4.0%
Fast-track Fit-out Plans Assessment Fee PHWA (2-3 day turnaround)	Non Statutory	Per Application	-	100.00	NEW
<b>Hairdresser/beauty parlour/skin pen</b>					
Hair and Beauty Category 2 (Health and Beauty)	Statutory	Per Application	325.00	340.00	4.6%
Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	405.00	420.00	3.7%
Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only)	Statutory	Per Application	340.00	355.00	4.4%
Transfer fee (Beauty Therapy - Low Risk)	Statutory	Per Application	167.00	170.00	1.8%
Transfer fee (Beauty Therapy - High Risk)	Statutory	Per Application	202.50	210.00	3.7%
Plans Assessment Fee Standard (5-10 day turnaround)	Non Statutory	Per Application	75.00	78.00	4.0%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	206.00	215.00	4.4%
Registration - Public Aquatic Facilities & Water features	Non Statutory	Per Application		470.00	NEW
<b>Other</b>					
Fast-track Property Enquiry Inspection Fee (2-3 day turnaround)	Non Statutory	Per Application	300.00	312.00	NEW
<b>Animal Management</b>					
<b>Application for Registration of Dog or Cat</b>					
Initial registration fee - adopted animal from not-for-profit animal welfare organisation	Statutory	Per Animal	5.13	5.13	0.0%
Trained Dog	Statutory	Per Animal	68.68	68.68	0.0%
Working Dog	Statutory	Per Animal	68.68	68.68	0.0%
Dog - over ten years of age	Statutory	Per Animal	68.68	68.68	0.0%
Cat - over ten years old	Statutory	Per Animal	68.68	68.68	0.0%
Domestic Animal Business or Applicable Organisation	Statutory	Per Application	294.69	300.00	1.8%
Unsterilised Dog	Statutory	Per Animal	210.13	210.13	0.0%
Sterilised Dog	Statutory	Per Animal	68.70	68.70	0.0%
Sterilised Cat	Statutory	Per Animal	43.56	43.56	0.0%
Application of Registration of Dangerous Dog	Statutory	Per Animal	367.98	367.98	0.0%
Application of Registration of Menacing Dog	Statutory	Per Animal	315.19	315.19	0.0%
<b>Pensioner</b>					
Unsterilised Dog	Statutory	Per Animal	104.04	104.04	0.0%
Sterilised Dog	Statutory	Per Animal	34.34	34.34	0.0%
Unsterilised Cat	Statutory	Per Animal	68.68	-	-100.0%
Sterilised Cat	Statutory	Per Animal	21.53	21.53	0.0%
<b>Pound release fees</b>					
Pound Release Fee Dogs	Non Statutory	Per Animal	149.65	156.00	4.2%
Pound Release fee Cats	Non Statutory	Per Animal	149.65	156.00	4.2%
<b>Daily Animal Boarding Fee</b>	Non Statutory	Per Animal	13.37	14.00	4.7%
<b>Extra Animal Permit</b>	Non Statutory	Per Application	101.48	105.00	3.5%
<b>Brass Dog Tag</b>			5.10	5.40	5.9%
<b>Stallholder Fees</b>					
<b>Stonnington Resident / Business</b>					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee		Zero	0.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee		Zero	0.0%
<b>Non-Stonnington Resident / Business</b>					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	225.96	235.00	4.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee	305.00	315.00	3.3%
<b>Event/Festival Site Fees</b>					
Food/Beverage Site Fee	Non Statutory	Fee	225.96	235.00	4.0%
Food/Beverage Site Fee + 3m x 3m Marquee	Non Statutory	Fee	305.00	315.00	3.3%
<b>Filming Permits</b>					
Film Crew Permit - Car	Non Statutory	Per Car	33.07	35.00	5.8%
Film Crew Permit - Truck	Non Statutory	Per Truck	77.16	80.00	3.7%
Filming - Daily	Non Statutory	Per Day	1,151.85	1,190.00	3.3%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	534.59	555.00	3.8%
Filming/photographs - Unit Base	Non Statutory	Per Day	540.10	560.00	3.7%
Still Photography - Daily	Non Statutory	Per Day	429.88	445.00	3.5%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	242.50	250.00	3.1%
On Street - Car Parking Permits - Car - Community Rate	Non Statutory	Per Day	33.07	35.00	5.8%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	77.16	80.00	3.7%

## 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	60.62	65.00	7.2%
On Street - Car Parking Permits - Truck- Commercial Rate	Non Statutory	Per Day	154.32	160.00	3.7%
Event Application Administration Fee	Non Statutory	Per Application	66.14	70.00	5.8%
<b>Prahran Square</b>					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					
<b>Function Venues</b>					
<b>Prahran Town Hall - Functions on Chapel</b>					
Friday to Sunday - Commercial/Private Rate	Non Statutory	Per Day		2,220.00	NEW
Monday to Thursday - Commercial/Private Rate	Non Statutory	Per Day		1,443.00	NEW
Friday to Sunday - Not-for-Profit Rate	Non Statutory	Per Day		1,443.00	NEW
Monday to Thursday - Not-for-Profit Rate	Non Statutory	Per Day		937.90	NEW
<b>Prahran Town Hall - Council Chambers</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)		304.20	NEW
	Non Statutory	Per Day (6+ Hours)		507.00	NEW
	Non Statutory	Additional Hour		43.30	NEW
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)		480.00	NEW
	Non Statutory	Per Day (6+ Hours)		800.00	NEW
	Non Statutory	Additional Hour		66.70	NEW
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)		468.00	NEW
	Non Statutory	Per Day (6+ Hours)		780.00	NEW
	Non Statutory	Additional Hour		66.70	NEW
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)		720.00	NEW
	Non Statutory	Per Day (6+ Hours)		1,200.00	NEW
	Non Statutory	Additional Hour		102.50	NEW
<b>Malvern Town Hall - Banquet Hall</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	367.60	382.30	4.0%
	Non Statutory	Per Day (6+ Hours)	612.65	637.20	4.0%
	Non Statutory	Additional Hour	158.45	164.80	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	565.50	588.20	4.0%
	Non Statutory	Per Day (6+ Hours)	942.50	980.20	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	565.00	588.20	4.1%
	Non Statutory	Per Day (6+ Hours)	942.50	980.20	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	870.00	904.80	4.0%
	Non Statutory	Per Day (6+ Hours)	1,450.00	1,508.00	4.0%
	Non Statutory	Additional Hour	375.00	390.00	4.0%
<b>Town Hall - Main Hall (Malvern and Prahran)</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	796.00	827.90	4.0%
	Non Statutory	Per Day (6+ Hours)	1,326.65	1,379.80	4.0%
	Non Statutory	Additional Hour	158.45	164.80	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,273.70	4.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,122.70	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,273.70	4.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,122.70	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,884.00	1,959.40	4.0%
	Non Statutory	Per Day (6+ Hours)	3,140.00	3,265.60	4.0%
	Non Statutory	Additional Hour	375.00	390.00	4.0%
<b>Malvern Town Hall - Upper Foyer</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	185.00	192.50	4.1%
	Non Statutory	Per Day (6+ Hours)	308.45	320.80	4.0%
	Non Statutory	Additional Hour	158.45	164.80	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	287.70	296.10	2.9%
	Non Statutory	Per Day (6+ Hours)	474.50	493.50	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	284.70	296.10	4.0%
	Non Statutory	Per Day (6+ Hours)	474.50	493.50	4.0%
	Non Statutory	Additional Hour	243.75	253.50	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	438.00	455.60	4.0%

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
	Non Statutory	Per Day (6+ Hours)	375.00	759.20	102.5%
	Non Statutory	Additional Hour	120.00	390.00	225.0%
<b>Commercial Kitchens</b>					
<b>Located at Malvern Town Hall, Phoenix Park Community Centre, Prahran RSL, and Grattan Gardens Community Centre</b>					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	51.79	54.10	4.5%
	Non Statutory	Per Day (6+ Hours)	86.61	90.10	4.0%
	Non Statutory	Additional Hour	43.31	45.10	4.1%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	79.95	83.20	4.1%
	Non Statutory	Per Day (6+ Hours)	133.25	138.60	4.0%
	Non Statutory	Additional Hour	66.63	69.30	4.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	79.95	83.20	4.1%
	Non Statutory	Per Day (6+ Hours)	133.25	138.60	4.0%
	Non Statutory	Additional Hour	66.63	69.30	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	123.00	128.00	4.1%
	Non Statutory	Per Day (6+ Hours)	205.00	213.20	4.0%
	Non Statutory	Additional Hour	102.50	106.60	4.0%
<b>Non-Serviced Meeting Rooms</b>					
<b>Phoenix Park Community Centre Meeting Rooms 1, 2 and 3, Prahran RSL Meeting Room</b>					
<b>Toorak South Yarra Library, Malvern Library, Phoenix Park Library Library Meeting Rooms</b>					
<b>Grattan Gardens Community Centre Meeting Room</b>					
Not for Profit - Monday - Sunday	Non Statutory	Per Hour	23.32	24.40	4.6%
	Non Statutory	Half Day (4-6 Hours)	88.61	92.80	4.7%
	Non Statutory	Per Day (6+ Hours)	130.12	136.20	4.7%
	Non Statutory	Additional Hour	39.98	41.60	4.1%
Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	35.88	37.40	4.2%
	Non Statutory	Half Day (4-6 Hours)	136.33	142.20	4.3%
	Non Statutory	Per Day (6+ Hours)	200.18	208.70	4.3%
	Non Statutory	Additional Hour	61.50	64.00	4.1%
<b>Non-Serviced Multipurpose Spaces</b>					
<b>Phoenix Park Community Centre Multipurpose Room, Balcony Dining Room and Downstairs Kitchen</b>					
<b>Grattan Gardens Community Centre Activity Room</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	30.31	31.60	4.3%
	Non Statutory	Half Day (4-6 Hours)	115.19	120.10	4.3%
	Non Statutory	Per Day (6+ Hours)	169.15	176.40	4.3%
	Non Statutory	Additional Hour	54.13	56.40	4.2%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	46.64	48.60	4.2%
	Non Statutory	Half Day (4-6 Hours)	177.22	184.70	4.2%
	Non Statutory	Per Day (6+ Hours)	260.24	271.20	4.2%
	Non Statutory	Additional Hour	83.28	86.70	4.1%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	46.64	48.60	4.2%
	Non Statutory	4 Hour Pkg	158.57	165.30	4.2%
	Non Statutory	Per Day (6+ Hours)	260.24	271.20	4.2%
	Non Statutory	Additional Hour	83.28	86.70	4.1%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	71.75	74.70	4.1%
	Non Statutory	4 Hour Pkg	243.95	256.30	5.1%
	Non Statutory	Per Day (6+ Hours)	400.37	416.90	4.1%
	Non Statutory	Additional Hour	128.13	133.30	4.0%
<b>TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	30.31	32.40	6.9%
	Non Statutory	Half Day (4-6 Hours)	115.19	123.30	7.0%
	Non Statutory	Per Day (6+ Hours)	169.15	181.00	7.0%
	Non Statutory	Additional Hour	54.13	57.90	7.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	46.64	49.90	7.0%
	Non Statutory	Half Day (4-6 Hours)	177.22	189.60	7.0%
	Non Statutory	Per Day (6+ Hours)	260.24	278.50	7.0%
	Non Statutory	Additional Hour	83.28	89.10	7.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	46.64	49.90	7.0%
	Non Statutory	Per 4 Hour Session		169.70	NEW
	Non Statutory	Per Day (6+ Hours)	260.24	278.50	7.0%
	Non Statutory	Additional Hour	83.28	89.10	7.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	71.75	76.80	7.0%
	Non Statutory	Per 4 Hour Session		261.00	NEW
	Non Statutory	Per Day (6+ Hours)	400.37	428.40	7.0%



### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
	Non Statutory	Additional Hour	128.13	137.10	7.0%
Weekend Evening Surcharge - Commercial/Private Rate	Non Statutory	Per Hour		48.00	NEW
Weekend Evening Surcharge - Not-for-Profit Rate	Non Statutory	Per Hour		31.20	NEW
<b>Non-Serviced Community Halls</b>					
<b>Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall, Grattan Gardens Community Centre Community Hall</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour		40.60	NEW
	Non Statutory	Half Day (4-6 Hours)		154.30	NEW
	Non Statutory	Per Day (6+ Hours)		226.60	NEW
	Non Statutory	Additional Hour		56.40	NEW
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour		62.40	NEW
	Non Statutory	Half Day (4-6 Hours)		237.20	NEW
	Non Statutory	Per Day (6+ Hours)		348.20	NEW
	Non Statutory	Additional Hour		86.70	NEW
Not for Profit - Friday - Sunday	Non Statutory	Per Hour		62.40	NEW
	Non Statutory	Half Day (4-6 Hours)		237.20	NEW
	Non Statutory	Per Day (6+ Hours)		348.30	NEW
	Non Statutory	Additional Hour		86.70	NEW
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour		96.00	NEW
	Non Statutory	Half Day (4-6 Hours)		364.80	NEW
	Non Statutory	Per Day (6+ Hours)		535.70	NEW
	Non Statutory	Additional Hour		133.30	NEW
<b>Phoenix Park Community Centre</b>					
Security Bond - Low Risk	Non Statutory	Per Booking		200.00	NEW
Security Bond - High Risk Activity/Event	Non Statutory	Per Booking		1,000.00	NEW
<b>Other Room hire</b>					
Non resident senior groups & self help groups - Monday - Sunday	Non Statutory	Per Hour		11.10	NEW
	Non Statutory	Half Day (4-6 Hours)		42.20	NEW
	Non Statutory	Per Day (6+ Hours)		62.00	NEW
	Non Statutory	Additional Hour		56.40	NEW
Neighbourhood House flat rate	Non Statutory	Per Hour		17.00	NEW
<b>Other Non-Serviced Community Spaces</b>					
<b>Malvern Community Art Centre</b>					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	22.74	23.70	4.2%
	Non Statutory	Half Day (4-6 Hours)	86.40	90.10	4.3%
	Non Statutory	Per Day (6+ Hours)	126.87	132.30	4.3%
	Non Statutory	Additional Hour	40.60	42.90	5.7%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	34.98	36.40	4.1%
	Non Statutory	Half Day (4-6 Hours)	132.92	138.40	4.1%
	Non Statutory	Per Day (6+ Hours)	195.18	203.20	4.1%
	Non Statutory	Additional Hour	62.46	66.00	5.7%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	34.98	36.40	4.1%
	Non Statutory	Half Day (4-6 Hours)	132.92	139.40	4.9%
	Non Statutory	Per Day (6+ Hours)	195.18	203.20	4.1%
	Non Statutory	Additional Hour	62.46	66.00	5.7%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	53.81	56.00	4.1%
	Non Statutory	Half Day (4-6 Hours)	204.49	212.80	4.1%
	Non Statutory	Per Day (6+ Hours)	300.27	312.50	4.1%
<b>Other Related Fees and Charges</b>					
<b>Bonds</b>					
Security Bond - Function Venues Low Risk	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - All Other Facilities	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - Medium Risk	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Security Bond - High Risk (based on risk assessment)	Non Statutory	Per Booking	4,000.00	4,000.00	0.0%
High Risk Bond - 18th & 21st Birthday Parties and High Risk Activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
<b>Equipment Hire</b>					
Tablecloths (flat or round)	Non Statutory	Per Item	16.65	17.10	2.7%
Tablecloths (boxed)	Non Statutory	Per Item	22.80	23.50	3.1%
Serving Bar	Non Statutory	Per Item	225.00	234.00	4.0%
<b>Services (full cost recovery)</b>					

### 2023/24 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	Adopted 2022-23 (Inc GST) \$	Budget 2023-24 (Inc GST) \$	% Change
Public Liability Insurance	Non Statutory	Per Booking	84.00	85.30	1.5%
Venue Officer	Non Statutory	Per Hour (Min 4hrs)		55.00	
Security Guards	Non Statutory	Per Guard, Per Hour	41.94	42.70	1.8%
Security Guards - Public Holiday Rate	Non Statutory	Per Guard, Per Hour	71.90	79.40	10.4%
Tea and Coffee (served with crockery)	Non Statutory	Per Person	3.90	4.00	2.6%
Piano Tuning	Non Statutory	Per Piano		250.00	NEW
<b>Discounts and Surcharges</b>					
Hire of multiple facilities (simultaneously)	Discount	Per Booking	15%	15%	0.0%
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking	35%	35%	0.0%
Friday and Saturday Evening Surcharge (After 6pm at PPCC and Prahran RSL Only)	Surcharge	Per Booking	50%	50%	0.0%
<b>Chapel off Chapel Venue Hire</b>					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					



## Appendix C: 2023/24 - 2032/33 Capital Works Program including intangibles in \$('000)

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
Land	360	X09699	Open Space Acquisitions and Improvements	Council strategy to acquire land for open space around the municipality	4,606	-	7,000		7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	79,000
<b>Land Total</b>					<b>4,606</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>7,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>79,000</b>
Buildings	2	X09297	Aquatic facilities functional upgrades	Functional improvements at both the centres	52	-	20		20	20	30	30	30	30	30	30	30	30	280
	8	X09216	Malvern Community Arts Centre (MCAC) Functional Upgrades	Malvern Community Arts Centre Functional Upgrades: storage construction, ceiling replacement and acoustic treatment upgrade	19	-	-		-	150	-	-	-	-	-	-	-	-	150
	10	X00117	Improve accessibility to the Malvern Town Hall Stage	Implement the findings and options of the investigation to improve accessibility to the Malvern Town Hall Stage.	13	7	-		-	-	80	-	-	-	-	-	-	-	80
	11	X00118	Community Facilities Equipment (Phoenix Park Community Centre and Prahran RSL)	Purchase of new equipment to accommodate hirer needs and requirements	11	19	10		10	10	20	20	20	20	20	20	20	20	180
	12	X00120	Swipe Card System (Phoenix Park Community Centre, Prahran RSL and Malvern Community Arts Centre (MCAC))	Replace current Key System with Swipe Card System	17	23	40		40	20	-	-	-	-	-	-	-	-	60
	14	X00309	Phoenix Park Community Centre - Male toilet upgrade	Upgrade Male toilet	9	-	100		100	-	-	-	-	-	-	-	-	-	100
	20	X00239	Central Park Feasibility Study	Central Park Feasibility Study. Engage a consultant to conduct a detailed feasibility study for a new fit for purpose sports pavilion at Central Park.	-	0	-		-	-	-	-	-	100	2,000	-	-	-	2,100
	28		Functional upgrade of the Phoenix Park Community Centre Balcony Kitchen	Ensure that the Phoenix Park balcony kitchen will meet the future functional needs of a hospitality social enterprise training kitchen project.	-	-	-		-	150	-	-	-	-	-	-	-	-	150
	32		Grattan Gardens Community Centre Facility Concept Design	Develop, Design and Implement a Grattan Gardens Community Centre Facility Concept Design and build. The bid requests planning / design budget Year 27/28 with building works in Year 28/29.	-	-	-		-	-	-	-	500	2,000	-	-	-	-	2,500
	42	X09705	Stonnington History Centre Project	SHC will complete a project each year, which may include books, displays, heritage markers. Heritage is an important aspect of Stonnington and needs to be preserved for use by the community now and in to the future. We need to ensure the conservation of our history	45	-	25		25	25	40	40	40	40	40	40	40	40	370
	75	X09542	Provision for HVAC replacement	Budget for replacement of HVAC equipment. Maintenance component has been split out to operating budget.	178	-	60		60	60	70	70	70	70	70	70	70	70	680
	128	X09259	Building Renewal program- Multi Storey Carparks	Ensure Council's Multi-storey Carparks are renewed when required and provide a safe and comfortable environment for users	0	-	75		75	75	100	110	120	130	140	150	160	170	1,230
	129	X09620	Percy Treyvaud Masterplan Implementation	Implementation of Percy Treyvaud Memorial Park Master Plan - to develop a sport and recreation facility to include four indoor courts and all existing users of Percy Treyvaud Memorial Park	32,817	-	5,546	2,000	3,546	-	-	-	-	-	-	-	-	-	5,546
	263	X08848	Air Conditioning Plant Replacement Various Sites	Sites include: Grattan Gardens Community Centre; Brookville Kindergarten; Historic Centre; Malvern Town Hall; Phoenix Park Community Centre	948	46	550		550	1,200	2,800	2,000	500	500	500	500	500	500	9,550
	264	X00241	Accessible Ramp Upgrade & Lift Replacement at Toorak/South Yarra Library	Construction of the accessible lift	1	-	1,000		1,000	-	-	-	-	-	-	-	-	-	1,000
	265	X00248	Princes Close Child Care Centre	Ongoing capital works at Princess Close Child Care Centre	102	-	70		70	70	70	70	70	70	70	70	70	70	700
	266	X00266	Prahran Market Asset Renewal	Prahran Market Asset Renewal that includes heritage building structural and roof remediation works; and upgrades to roof, stormwater, flooring, steel structure and glass roof.	449	1,393	4,000		4,000	3,000	2,000	1,000	1,000	-	-	-	-	-	11,000
	267	X07249	Roof Safety System Renewal & Upgrade Program	Upgrade roof access & fall arrest installations at Council buildings after solar installations & air conditioning upgrades including roof ladders, walkways & anchor points.	0	-	60		60	120	40	40	40	40	40	40	40	40	500
	268	X08169	Essential Services Renewal and Upgrade	Renew & upgrade automatic doors in accordance with the Condition Audit's recommendations & other Essential Services at Council buildings	27	242	261		261	200	200	-	-	-	-	-	-	-	661
	269	X08910	Building Renewal & Upgrade Program For All Maternal Child Health Centres	Ensure Council's Maternal Child & Health Services buildings are renewed when required and provide a safe and comfortable environment for users	227	33	200		200	245	190	200	210	220	230	240	250	260	2,245
	272	X09886	Prahran Market - Sub-Station upgrade	Due to build over an existing easement, CitiPower has requested us to relocate the easement. Therefore, additional funding to relocate the easement is required.	71	184	350		350	-	-	-	-	-	-	-	-	-	350

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	273	X00101	Grattan Gardens Community Centre - (Construction Phase - Commercial Kitchen & Reception Upgrade)	Upgrade kitchen; foyer, reception and meeting room	199	159	180		180	-	-	-	-	-	-	-	-	-	180
	274	X00251	Building Renewal & Upgrade Program For Early Years Centres & Services	Ensure Council's MCH Services buildings are renewed when required & provide safe & comfortable environments for users	100	-	194		194	200	350	260	270	280	290	300	310	320	2,774
	275		Libraries Condition Audit Works	Work recommended by Condition Audit	-	-	290		290	70	70	70	70	70	70	70	70	70	920
	276	X09260	Civic/Commercial Condition Audit Works	Ensure Council's Civic & Commercial buildings are renewed when required & provide safe & comfortable environment for users	138	-	320		320	200	450	250	250	250	250	250	250	250	2,720
	278		Prahran Child and Youth Community Hub	Flooring is not safe and bathroom needs an upgrade	-	-	85		85	-	-	-	-	-	-	-	-	-	85
	279		Mecwacare Op Shop Roof Works	Leakage and safety issues	-	-	50		50	350	-	-	-	-	-	-	-	-	400
	280	X09348	Building Renewal & Upgrade for Aged Service Buildings	Work recommended by Condition Audit	48	-	-		-	150	70	-	-	-	-	-	-	-	220
	281	X00245	Bathroom Upgrades at Wattletree Early Childhood Centre	Staged refurbishment of 3 Children's Bathrooms and 1 Staff Bathroom	-	-	110		110	-	-	-	-	-	-	-	-	-	110
	282	X09364	Sportsgrounds Facility Upgrades	Upgrades and renewal of existing recreational facilities and infrastructure. Ongoing program of works for capital item replacement at end of use life.	385	485	450		450	450	500	520	540	560	580	600	620	640	5,460
	283	X09475	Tennis Facility Review and Redevelopment	Priority works identified in the asset plan for Council owned tennis facilities. Works in 2023-24 and 2024-25 relate to East Malvern Tennis Club.	1,364	-	400		400	600	-	-	-	-	-	-	-	-	1,000
	284	X09504	Prahran Aquatic Centre Redevelopment	Design, documentation and delivery of new aquatic facility as per adopted feasibly study, including renewal works to maintain a functional facility	477	586	700		700	80	80	80	80	80	5,000	5,000	-	-	11,100
	285	X09598	Floodlighting Upgrade Program	Sporting facilities floodlighting upgrade program	1,020	-	-		-	-	500	1,000	520	540	560	580	600	620	4,920
	286	X09757	Bert Healy Pavilion Redevelopment	New pavilion at Waverley Oval to replace aging infrastructure.	275	-	-		-	200	-	6,000	-	-	-	-	-	-	6,200
	287	X08978	Leisure Facilities Implementation of Works from Audit	Ensure Council's Leisure buildings provide a safe & comfortable environment for users.	364	-	100		100	200	200	200	200	200	200	200	200	200	1,900
	288	X09258	Building Renewal & Upgrade Program For Parks and Gardens	Ensure Council's Parks & Gardens' buildings provide a safe & comfortable environment for users	82	-	90		90	90	110	120	130	140	150	160	170	180	1,340
	290		Central Park Conservatory Renewal	Renewal of the Central Park Observatory	-	-	-		-	-	-	100	1,000	-	-	-	-	-	1,100
	291	X00236	Parks Works Depot Upgrade at Victoria Gardens	Upgrade of the Parks and Gardens Works Depot at Victoria Gardens	16	54	-		-	-	-	260	-	-	-	-	-	-	260
	292	X09534	Council Buildings Accessibility Improvements	Upgrade Council's Public Accessible Toilets, and their access pathways, to comply with current regulatory requirements.	22	48	155		155	100	100	100	100	100	100	100	100	100	1,055
	293	X09895	Aquatic Centres Building Renewal & Upgrade Program	Refurbishment of Aquatic Centres	85	-	83		83	86	86	96	106	116	126	136	146	156	1,137
	294	X09974	Harold Holt Dry Program Rejuvenation Project	To create a modern health club and group exercise facility at Harold Holt Swim Centre that is reflective of the community and the changing trends within the industry	604	236	300		300	700	-	-	-	-	-	-	-	-	1,000
	296	X08329	Soil Remediation Project - Various Sites	Implement the recommendations from the Soil Management Plans for Council sites with contaminated soil	57	98	50		50	50	50	50	50	50	50	50	50	50	500
	297	X09267	Building Renewal & Upgrade Program For Recreation Buildings	Ensure Council's Recreational Facilities Buildings provide a safe environment and fit for service	17	13	70		70	150	150	160	170	180	190	200	210	220	1,700
	302		Flood Lighting Remote Management System	To provide a system that will provide the ability to remotely manage Floodlights infrastructure across all Council recreational centres to effectively manage the day-to-day operations of the floodlights as public assets.	-	-	-		-	50	50	50	50	50	50	50	50	50	450
	303	X08962	Switchboards Upgrade	Upgrade switchboards at Council properties to provide Residual Current Device protection and comply with AS 3000	-	0	65		65	65	65	65	65	65	65	65	65	65	650
	305	X00314	Waste Strategy - Waste Transfer Station Upgrade	Project to upgrade Council's Waste Transfer Station to enable expanded resource recovery and meet community needs. Supports Victorian Government's Recycling Victoria Policy and Council's Towards a Circular Economy, Our Future Waste Strategy.	72	-	50		50	50	-	-	-	-	2,000	-	-	-	2,100
	317	X09875	Open Space - Public Toilet Maintenance & Renewal	Annual program to maintain and renew public toilet assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	-	-	-		-	25	25	25	25	25	25	25	25	25	225

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	348	X00280	Multi-Deck Car Parks - Traffic and Parking Functions	Works required as programmed and identified works to upgrade the assets to the service level required relating to signage, line marking or other traffic controls.	57	-	60		60	60	80	80	80	80	80	80	80	80	760
	361	X09282	Pound Functional Upgrades	Flooring for dog / animal pens at the Pound require replacement.	- 0	-	25		25	-	-	-	-	-	-	-	-	-	25
			Projects in FY23 and / or deferred with no new bids - Buildings		1,064	1,316	-		-	-	-	-	-	-	-	-	-	-	-
<b>Buildings Total</b>					<b>41,432</b>	<b>4,943</b>	<b>16,194</b>	<b>2,000</b>	<b>14,194</b>	<b>9,271</b>	<b>8,576</b>	<b>13,066</b>	<b>6,306</b>	<b>6,006</b>	<b>12,926</b>	<b>9,026</b>	<b>4,126</b>	<b>4,226</b>	<b>89,723</b>
Heritage buildings	9	X09527	Malvern Town Hall - Facility Improvements	Facility improvements including marble foyer repairs, lamp fitting replacements, remote control blinds & sanding & sealing of floors.	11	8	25		25	25	25	25	25	25	25	25	25	25	250
	13	X00121	Malvern Town Hall Facade Lighting	The installation of external lighting for the Malvern Town Hall	28	44	50		50	-	-	-	-	-	-	-	-	-	50
	15	X00310	Malvern Town Hall - Resurfacing Compound at the Rear of the Building	Compound surface at the rear of the Malvern Town Hall is uneven and unsafe for moving furniture and equipment as per Risk Assessment.	23	37	60		60	-	-	-	-	-	-	-	-	-	60
	271	X09754	Chapel Off Chapel Theatre Roof Replacement	Replacement of the slate roof over the Chapel Theatre and reconstruction of its drainage system	-	-	-		-	500	-	-	-	-	-	-	-	-	500
	277	X09565	Prahran Townhall Redevelopment	Prahran Townhall Redevelopment.	81	470	635		635	-	-	-	-	-	-	-	10,000	10,000	20,635
	289	X09608	Harold Holt Swim Centre	Restoration & upgrade of outdoor pools, plant & facilities	940	81	-		-	-	-	-	800	100	-	-	-	-	900
	298	X09347	Prahran Town Hall Conservation Plan	Various projects scheduled in Council's Prahran Town Hall (PTH) Conservation Management Plan, including structure, roof and miscellaneous repairs	31	49	85		85	90	95	95	95	95	95	95	95	95	935
	299	X09352	Building Renewal & Upgrade Program For Chapel off Chapel	Ensure Chapel off Chapel is renewed and provides a safe & comfortable environment for staff and patrons	52	28	30		30	30	60	60	60	60	60	60	60	60	540
	301	X09949	Malvern Town Hall Precinct Conservation Plan	Various projects scheduled in Council's MTH Conservation Management Plan including structure, painting, roof and lighting	12	68	80		80	80	80	80	80	80	80	80	80	80	800
			Projects in FY23 and / or deferred with no new bids - Heritage Buildings		91	44	-		-	-	-	-	-	-	-	-	-	-	-
<b>Heritage buildings Total</b>					<b>1,268</b>	<b>829</b>	<b>965</b>	<b>-</b>	<b>965</b>	<b>725</b>	<b>260</b>	<b>260</b>	<b>1,060</b>	<b>360</b>	<b>260</b>	<b>260</b>	<b>10,260</b>	<b>10,260</b>	<b>24,670</b>
Computer and Telecommunications	1	X09294	IT Upgrades for Aquatics	Annual program to upgrade IT related equipment within Aquatic Services	142	-	10		10	10	20	20	20	20	20	20	20	20	180
	25		AV Replacement for Grattan Gardens Community Centre	Replacement of the Audio Visual Equipment that is not cost effective to repair. Current sound, lighting, AV equipment cannot accommodate hirer and program requirements and new technology.	-	-	-		-	25	10	-	-	-	-	-	-	-	35
	27		IT iPad / iPhone Upgrades for In home Support Care staff	Current equipment is outdated and not fit for purpose increasing risk of inappropriate service due to difficulty downloading care plans and connected with the office for urgent matters. Connectivity is slow due to the equipment only being able to support older versions of CareLink.	-	-	60		60	20	20	20	20	20	20	20	20	20	240
	38	X08303	IT Hardware & Peripherals Replacement for Library	Replacement of PCs, printers and IT equipment in libraries as per replacement schedule.	109	-	50		50	60	75	75	75	75	75	75	75	75	710
	43	X09707	Radio-frequency identification - Maintenance and Equipment Upgrade	Radio-frequency identification Maintenance agreement and equipment upgrades/renewal. Radio-frequency identification equipment needs to be maintained through out usage and equipment will need to be upgraded every 5 years as maintenance contract runs out and equipment / Tech becomes obsolete.	27	-	25		25	25	25	25	25	25	25	25	25	25	250
	84		Prahran RSL Upgrade	Prahran RSL access control and CCTV system upgrade.	-	-	-		-	-	90	-	-	-	-	-	-	-	90
			Projects in FY23 and / or deferred with no new bids - Computer and Telecommunications		31	-	-		-	-	-	-	-	-	-	-	-	-	-
<b>Computer and Telecommunications Total</b>					<b>309</b>	<b>-</b>	<b>145</b>	<b>-</b>	<b>145</b>	<b>140</b>	<b>240</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>1,505</b>
Fixtures, Fittings and Furniture	4	X09019	Furniture And Equipment Replacement - Prahran Aquatic Centre	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool inflatables and accessories.	24	-	5		5	5	15	15	15	15	15	15	15	15	130
	6	X09020	Furniture And Equipment Replacement - Harold Holt Swim Centre	Furniture and equipment replacement program at Harold Holt Swim Centre	50	-	5		5	5	15	15	15	15	15	15	15	15	130
	7		Prahran Aquatic Centre Lighting Upgrade	To upgrade the lighting in the indoor change rooms and halls ways at Prahran Aquatic Centre with new LED environmentally friendly lighting	-	-	30		30	-	-	-	-	-	-	-	-	-	30
	16	X09524	Furniture Replacement - Malvern Town Hall	Replace obsolete furniture including tables, chairs and trolleys.	20	30	10		10	10	20	20	20	20	20	20	20	20	180

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	17	X09525	Malvern Town Hall - Equipment Replacement	Replace equipment that has reached the end of its service life & is inefficient.	40	30	10		10	10	20	20	20	20	20	20	20	20	180
	18	X09857	Replacement of Furniture & Equipment including Functional Improvements at 311 & Malvern Town Hall Office	Furniture replacement & upgrade of equipment, including replacement of items due to wear and tear	-	20	15		15	20	20	20	20	20	20	20	20	20	195
	19	X09473	Pavilion improvement Works	Pavilion improvement works across Council's 16 Pavilions	169	-	50		50	50	50	50	50	50	50	50	50	50	500
	24	X00102	Furniture Replacement Grattan Gardens Community Centre	Replacement of functional furniture items such as chairs and tables for the day to day use in the community centre which seats between 60-120 .	0	-	25		25	25	15	15	15	15	15	15	15	15	170
	34		MCH & Early Years Furniture Upgrades	Upgrade furniture and equipment to improve functionality and OHS considerations due to age and wear and tear.	-	-	25		25	25	25	25	25	25	25	25	25	25	250
	40	X08789	Furniture And Equipment for Libraries	Purchase new furniture & fittings as we respond to changing needs in use of spaces & service delivery across 5 sites. Ongoing replacement of children's furniture in all libraries.	45	-	30		30	30	40	40	40	40	40	40	40	40	380
	47	X09859	The Hub equipment	Ongoing development of the Hub play equipment and upgrades/replacement of existing equipment to ensure child safety standards, OH&S compliance and growing community need. Upgrades are in line with program developments, community consultations and housing estate developments.	47	-	10		10	10	20	20	20	20	20	20	20	20	180
	48	X09709	Youth Services: Furniture and Equipment	New equipment for Youth Services program delivery to ensure responsive action and activity. Furniture and equipment requires replacing and updating every few years for service amenity and OH&S compliance	5	-	5		5	5	8	8	8	8	8	8	8	8	70
	49	X09309	Technical Equipment Upgrades & Replacements	Provision for upgrades and replacement of technical equipment necessary for the operation of the Loft and Chapel Theatres.	48	-	35		35	35	50	50	50	50	50	50	50	50	470
	50	X09656	Functional Upgrades to Chapel Off Chapel	General equipment, fixtures and fittings as required in line with business operations including Bar, Foyer, Dressing Room and theatre operations. Includes items such as Point of sale upgrades, dressing room and set fixtures.	45	10	30		30	30	50	50	50	50	50	50	50	50	460
	74	X09938	Internal Building Modifications and staff accommodation	This Project funding is for replacement of furniture throughout council buildings (office chairs, Desks etc)	2	7	-		-	-	25	25	25	25	25	25	25	25	200
	78		Security Access control Upgrade-Forcefield system	Currently there are five Council Properties that have an unsupported/old access control system in place.	-	-	470		470	-	-	-	-	-	-	-	-	-	470
	80		Malvern Town Hall CCTV Upgrade	Replace the unsupported and end of life CCTV system on Malvern Town Hall. Upgrade will consist of replacing the camera's, cabling and recording device.	-	-	10		10	55	-	-	-	-	-	-	-	-	65
	81		Security Upgrade Phoenix Park	Phoenix Park Children's Hub and Community Centre CCTV and Access Control installation.	-	-	-		-	150	-	-	-	-	-	-	-	-	150
	82		CCTV Upgrade Prahran Aquatics Centre (PAC)	Upgrade of the existing CCTV system at PAC.	-	-	20		20	120	-	-	-	-	-	-	-	-	140
	85		Transfer station Security Access control	Provide access control to transfer station office along with installation of two additional CCTV cameras to pick up blind spots.	-	-	-		-	25	-	-	-	-	-	-	-	-	25
	86		Security Upgrade MCH Centres x 2	Installation of CCTV and Access control at McArthur Street MCH and Central Park MCH/Child Care.	-	-	-		-	127	-	-	-	-	-	-	-	-	127
	87		Security Installation at Childcare centres and Kindergartens	Access Control and CCTV install 1) Armadale ELC 2) Brookville Kindergarten 3) Malvern Memorial Kindergarten 4) Stonnington Children's centre 5) Sunnyside Kindergarten 6) Wattletree ELC 7) Winter St Child Care	-	-	-		-	-	450	-	-	-	-	-	-	-	450
	89		Security - Depot Licence plate recognition cameras	Install Licence plate recognition cameras that will operate the front and rear gate into the Depot, for increased security and control.	-	-	-		-	60	-	-	-	-	-	-	-	-	60
	90		Security - Electronic Key safe for Council building Keys	Proposal for an electronic key system that allocates and keeps safe the various keys to all of council properties	-	-	-		-	25	-	-	-	-	-	-	-	-	25
	91		Security - Prahran access cards	Upgrade the access control card readers at Prahran Square.	-	-	-		-	15	-	-	-	-	-	-	-	-	15
	92		Duress alarm review and consolidation	Consolidation of duress alarm system across the customer service centres, MCH and other customer facing sites.	-	-	25		25	-	-	-	-	-	-	-	-	-	25
	94		Security Audit and report	Security Audit and Report to reassess the security risks at 38 council sites and see what is fit for use.	-	-	-		-	-	68	-	-	-	-	-	-	-	68

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	340	X00286	Enforcement Cameras for Obstruction and No Stopping Offences	Cameras to be deployed in problem laneways, at local schools where obstruction and safety offences occur and at major intersection safety offences in prohibited parking areas. Cameras are able to be relocated between sites to target local problem sites. Able to monitor for extended periods rather than officers attending on request.	-	-	-		-	-	60	-	-	-	-	-	-	-	60
			Projects in FY23 and / or deferred with no new bids - Fixtures, Fittings and Furniture		129	33	-		-	-	-	-	-	-	-	-	-	-	-
Fixtures, Fittings and Furniture Total					625	130	810	-	810	837	951	373	373	373	373	373	373	373	5,205
Heritage Plant & Equipment	52	X08200	Arts Program (Council Arts Acquisition)	Following the adoption by Council of the Arts Acquisition Policy renewal and ongoing roll-out. These funds are to purchase new works to the contemporary art collection that is located in Council's public spaces i.e. libraries, civic buildings, customer service centres and meeting rooms.	1	89	30		30	30	50	50	50	50	50	50	50	50	460
	53	X09434	Public Open Space Program	Based on adoption by Council of the Public Art Policy and Creative Stonnington Strategy and ongoing roll-out to deliver mural commissioning and renewal program as well as smaller scale, non permanent artworks in the public domain.	60	115	50		50	50	75	75	110	110	110	110	110	110	910
	54	X09714	Sculptures in the Public Realm	To commission, install and maintain permanent public art throughout the municipality. Aligned to significant infrastructure developments as determined by Council.	16	95	30		30	30	200	180	30	200	30	30	200	30	960
			Projects in FY23 and / or deferred with no new bids- Heritage Plant & Equipment		8	-	-		-	-	-	-	-	-	-	-	-	-	-
Heritage Plant & Equipment Total					85	299	110	-	110	110	325	305	190	360	190	190	360	190	2,330
Library Books	37	X08788	Materials and E-services subscriptions for Libraries	Purchase of new library materials including books, e-services subscriptions, collection needs to be up to date, relevant and in the formats sought by the community.	657	40	650		650	650	700	700	700	700	700	700	700	700	6,900
	44	X08787	Library Book Processing	Processing and cataloguing new books and other items to make them available for loan to the community. Items needs to be made accessible and secure for public use.	310	-	320		320	330	340	350	360	370	380	390	400	410	3,650
			Projects in FY23 and / or deferred with no new bids - Library Books		52	-	-		-	-	-	-	-	-	-	-	-	-	-
Library Books Total					1,020	40	970	-	970	980	1,040	1,050	1,060	1,070	1,080	1,090	1,100	1,110	10,550
Plant, Machinery and Equipment	3	X08528	Prahran Aquatic Centre - Pool, Plant and Equipment Maintenance	Routine and reactive maintenance of mechanical pool, plant and equipment	37	-	150		150	50	50	50	50	50	50	50	50	50	600
	5	X08530	Harold Holt Swim Centre - Harold Holt Memorial Swimming Centre Mechanical Plant and Equipment Replacement	Replacement of plant and equipment at Harold Holt Swim Centre	145	-	100		100	100	100	100	100	100	100	100	100	100	1,000
	69	X08756	Fleet Workshop-Replacement Plant & Equipment	Annual replacement of workshop plant and equipment - welders, vehicle hoists, specialist tools etc.	8	-	10		10	70	50	25	25	25	25	25	25	25	305
	70	X08762	Annual Specialised Vehicle Purchase	Annual replacement of specialised vehicles e.g. street sweepers, garbage trucks etc.	1,261	1,305	1,000		1,000	1,800	1,800	1,800	2,500	2,500	2,500	2,750	2,750	2,750	22,150
	71	X08763	Annual Light Fleet Replacement Program	Annual replacement of motor vehicles (passenger vehicles and utes)	650	170	900		900	1,000	1,000	1,000	1,200	1,200	1,200	1,200	1,200	1,200	11,100
	72	X00111	Annual Community Bus Replacement	Annual Community Bus Replacement program.	184	-	90		90	215	95	-	95	215	-	-	310	95	1,115
	73		Vehicle 360 Degree Camera Upgrade	Upgrade would enable the Council employee to gather the recorded footage from the vehicle wirelessly while also enabling quicker options to search and review the footage.	-	-	-		-	120	-	-	-	-	-	-	-	-	120
	98	X09327	Infrastructure Maintenance - Minor Equipment Replacement	Replacement of minor equipment required for the safe and efficient operation of the Infrastructure Maintenance team.	5	-	5		5	5	15	15	15	15	15	15	15	15	130
	104	X07035	Garbage, Recycling and FOGO Bins	New waste, recycling and FOGO bin connections.	449	-	300		300	300	300	300	300	300	300	300	300	300	3,000
	295	X00262	Backup Generator for Emergency & Business Continuity	Design Phase 2026/27; Construction 2027/28	7	30	-		-	-	-	50	1,500	-	-	-	-	-	1,550

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	306	X00110	Waste Strategy - Waste Bin Lid Changeover	Finalisation of the garbage and recycling bin lid changeover project to meet new Australian standards for bin lid colours and facilitate improved waste education. Supports compliance with the Circular Economy (Waste Reduction and Recycling) Act as part of the Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy.	1,757	1,886	-		-	-	-	-	-	-	-	-	-	-	-
	328	X09379	Environment - Emissions Reduction Program	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment and roadmap to zero corporate emissions by 2030. Includes de-gasification of Council facilities and transition to an electric fleet.	300	-	175		175	175	250	250	250	250	250	250	250	250	2,350
	330		Environment - Community Climate Support (Emissions & Adaptation)	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment to support the Stonnington's community to reduce emissions and plan and adapt to a changing climate.	-	-	40		40	40	80	80	80	80	80	80	80	80	720
	341	X00279	Pay Systems and Entry/Exit Equipment Upgrade at Multi-Deck Car Parks	Upgrade of pay stations, entry/exit equipment and LPR systems to match Prahran Square car park.	387	901	90		90	100	100	-	-	-	-	-	-	-	290
	350	X09243	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations to scope works to upgrading assets.	41	-	10		10	10	20	20	20	20	20	20	20	20	180
	354	X00283	EV Charging Stations	Purchase, Installation and Management of EV Charging Stations	95	-	10		10	10	50	50	50	50	50	50	50	50	420
	355	X00281	Traffic Counting Cameras	Purchasing and installation of traffic counting cameras	67	-	50		50	50	50	50	50	50	50	50	50	50	500
			Projects in FY23 and / or deferred with no new bids - Plant, Machinery and Equipment		64	38	-		-	-	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment Total					5,459	4,329	2,930	-	2,930	4,045	3,960	3,790	6,235	4,855	4,640	4,890	5,200	4,985	45,530
Bridges	134	X08753	Bridge General Maintenance and Improvement Program	Maintenance and Upgrade of approximately 22 bridges in Stonnington to meet compliance	91	-	40		40	40	60	65	70	75	80	85	90	95	700
	x		Bridge Renewal Works in line with Bridge Strategy	Capital works identified in previous inspection program and documented in the bridge management plan	-	-	40		40	25	500	500	500	500	25	25	25	25	2,165
Bridges Total					91	-	80	-	80	65	560	565	570	575	105	110	115	120	2,865
Drainage	68	X00312	Drainage asset condition assessment	After gathering initial drainage condition data using the CCTV program (22/23), this project will consider and implement works required to address immediate rehabilitation and/or renewal required on an ongoing basis.	5	195	150		150	250	250	250	250	250	250	250	250	250	2,400
	95	X09718	Drainage Network Pit Modification	Replacement of significant components or modification of existing structure of Council drainage pits and pipes.	112	-	150		150	150	210	220	230	240	250	260	270	280	2,260
	139	X09232	Drainage Relining Program for Existing Drains and Associated Works	Drainage relining is environmentally sustainable and eliminates the need for open cut excavation.	329	-	250		250	250	315	330	345	410	425	450	465	480	3,720
	140	X09233	Drainage Improvement Works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. E.g. new drainage system in flood prone areas	743	-	600		600	600	675	730	810	865	920	950	980	1,010	8,140
	141	X09330	Drainage Minor Works Program	Drainage minor works that can resolve/improve localised Minor works that can reduce flooding of properties during average storm events.	599	-	350		350	350	520	540	610	630	675	695	740	760	5,870
	246		Beaven Avenue Drainage Malvern	Provide increased drainage capacity under the railway line and divert flows to Melbourne Water Drain in Tooronga Park. River-like flood behaviour causes bottleneck flooding at the railway separating Milton Parade from Tooronga Park. There is also an increase in drainage demand along Beaven Avenue from Elizabeth Street to Milton Parade.	-	-	150		150	-	-	900	900	-	-	-	-	-	1,950
	247		Toorak Road Drainage Toorak	Provide increased drainage capacity on the southern side of Toorak Road between the low point at 520 Toorak Road and Williams Road	-	-	140		140	-	-	500	500	-	-	-	-	-	1,140
	324	X09419	Open Space - Surrey Road Groundwater Management (EPA Compliance)	Annual program to monitor, manage and improve groundwater quality at the former Surrey Road Depot site in accordance with site management plan and EPA compliance.	50	-	50		50	50	50	50	50	50	50	50	50	50	500
			Projects in FY23 and / or deferred with no new bids - Drainage		14	-	-		-	-	-	-	-	-	-	-	-	-	-



Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
<b>Drainage Total</b>					<b>1,852</b>	<b>195</b>	<b>1,840</b>	<b>-</b>	<b>1,840</b>	<b>1,650</b>	<b>2,020</b>	<b>3,520</b>	<b>3,695</b>	<b>2,445</b>	<b>2,570</b>	<b>2,655</b>	<b>2,755</b>	<b>2,830</b>	<b>25,980</b>
Footpath and Cycleways	96	X08737	Footpaths - Refurbishment Program	Replacement of concrete and asphalt sections of footpath identified from reactive and proactive inspections.	1,000	-	1,000		1,000	2,000	1,600	1,895	1,955	2,015	2,075	2,135	2,195	2,255	19,125
	99		Tactile Replacement Program	Allocation for bulk replacement of tactile indicators within identified areas across the municipality.	-	-	5		5	10	15	15	15	15	15	15	15	15	135
	150	X09649	Pram Crossings Upgrades to Comply with Disability Discrimination Act Standards	Replace existing non-compliant pram crossings with Disability Discrimination Act Standard Pram Crossings.	11	114	40		40	40	75	75	75	75	75	75	75	75	680
	154	X09900	Local Road Footpath Renewal	Reconstruction of footpath and associated works.	23	177	500		500	500	1,000	1,115	895	925	955	985	1,015	1,045	8,935
	351		Walking Action Plan Implementation	Installation of signage , line marking and civil works to improve accessibility and walkability	-	-	50		50	50	50	50	50	50	50	50	50	50	500
	352	X09557	Cycling Action Plan Implementation	Investigation, scoping, design & construction of on-road, off-road cycling facilities as well as repair stations, rest stops and parking facilities.	671	92	400		400	400	700	520	540	560	580	600	620	640	5,560
	353	X09244	Walking Action Plan Implementation	Investigating, scoping, design and construction of projects as identified in the Walking Action Plan	100	-	80		80	120	150	150	150	150	150	150	150	150	1,400
			Projects in FY23 and / or deferred with no new bids - Footpath and Cycleways		489	138	-		-	-	-	-	-	-	-	-	-	-	-
<b>Footpath and Cycleways Total</b>					<b>2,294</b>	<b>520</b>	<b>2,075</b>	<b>-</b>	<b>2,075</b>	<b>3,120</b>	<b>3,590</b>	<b>3,820</b>	<b>3,680</b>	<b>3,790</b>	<b>3,900</b>	<b>4,010</b>	<b>4,120</b>	<b>4,230</b>	<b>36,335</b>
Other Infrastructure	36		Child Safety Project	Legislation around Child Safety has recently been updated and expanded which now requires Council to provide more training and resources for the community and our staff. This obligation will require some professional input from services such as Child Safe to ensure our policies and procedures are up to date and fulfilling our legislative requirement.	-	-	-		-	10	10	10	10	10	10	10	10	10	90
	45	X09966	Library Strategy Implementation	Implementation of 10 year strategy.	40	-	15		15	15	-	-	-	-	-	-	-	-	30
	61	X09421	Road Condition and RMP Defect Surveys	Survey Council's road infrastructure to formulate proactive maintenance and renewal programs in compliance with Asset Plan and Road Management Plan.	131	-	130		130	130	150	150	160	160	170	170	180	180	1,580
	62	X08752	Ongoing bridge condition surveys and management strategy	Contract to survey condition of Council's bridge infrastructure and develop proactive maintenance and renewal program in compliance with Council's Asset Plan and Bridge Management Plan.	28	-	30		30	30	40	40	40	40	40	40	40	40	380
	63	X09242	Asset Management System System Enhancements	Ongoing development and enhancement of existing asset management system, technologies and data.	70	-	60		60	60	60	20	20	20	20	20	20	20	320
	64		Asset Plan for Prahran Market	To prepare an Asset Plan for Prahran Market to supplement the new head lease and operating agreement with the new market operator.	-	-	65		65	-	-	-	-	-	-	-	-	-	65
	65	X00304	Open Space Asset Condition Audit and Modelling	A three yearly program to survey, assess, report and monitor the condition of open space assets, including mapping in GIS	30	-	50		50	15	-	50	15	-	50	15	-	50	245
	66	X08590	Building Asset Condition Audit and Modelling	A three yearly building condition assessment cycle and annual monitoring and predictive modelling	-	60	70		70	-	-	70	-	-	70	-	-	70	280
	67	X00308	Climate Impact Resilience Upgrades for Buildings	Strategic assessment and scoping of 10 building upgrades to retrofit climate change impact and adaption methodologies.	90	30	150		150	150	200	200	200	250	250	200	250	250	2,100
	304		Waste Strategy - Expansion of Food and Organic (FOGO) Recycling Service	Expansion of food and organic (FOGO) recycling to deliver universal access to this service and reduce up to 40% of kerbside waste to landfill. Supports compliance with the Circular Economy (Waste Reduction and Recycling) Act as part of the Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy.	-	-	50		50	50	50	50	50	50	250	250	-	-	800
	308		Waste Strategy - Introduction of Glass Recycling Service	Project to support and facilitate the introduction of a glass recycling service in the City of Stonnington. Scope, plan and design in 2028/29, implementation in 2029/30 onwards. Supports compliance with the Circular Economy (Waste Reduction and Recycling) Act as part of the Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy.	-	-	-		-	-	-	-	-	500	1,000	-	-	-	1,500

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	309		Waste Strategy - Waste Education & Behaviour Change	Program of initiatives to engage the Stonnington community and provide waste education and behaviour change support. Supports Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy.	-	-	80		80	80	80	80	80	80	80	80	80	80	800
	329		Environment - Climate Adaptation Program	Program to support implementation of the Climate Emergency Action Plan, specifically Council's commitment to plan and adapt to a changing climate.	-	-	175		175	175	250	250	250	250	250	250	250	250	2,350
	336	X09911	Urban Forest - Tree Planting Program (Tree Stock)	Annual program to plant trees in streets and open spaces and support the implementation of Council's Urban Forest Strategy & Climate Emergency Action Plan. Covers tree stock.	470	-	120		120	150	180	340	200	200	200	200	200	200	1,990
	337	X09912	Urban Forest - Tree Planting Program (Planting & Establishment)	Annual program to plant trees in streets and open spaces and support the implementation of Council's Urban Forest Strategy & Climate Emergency Action Plan. Covers tree planting and establishment.	325	-	400		400	500	600	700	700	700	700	700	700	700	6,400
	338	X09227	Urban Forest - Electric Line Clearance Engineering Solutions (ABC)	Annual program to install aerial bundled cabling and other engineering solutions on power lines aimed at protecting existing significant tree canopy cover and avoid the need for substantive pruning of high value trees.	-	-	250		250	250	250	250	250	250	250	250	250	250	2,500
	345	X08836	Road Safety Works - Project Development	Analysis, investigation and preparation of plans outlining road safety proposals to consult with the community.	180	-	50		50	50	50	50	50	50	50	50	50	50	500
	347	X09594	Accessible Car Parks - DDA Compliance Audit Implementation	Implementation of works to ensure all Council car parks comply with DDA requirements.	14	-	30		30	30	40	40	40	40	45	45	45	45	400
			Projects in FY23 and / or deferred with no new bids - Other Infrastructure		85	159	-		-	-	-	-	-	-	-	-	-	-	-
<b>Other Infrastructure Total</b>					<b>1,464</b>	<b>249</b>	<b>1,725</b>	<b>-</b>	<b>1,725</b>	<b>1,695</b>	<b>1,960</b>	<b>2,300</b>	<b>2,065</b>	<b>2,600</b>	<b>3,435</b>	<b>2,280</b>	<b>2,075</b>	<b>2,195</b>	<b>22,330</b>
Parks, Open Space and Streetscapes	55	X00276	Prahran Square Outdoor Furniture	Mobile furniture to create a pop up lounge area at Prahran Square. The furniture is a popular feature of the Square and is utilised by the community and hirers.	25	-	20		20	20	50	50	50	50	50	50	50	50	440
	101		Infrastructure Maintenance - Street Furniture Replacement	Supply of replacement IM street furniture items including street seats, bollards, bicycle and tree hoops and pedestrian fencing.	-	-	30		30	30	50	50	50	50	50	50	50	50	460
	102	X09515	Public Place Recycling	This is for the ongoing installation of public place recycling bins.	53	-	10		10	10	20	20	20	20	20	20	20	20	180
	103	X07406	Litter Bin Upgrade	Street scape litter bin upgrade program.	53	-	10		10	15	20	20	20	20	20	20	20	20	185
	105	X09948	Solar Compacting bins	Public place solar compacting bins.	8	-	-		-	-	25	25	25	25	25	25	25	25	200
	106	X09544	Windsor Siding Masterplan Delivery	Delivery of the final stage of the masterplan works including new pathways and lighting connecting Windsor Station to the park.	128	439	-		-	-	-	1,200	-	-	-	-	-	-	1,200
	107	X09698	Princes Gardens Masterplan Delivery	Delivery of the final stage of the masterplan works including new skate park and basketball court, lighting, shelters, retaining walls, seating and planting. The capital bid also includes increase in market prices and the cost to cover variations for the delivery of two previous stages of the Masterplan in FY22/23 1. Chapel Forecourt and Little Chapel Street car park and 2. Princes Gardens Multicourts which have now been completed.	1,664	3,115	2,600		2,600	200	-	-	-	-	-	-	-	-	2,800
	108	X09882	Mount Street Masterplan Delivery	Delivery of the second stage of the masterplan works including Regent Street shared zone and Citipower works undergrounding powerlines within the precinct. The capital bid also includes increase in market prices to construct x2 pocket parks at 1. Mount S	1,624	380	400		400	50	50	50	1,500	3,000	4,000	-	-	-	9,050
	111	X00291	Regenerating Kooyongkoot Masterplan Delivery	Delivery of the Kooyongkoot masterplan (Gardiners Creek). The creek corridor covers 40% of Stonnington's Open Space including a sustainable transport network, leisure paths, sporting precincts, wetlands, playgrounds and planting biodiversity habitats. Scope of works include concept design, detained design and construction over a 10 year program.	335	779	500		500	500	500	500	500	500	500	500	500	500	5,000
	112	X00288	Toorak Village Streetscape Upgrade	Delivery of the Toorak Village Streetscape Upgrade, FY24 construction underway funding for construction, market price increase and project contingency.	1,120	-	6,500		6,500	-	-	-	-	-	-	-	-	-	6,500



Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	113	X09580	Landscape Masterplans for Park Improvements	Investigation and implementation of landscape plans for park improvements including completion of Brookville Gardens, Toorak	123	283	250		250	250	300	350	350	375	375	375	400	400	3,425
	115		Balmoral & Perry Street Pocket Park	Balmoral and Perry Street Pocket Park, design and construction of a permanent new open space.	-	-	-		-	-	75	800	800	-	-	-	-	-	1,675
	116		Dixon Street Pocket Park	Dixon Street Pocket Park, design and construction of a permanent new open space.	-	-	150		150	300	400	-	-	-	-	-	-	-	850
	117	X09500	Pocket Park Program	Delivery of temporary pocket parks following SCOS creating open space strategy and demolition of newly purchased properties.	89	93	150		150	150	200	200	250	250	250	250	250	250	2,200
	118	X09383	Shade Sail Program	Annual ongoing program to extend the installation of shade sails and shade structures in play spaces.	34	16	-		-	-	55	60	65	65	65	65	65	65	505
	120		Yarra Street, Forrest Hill	Yarra Street, Streetscape Improvement Project, delivering on the Forrest Hill Masterplan objectives. To improve the pedestrian amenity, walkability and commercial viability through the Forrest Hill precinct. Yarra Street follows the completion of Claremont Street construction works.	-	-	-		-	150	150	-	1,000	1,000	-	-	-	-	2,300
	121	X09965	Vista Grove	Vista Grove, road conversion into public open space. End of road reconfiguration to create new public gathering space, seating and planting.	52	186	500		500	-	-	-	-	-	-	-	-	-	500
	122		Izzet Street Pocket Park	Izzet Street pocket park, Prahran. SCOS strategy for creating new public open space. Landscape works including art murals, seating and planting.	-	-	-		-	500	-	-	-	-	-	-	-	-	500
	123	X00305	East Malvern RSL Park	Landscape works for new open space surrounding the East Malvern RSL.	44	10	150		150	-	500	500	-	-	-	-	-	-	1,150
	124		Surrey Park Lighting	Community request for additional lighting to the Surry Park oval to extend the use of the dog off lead area.	-	-	100		100	-	-	-	-	-	-	-	-	-	100
	125	X00271	Commercial Precinct Planning	Commercial Precinct Planning	-	-	150		150	150	150	150	150	150	150	150	150	150	1,500
	131	X00275	Chapel Street Transformation	Design and construction of streetscape uplifts for various sections of Chapel Street. Detailed scope currently under development as the first phase of the project which is being delivered in 22/23.	1,088	1,489	1,000		1,000	1,000	1,000	1,000	1,500	1,500	1,500	1,500	1,500	1,500	13,000
	310	X08427	Open Space - Fencing Maintenance & Renewal	Annual program to maintain and renew fencing assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	100	-	90		90	90	120	130	140	150	160	170	180	190	1,420
	311	X08445	Open Space - Furniture Maintenance & Renewal	Annual program to maintain and renew furniture assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	95	-	90		90	90	100	110	120	130	140	150	160	170	1,260
	312	X08449	Open Space - Signage Maintenance & Renewal	Annual program to maintain and renew signage assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	40	-	25		25	30	40	40	40	40	40	40	40	40	375
	313	X08497	Open Space - Irrigation Maintenance & Renewal	Annual program to maintain and renew irrigation assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	90	-	90		90	90	100	110	120	130	140	150	160	170	1,260
	314	X09222	Open Space - Path Maintenance & Renewal	Annual program to maintain and renew path assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	90	-	70		70	70	95	105	115	125	135	145	155	165	1,180
	315	X08735	Open Space - Lighting Maintenance & Renewal	Annual program to maintain and renew lighting assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	86	40	75		75	75	120	130	140	150	160	170	180	190	1,390
	316	X08951	Open Space - Structures Maintenance & Renewal	Annual program to maintain and renew structure assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	40	-	30		30	30	40	40	40	40	40	40	40	40	380
	320	X09977	Open Space - Roundabouts & Traffic Island Maintenance & Renewal	Annual program to maintain and roundabout and traffic island assets in Stonnington streetscapes - aimed at enhancing open space amenity, functionality and safety.	2	91	30		30	30	80	90	100	110	120	130	140	150	980
	321	X09141	Open Space - Minor Equipment	Annual program to purchase minor equipment for the Stonnington parks service - required to provide high quality open spaces.	10	-	-		-	-	10	10	10	10	10	10	10	10	80
	322	X09417	Open Space - Major Renewal Program	Annual program to undertake major upgrades to parks, gardens and other open spaces - aimed at enhancing amenity, functionality and safety.	150	-	180		180	250	260	270	280	290	300	310	320	330	2,790

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	325	X09959	Open Space - Fitness & Activity Equipment Program	Annual program to create new fitness and activity equipment suitable for diverse ages and abilities in Stonnington parks, gardens and other open spaces - aimed at supporting an active community.	109	-	-		-	50	100	100	100	100	100	100	100	100	850
	331	X08727	Environment - Urban Biodiversity Program	Program to develop and implement an Urban Biodiversity Action Plan - to protect and enhance biodiversity throughout the city on public and private land.	91	-	75		75	75	100	100	120	120	120	120	120	120	1,070
	332	X09375	Environment - Integrated Water Management Program	Program to develop and implement an Integrated Water Management Plan - to enhance the management and use of scarce water resources, minimise flooding and enhance the health of waterways and other environments.	256	-	80		80	80	100	100	100	100	100	100	100	100	960
	333		Environment - Glen Iris Wetland Refurbishment	Project to clean out, refurbish and enhance the functionality of the Glen Iris Wetlands and improve the health of Gardiners Creek (Kooyongkoot) and the Yarra River (Birrarung). Seeking external funding assistance.	-	-	-		-	75	-	-	-	-	-	-	-	-	75
	334		Environment - Stormwater Harvesting & Reuse Projects	Program of projects to capture, treat, store and use stormwater as an alternative water source for open space irrigation, reducing pollutant loads in Gardiners Creek (Kooyongkoot) and the Yarra River (Birrarung). Seeking external funding assistance.	-	-	25		25	25	50	50	50	-	-	-	-	-	200
	364		Victory Square Reserve – Improvement Works	Project to carry out improvements at Victory Square Reserve, including turf and drainage works.	-	-	250		250	-	-	-	-	-	-	-	-	-	250
			Projects in FY23 and / or deferred with no new bids - Parks, Open Space and Streetscapes		1,515	387	-		-	-	-	-	-	-	-	-	-	-	-
<b>Parks, Open Space and Streetscapes Total</b>					<b>9,112</b>	<b>7,309</b>	<b>13,630</b>	<b>-</b>	<b>13,630</b>	<b>4,385</b>	<b>4,860</b>	<b>6,360</b>	<b>7,755</b>	<b>8,500</b>	<b>8,570</b>	<b>4,640</b>	<b>4,735</b>	<b>4,805</b>	<b>68,240</b>
Recreational, leisure and community facilities	21	X09798	Floodlight Maintenance Program	Floodlight Maintenance Program. Rolling program of sports floodlighting maintenance including comprehensive audits.	14	-	80		80	80	100	100	100	100	100	100	100	100	960
	23		Tennis and Multisports functional improvements	Minor capital improvements to supporting infrastructure at Councils Tennis and Multipurpose facilities	-	-	20		20	20	30	30	30	30	30	30	30	30	280
	109	X00256	Regional Accessible Playgrounds - Sir Zelman Cowen	Delivery of a Regional Assessable Playground at Sir Zelman Cowen Reserve, Kooyong. The playground project includes a new playground with inclusive play equipment, sand and water play, interactive sculptures, an accessible barbecue, drinking fountain, shelter and toilet facility and lots of trees and garden beds.	308	693	750	225	525	-	-	-	-	-	-	-	-	-	750
	110	X09885	Regional Accessible Playgrounds - Central Park	Delivery of a Regional Assessable Playground at Central Park, Malvern East. The playground project includes a new public toilet facility including x2 accessible toilets to meet the needs of the users for the regional scale playground.	403	768	812		812	-	-	-	-	-	-	-	-	-	812
	130	X09619	Toorak Park Masterplan Implementation - Stages 2 & 3	Redevelop existing sports pavilion to premier standard and reconstruction sports oval and lighting.	3,973	1,663	9,060	2,323	6,737	750	-	-	-	-	-	-	-	-	9,810
	318	X08743	Open Space - Playground Maintenance & Safety Compliance	Annual program to maintain playground assets in Stonnington parks, gardens and other open spaces, including softball renewal - aimed at enhancing open space amenity, functionality and safety.	60	-	95		95	95	95	95	95	95	95	95	95	95	950
	319	X08745	Open Space - Playground Renewal	Annual program to renew and upgrade playground assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	-	-	200		200	200	360	500	500	360	375	390	405	420	3,710
	323	X09960	Open Space - Sportsground Maintenance & Renewal	Annual program to maintain and renew sportsground assets at Stonnington facilities - aimed at enhancing amenity, functionality and safety.	335	-	200		200	200	350	365	380	440	470	500	530	560	3,995
	326	X08726	Open Space - Malvern Valley Golf Course Maintenance & Renewal	Annual program to maintain and renew golf course assets at the Malvern Valley Golf Course - aimed at enhancing amenity, functionality and safety.	95	-	65		65	65	100	110	120	130	140	150	160	170	1,210
	327	X09561	Open Space - Malvern Valley Golf Course Risk Mitigation	Annual program to implement measures aimed at mitigating risk associated with errant golf balls from the Malvern Valley Course.	15	-	-		-	50	100	100	100	100	100	100	100	100	850
			Projects in FY23 and / or deferred with no new bids - Recreational, leisure and community facilities		812	715	-		-	-	-	-	-	-	-	-	-	-	-

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
Recreational, leisure and community facilities Total					6,015	3,839	11,282	2,548	8,734	1,460	1,135	1,300	1,325	1,255	1,310	1,365	1,420	1,475	23,327
Roads	100		Speed Calming Device Replacement Program	Replacement Program for speed calming devices including speed cushions	-	-	10		10	10	15	15	15	15	15	15	15	15	140
	132	X08706	Local Roads - Urgent works & contingency	To carry out urgent works requested by residents and stakeholders and OHS compliance works reported by road users.	162	-	125		125	125	150	150	150	150	150	150	150	150	1,450
	133	X08710	Asphalt Resurfacing of Local Roads Laneways and Car Parks	Asphalt Resurfacing of a road to extend the asset life.	2,024	-	1,000		1,000	1,800	2,850	2,200	2,280	2,360	2,580	2,660	2,740	2,820	23,290
	135	X08970	Road Safety Works Construction by Infrastructure	Construction and Implementation of Local Area Traffic Management Devices to Improve Road Safety for motorists and pedestrians.	348	-	200		200	200	250	250	275	275	300	300	300	300	2,650
	136	X09066	Kerb and Channel Rehabilitation Program	To rehabilitate, maintain and upgrade kerb and channels adjacent to roadways to ensure adequate drainage system.	99	201	250		250	250	315	330	345	410	425	450	475	490	3,740
	137	X09230	Design of R.O.W.s and Laneways for Future Reconstruction	To ensure the design of laneways are well ahead of the construction year so the project can be delivered with high probability.	45	-	30		30	30	35	35	40	40	40	40	40	40	370
	138	X09231	Infrastructure Design Engineering for Future Year Construction	Planning and design for the 10 Year road reconstruction program. Road design requires extensive consultation with residents and various stake holders . Hence requires extensive lead time.	205	-	100		100	100	150	150	150	150	150	150	150	150	1,400
	142	X09394	Local Roads Refurbishment Design Service	Design works for replacing kerbs, road surface, new drainage proposals etc. To address the challenge of high crown roads with deep gutters, limited drainage, vehicles scraping driveways & aging road surface	90	48	125		125	125	150	150	150	150	150	150	150	150	1,450
	143	X09569	Charles Street Road Refurbishment (Stage 2)	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation. Combination of minimal grade road within Special Building Overlay, deterioration of pavement surfaces & need for further property drainage. This project is delivered together with 2022/23 FY budget.	402	-	600		600	-	-	-	-	-	-	-	-	-	600
	144	X09978	Darling Street South Yarra Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	950	-	-	-	-	-	950
	145	X00123	Fawkner Street South Yarra Punt to Powell	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	423	437	-	-	-	860
	146	X09627	Car Park Facility Rehabilitation	Pavement rehabilitation, kerbing reconstruction and minor drainage. Deteriorating Car Park condition	29	326	250		250	300	520	540	560	580	600	620	640	660	5,270
	147	X09636	Peel Street Refurbishment Stages 1&2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements Deteriorating road condition	-	-	-		-	-	558	468	-	-	-	-	-	-	1,026
	148	X09637	Argo Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements. Deteriorating road condition	-	-	-		-	-	895	-	-	-	-	-	-	-	895
	151	X09002	Roads to Recovery Funded Projects	Reconstruction of Roads under the Roads To Recovery Funded Program. Council is to receive Grant funding for 2019-24	563	-	298	298	-	-	-	-	-	-	-	-	-	-	298
	152	X00125	Quamby Avenue South Yarra Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.	-	-	158		158	-	-	-	-	-	-	-	-	-	158
	153	X00126	River Street South Yarra Refurbishment Toorak to Malcolm	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.	-	-	-		-	135	-	-	-	-	-	-	-	-	135
	155	X00132	Oxford Street Malvern	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	603	-	-	-	-	-	-	603
	156	X00133	Monomeath Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade Deterioration n of road pavement, footpath and need for drainage upgrade	-	-	437		437	-	-	-	-	-	-	-	-	-	437

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	157	X09805	Wilks Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.	-	-	-		-	-	745	-	-	-	-	-	-	-	745
	158	X00145	Parkside Street Reconstruction	Reconstruct kerbing, footpath, pavement, upgrade drainage & Resurfacing. Deterioration road pavement and undulating bluestone channels.	-	-	-		-	-	486	-	-	-	-	-	-	-	486
	159	X00147	Macquarie Street Refurbishment Prahran	Reconstruction of Road, Kerbing, Footpath. New Drainage. Road is very narrow. Increasing volume vehicular and pedestrian usage. Deteriorating road surface	-	-	-		-	-	-	509	-	-	-	-	-	-	509
	160	X00149	Inverness Avenue Refurbishment Wattletree to No Thru Road	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade. Deterioration of road pavement, kerbing, footpath, drainage need and vehicle scraping.	-	-	486		486	-	-	-	-	-	-	-	-	-	486
	161	X00152	Edsall St Refurbishment Stage 1 Nicholls to Isabelle Stage 2 Glenferrie to Drysdale	Reconstruction of road pavement, upgrade Edsall St Refurbishment Stage 1 Nicholls to Isabelle Stage 2 Glenferrie kerbing, footpath and need for drainage upgrade.	-	-	-		-	486	248	-	-	-	-	-	-	-	734
	162	X00156	Langville Court Concrete Rd Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Langville Court Concrete Rd Refurbishment). Deterioration of road pavement, kerbing, footpath and need for drainage upgrade	-	-	-		-	-	-	347	-	-	-	-	-	-	347
	163	X00161	Theodore Court Refurbishment (Macadam Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Theodore Court Refurbishment (Macadam Pavement)). Deterioration of road pavement, kerbing, footpath, drainage need and vehicle scraping.	-	-	-		-	-	-	117	-	-	-	-	-	-	117
	164	X00162	Hobson Street Refurbishment (Trees in Road Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Hobson Street Refurbishment). Deterioration of road pavement, kerbing, footpath and need for drainage upgrade.	-	-	-		-	-	-	396	-	-	-	-	-	-	396
	165	X00163	Moore Street Refurbishment - Commercial to Argo	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	554	-	-	-	-	-	-	554
	166	X00166	Batesford Road Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	536	549	-	-	-	-	1,085
	167	X00168	Thomas Place Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	473	-	-	-	-	473
	168	X00170	Stewart Street Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	3	-	-		-	-	-	-	374	-	-	-	-	-	374
	169	X00171	Palfreyman Street Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	558	-	-	-	-	558
	170	X00172	Mountfield Avenue Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	428	-	-	-	-	-	428
	171	X00173	Fulham Ave Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	459	-	-	-	-	459
	172	X00174	Caroline Street Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	384	413	500		500	-	-	-	-	-	-	-	-	-	500
	173	X00175	Rae Court Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	167	-	-	-	-	167
	174	X00176	Gauntlet Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	549	-	-	-	-	549

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	175	X00183	ROW Lane Rear 18 Edgar / 17 Osborne . Kent Street to Lane 9019	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	396	-	-	-	-	-	-	-	396
	176	X00179	ROW Lane Rear 2 Stonnington / 12 Denham . Denham Place to No Thru Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	149	-	-	-	-	-	-	-	-	149
	177	X00184	ROW Lane Rear 19 Osborne / 3 Kent , Kent St to Lane 11118	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	0	-		-	-	270	-	-	-	-	-	-	-	270
	178	X00186	ROW Lane Rear 53 Williams / 21 Erica. Erica St to Normanby Place	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	50	-	-	-	-	-	-	-	-	50
	179	X00187	ROW Lane 80/82 Elizabeth Street to Lane 9034	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	60	-	-	-	-	-	-	-	-	60
	180	X00188	ROW Lane 34/36 Adelaide Street to T Intersection	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	80	-	-	-	-	-	-	-	-	80
	181	X00189	ROW Lane Staunton Lane, Creswick Street to No Through Road (West)	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	150	-	-	-	-	-	-	-	150
	182	X00190	ROW Lane 6/8 Northcote. Northcote Road to No Through Road.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	120	-	-	-	-	120
	183	X00191	ROW Lane Rear 27 Clynedon/13 Illowa St. Illowa St to Hurstmon Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	140	-	-	-	-	-	-	-	140
	184	X00192	ROW Lane Rear 1047 Malvern Rd/1 Denham Place. Denham Pl to No Thru Road. West.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	120	-	-	-	-	-	-	-	120
	185	X00193	ROW Lane 5 Edward/Rear 19 Canterbury. Edward Street to Lane 9845	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	120	-	-	-	-	-	-	-	120
	186	X00195	ROW Lane 1181/1185 Malvern Rd. Lane 9169 to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	180	-	-	-	-	-	-	-	180
	187	X00194	ROW Lane Rear 545 Glenferrie / 37 Stanhope. Stanhope - Willis	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	150	-	-	-	-	-	-	-	150
	188	X00196	ROW Lane Rear 251 Tooronga / 2 Cressy, Lane 9087 to Lane 11082	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	0	-		-	-	-	180	-	-	-	-	-	-	180
	189	X00197	ROW Lane Rear 36 Beaver /52 Finch. Finch to George	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	280	-	-	-	-	-	-	280
	190	X00198	ROW Lane 19/21 Hobson Street. Hobson St to No Thru Rd.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	275	-	-	-	-	-	-	275
	191	X00199	ROW Lane 449 Glenferrie Rd / Reserve Lane 9028 to Glenbervie Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	270	-	-	-	-	-	270
	192	X00200	ROW Lane Rear 1343 Malvern Rd / 2 Meredith. Lane 9171 to Silver Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	270	-	-	-	-	-	270
	193	X00201	ROW Lane Rear 16 Fisher / Rear 15 Darling. Marooora St to Silverton St	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	270	-	-	-	-	-	270
	194	X00202	ROW Lane Rear 180 Glenferrie / 1 Winter. Lane 9202 to Irving St.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	270	-	-	-	-	-	270
	195	X00203	ROW Lane 48 Scott. Lane 9121 to No Through Road.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	275	-	-	-	-	275
	196	X00204	ROW Lane21/23 Duke Street to Earl Street.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	85	-	-	-	85
	197	X00205	ROW Lane 5/7 Stewart St. Stewart to No Thru Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	85	-	-	-	-	85
	198	X00206	ROW Lane Rear 50 Glenferrie /1 Gordon. Gordon to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	85	-	-	-	-	85

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	199	X00207	ROW Lane Hodge Lane. Lane 9280 to No Through Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	100	-	150		150	-	-	-	-	-	-	-	-	-	150
	200	X00208	ROW Lane Rear 1184 High / 42 Lambeth. Lambeth to No Thru Rd	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	125	-	-	-	125
	201	X00209	ROW Lane 53/55 The Avenue. The Avenue to Change of Seal.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	125	-	-	-	125
	202	X00211	ROW Lane Rear 252 Waverley / 11 MacGregor. Macgregor to Airdrie Park	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	95	-	-	-	95
	203	X00210	ROW Lane Rear 181 Darling /111 Brunel . Brunel to Dene	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	95	-	-	-	95
	204	X00212	ROW Lane 80/82 Elizabeth Lane 9034 to Arthur St	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	95	-	-	95
	205	X00213	ROW Lane 662/664 Orrong. Orrong to No Through Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	95	-	-	95
	206	X00214	ROW Lane 17/19 Warida Lane. Warida Ave to No Through Road	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	95	-	-	95
	207	X00215	ROW Lane Rear 181 Darling / 111 Brunel. Hedgeley Ave to Lane.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	95	-	-	95
	208	X00216	ROW Lane Rear 251 Tooronga / 2 Cressy. Lane 9087 to Lane 11082	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	95	-	-	95
	209	X00217	ROW Lane Rear 1378 Malvern Road / 2 Parslow. Lane 11082 to Lane 9069	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	210	X00218	ROW Lane Rear 300 Wattletree /2 Deakin. Lane 9247 to Gillman	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	211	X00219	ROW Lane Rear 2 Hornsby /11 Silver. Silver to Beaven	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	212	X00220	ROW Lane Rear 1274 Malvern Rd / 30 Bonview. Lane 9076 to Ascot Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	213	X00221	ROW Lane Rear 1529 Malvern Road / 44 Edgar. Lane 11083 to Milton Pde.	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	214	X00222	ROW Lane 35/37 Carroll. Carroll Cres to Clarke Street	Reconstruction of Laneway and drainage upgrade. Deterioration of Laneway and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	95	-	95
	215	X00223	Finch Street - Wattletree Road to Central Park Road	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade.	-	-	-		-	-	-	-	-	-	40	720	-	-	760
	216	X00224	Chatham Lane - Prahran	Reconstruction for Laneway.	-	-	-		-	-	-	-	-	-	20	250	-	-	270
	217	X00225	Talbot Crescent	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	40	600	-	-	640
	218	X00226	Canberra Road South Yarra	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	40	775	-	-	815
	219	X00227	Burnie Street South Yarra	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	-	30	420	-	450
	220	X00228	The Rialto	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	-	40	550	-	590
	221	X00229	Rotherwood Drive Melvern East	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	-	40	610	-	650
	222	X00230	Coonil Crescent Melvern	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	-	30	360	-	390
	223	X00231	Huntingtower Road Refurbishment	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	810	-	-	-	810
	224	X00233	Mackillop Street Road Refurbishment	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	675	-	-	-	675
	225	X00234	Moorakyne Ave Refurbishment	Reconstruction of New Kerbing, Drainage and Resurfacing.	-	-	-		-	-	-	-	-	-	720	-	-	-	720



Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	226		Porter Street Streetscape Improvements	To improve the footpath and undergrounding of the power assets and improve the interface with the rail corridor. Footpath and street lighting is below current standards.	-	-	-		-	-	-	675	-	-	-	-	-	-	675
	227		St Edmonds Road Pedestrian Improvements	Investigation and concept design to improve pedestrian amenity and incorporate into the Prahran Square Precinct. The street currently does not serve the needs of the community and the quality does not match the surrounding area	-	-	-		-	-	-	450	-	-	-	-	-	-	450
	228	X00124	Molesworth Street Prahran Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	2	-	-		-	-	640	-	-	-	-	-	-	-	640
	229	X00127	Stanhope Street Refurbishment - Glenferrie to Irving	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	1,013	-	-	-	1,013
	230	X00128	Castlebar Road Malvern East Refurbishment Stage 1 Woodlands Grove to Capon St	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	675	390	-	-	-	-	1,065
	231	X00129	ROW Laneway Rear 1-9 Great Valley Road 7 Rear 4-26 Wills Street	Reconstruction of Laneway and Drainage Expansion.	-	-	-		-	-	-	420	-	-	-	-	-	-	420
	232	X09863	ROW Laneway Rear 364-390 Wattletree Road & Adjacent to 27 Davies Street	Reconstruction of Laneway and Drainage Expansion.	-	-	-		-	-	-	350	-	-	-	-	-	-	350
	233	X00131	ROW Laneway Rear 43 Greville to Rear 49 Perth	Reconstruction of Laneway and Drainage Expansion.	-	-	-		-	-	250	-	-	-	-	-	-	-	250
	234	X00137	Dundonald Ave Malvern East Reconstruction	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	590	-	-	-	-	-	-	590
	235	X00140	Toorak Ave Reconstruction	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	540	-	-	-	-	-	-	-	540
	236	X00146	Mercer Road Armadale - Full Length	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	790	780	-	-	-	-	-	1,570
	237	X00148	Osment Street Armadale Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	570	-	-	-	-	570
	238	X00150	Tyrone Street Refurbishment Commercial to Argo	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	560	-	-	-	-	-	-	-	560
	239	X00151	Cairnes Crescent Refurbishment 1st of 3 Stages	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	560	-	-	-	420	420	420	-	1,820
	240	X00154	Gordon Street Concrete Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	360	-	-	-	-	-	-	-	360
	241	X00155	Melrose Ave Concrete Road Refurbishment (Heritage Overlay)	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	690	-	-	-	-	-	-	-	690
	242	X00158	Basil Street Concrete Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	860	-	-	-	-	-	860
	243	X00159	Argyll Street Refurbishment Stage 1 of 3 Stages	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	850	550	570	-	-	-	-	1,970
	244	X00160	River Lane Refurbishment	Reconstruction of Laneway and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	450	-	-	-	-	-	-	-	450

Category	Bid Number	Existing T1 Project Code	Bid Name	Description	2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
					Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	245	X08986	Forrest Hill Masterplan	Delivery of Forrest Hill Masterplan. Staged construction of Claremont and Yarra Streets, South Yarra Station interface, Public spaces, greenery, lighting, footpaths and drainage. Required to keep pace with private developments, and to ensure a high quality public realm & co-ordination with individual projects.	123	-	100		100	100	100	950	950	950	950	950	950	4,000	10,000
	248		St Martin's Close Toorak	Steel road requires increased outfall capacity.	-	-	-		-	-	30	400	100	-	-	-	-	-	530
	249		Sycamore Street, Waverley Rd to No Through Road	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	100	100
	250		Warida Avenue - Karma to Belgrave	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	120	120
	251		Sydare Avenue - Alvie to Waverley	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	200	200
	252		MYRNONG CRESCENT, KOOYONG ROAD TO GLEN ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	260	260
	253		TURNBULL AVENUE, GLEN ROAD TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	480	480
	254		HENDERSON AVENUE, ROBINSON STREET TO MAYFIELD AVENUE	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	360	360
	255		WILTON VALE CRESCENT, MALVERN ROAD TO CHANGE OF SEAL	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	250	250
	256		ELLISON STREET, CHANGE OF SEAL TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	270	270
	257		GEORGE STREET, KERFERD STREET TO CENTRAL PARK ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	250	250
	258		KRYPTON LANE, GROSVENOR STREET TO NO THROUGH ROAD	Reconstruction of road pavement, footpath and drainage upgrade. Deterioration of road pavement, footpath and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	120	120
	259		LANE: REAR 53 WILLIAMS/21 ERICA, ERICA STREET TO NORMANBY PLACE	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	80	80
	260		LANE: 15/17 WREXHAM, WREXHAM ROAD TO NO THROUGH ROAD	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	80	80
	261		LANE: REAR 16 FISHER/REAR 15 DARLING, MAROORA STREET TO SILVERTON STREET	Reconstruction of laneway and drainage upgrade. Deterioration of lane, and need for drainage upgrade	-	-	-		-	-	-	-	-	-	-	-	-	240	240
	262		Bowen Street Refurbishment	Renewal of Kerbing, footpath. New Drainage and Resurfacing. Kerb outstands and new trees.	-	-	-		-	-	-	500	-	-	-	-	-	-	500
	342	X00277	At-Grade Car Parks - Traffic, Parking and Lighting Functions	Works required as programmed or identified in monthly inspections relating to signage, line marking and other traffic controls, as well as lighting works.	52	-	50		50	50	100	100	100	100	100	100	100	100	900
	343	X08345	Parking Signage	Installation of new parking restrictions in streets, or upgrade of signage following reconstruction or landscaping works.	96	-	80		80	80	90	90	90	90	90	90	90	90	880
	344	X08584	On-Street Parking Improvements	Civil works required for parking improvements. Includes DDA bay installs, indented parking, on-street space delineation, etc., as required.	54	-	35		35	35	50	50	50	50	50	50	50	50	470
	346	X09249	Road Safety Works - Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified.	139	-	120		120	120	130	140	150	160	170	180	190	200	1,560



					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	349	X00282	Illuminated & Linked Pedestrian Tactile Pavers at Signals	Installation of illuminated tactile pavers at pedestrian operated signals which flash and change colour in accordance with signal phasing.	15	-	30		30	30	65	65	65	65	65	65	65	65	580
			Projects in FY23 and / or deferred with no new bids - Roads		1,529	1,874	-		-	-	-	-	-	-	-	-	-	-	-
Roads Total					6,465	2,860	5,134	298	4,836	4,315	13,508	13,969	11,703	10,818	10,575	9,350	9,035	12,090	100,497
Intangibles	26		IT upgrade for Community transport Rostering Service Software	The Community Transport service needs to replace its rostering and client management software operating system. The Current system Carelink + does not support for a portable device for the transport rostering facility and the developer has confirmed that there are no plans into the future to meet this requirement. Therefore a new operating software and data managements system needs utilised to support transport rostering functionality and remain fit for purpose within 2 years.	-	-	50		50	40	-	-	-	-	-	-	-	-	90
	33		Community Services IT upgrades	Ensure all software used in Community Services is up to date as the technology evolves. Enable add ons for programs such as EnrolNow and Qikids. Also enables team to investigate new options of software and programs as well develop our services.	-	-	10		10	10	10	10	10	10	10	10	10	10	100
	39	X09343	Library IT Upgrades	Required for upgrades to Library Management System and other Library related IT software/hardware. Required for upgrades to Library Management System and other Library related IT software/hardware.	10	-	10		10	10	15	15	15	15	15	15	15	15	140
	51	X09913	Website upgrades - Chapel Off Chapel	Provision for the implementation of functionalities and innovations regarding website/ticketing portal. To ensure Customer experience and ability to purchase tickets is functional	10	-	5		5	10	5	10	5	10	5	10	5	10	75
	56	X09969	Digital Transformation - Information and Communications Technology Strategy	Implement actions identified in Council's new Information and Communications Technology Strategy	11,980	952	15,000		15,000	16,036	1,000	1,000	1,000	1,000	1,000	2,000	2,000	2,000	42,036
	57		Ezescan Open Forms Desktop Capture	Ezescan Open Forms solution using existing Ezescan desktop will enable automated data entry processing of Open Forms completed by customers online utilising COS internet forms. The software will manage the forms, routed through Council @Stonnington email portal, automatically classify, register and workflow electronically requiring minimal manual intervention from staff.	-	-	6		6	-	-	-	-	-	-	-	-	-	6
	58		Ezescan Server Open Forms Capture	EzeScan Server Document Capture and Upload Server provides highly automated image conversion and routing capabilities to Trim or other supported EDRM system. OCR, data capture, automated image enhancement. Machine readable of email content for automated email capture, classification and workflow. Multipage rendering into compliant PDF/A format	-	-	27		27	-	-	-	-	-	-	-	-	-	27

					2022/23		2023/24			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total 10 years
Category	Bid Number	Existing T1 Project Code	Bid Name	Description	Forecast	Deferral / Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
	59	X00054	BAU Technology Enablement Program	Purchase of new IT assets and renewal and minor enhancement to existing infrastructure and business systems. This project is necessary to enable Council staff to continue to use modern mobile phones, laptops, PCs and systems introduced to support flexible work practices such as Always-On VPN, and to renew and improve our cyber security capabilities to manage the increasing threats and risks being presented across the sector. Council will for example require another version of our PC software - Windows 11 to be tested and introduced over FY24 to maintain our cyber protections, this new version will require substantial IT infrastructure changes to support its introduction. This budget submission is necessary to provide the capacity and capability required to support the transition of infrastructure and systems from the Digital Transformation Program to the ongoing renewal model. Assumption for the 10 year plan view - SaaS accounting treatment not applied. This will however need to be factored into the plan as the application of this treatment is understood and applied.	2,330	-	2,800		2,800	2,500	2,500	2,500	2,500	2,500	2,500	3,000	3,000	3,000	26,800
	356	X09316	Finance System and Process Enhancements	Finance system general enhancement (annual program to deliver enhancements to Finance Group systems, workflows and processes)	41	-	50		50	40	20	20	20	20	20	20	20	20	250
	357		Finance Data and Volumes Analytics Presentation	Using Datastack and Power BI to present robust financial information for decision making	-	-	40		40	-	-	-	-	-	-	-	-	-	40
	358		Accounts Payable Invoice Processing Automation	Replacement for current DragItIn system	-	-	-		-	45	-	-	-	-	-	-	-	-	45
	359		Property Store solution	Implement an integrated Property management solution	-	-	50		50	-	-	-	-	-	-	-	-	-	50
	362		Corporate credit card system - conversion from Fraedom	Current credit card system is expiring, hence conversion to new system required.	-	-	15		15	-	-	-	-	-	-	-	-	-	15
	363	X08929	3D Model development	Keeping our 3D model of the City of Stonnington current, by updating the models across the city on an annual basis. The 3D model is used for planning analysis and presentation purposes.	-	-	60		60	45	14	-	-	-	-	-	-	-	119
			Digital transformation - Capital to operating		- 5,453	-	- 8,500		- 8,500	- 8,000	-	-	-	-	-	-	-	-	- 16,500
			Projects in FY23 and / or deferred with no new bids - Intangibles		2,021	400	-		-	-	-	-	-	-	-	-	-	-	-
Intangibles Total					10,939	1,352	9,623	-	9,623	10,736	3,564	3,555	3,550	3,555	3,550	5,055	5,050	5,055	53,292
Other			Other items - Capital to operating		- 2,257	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Total					- 2,257	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total					90,777	26,894	74,513	4,846	69,667	51,534	54,548	62,373	57,707	54,702	61,624	53,434	58,864	62,084	591,379

## Appendix D - Operating Initiatives

2023/24 Budget

			2023/24		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
P0015	Electoral Representation Review	Law requires Stonnington to be single member wards from October 2024 onwards. To enable this, independent panel established by State Government to conduct the process, but paid by local Councils.	\$55	\$0	\$55
P0018	Local Street Access Review - Feature Surveys	Undertake feature surveys of designated local streets to support future access reviews.	\$50	\$0	\$50
P0007	Flood Mapping	Change flood mapping standard to ARR 2019 and incorporate climate change scenarios	\$250	\$0	\$250
P0004	Part 2 - Drawing Register - CAD Existing Condition Drawings	Using the CAD drawing standards and template established in FY23, this consultancy contract will survey and prepare CAD existing condition drawings for approx another 30 existing facilities. The 30 selected facilities (building and/or open spaces) will be identified from the 10 year capital works program.	\$150	\$0	\$150
P0073	Community Infrastructure Plan	Fixed Term staff members and related consultant fees to support Community Infrastructure Plan	\$341	\$0	\$341
P9308	Major Strategic Projects	Development of Principles and Guidelines for appropriate development. Includes Housing Strategy and Metropolitan Strategy.	\$135	\$0	\$135
P9459	Activity Centre Planning	Structure Plans, urban design analysis and investigations in activity centre areas.	\$115	\$0	\$115
P9261	Environment - Sustainability Education & Behaviour Change  (Previously "Environmental Education")	Program of initiatives to engage the Stonnington community and provide environmental education and behaviour change support, including the Environmental Champions program, Sustainable Schools program, citizen science engagement activities, environmental activations, workshops, webinars, and more.	\$80	\$0	\$80
P0001	Implementation of the Place-led Economic Development (PLED) Strategy	To ensure we have sufficient budget for the implementation of actions from the Place-led Economic Strategy and Place Plans-recurring budget for 4 years (2023 - 2027) in line with Strategy duration.	\$393	\$0	\$393
P7012	Christmas Decorations Program	2nd year of a 4 year Christmas decorations campaign, including town halls and retail precincts.	\$380	\$0	\$380
P9967	Environment - Best Practice Waste in MUDSs	Delivery of collaborative Sustainability Victoria funded project - Best Practice Waste in Multi-Unit Dwellings. Total grant income will be \$120k ex GST and total contributions from partner councils will be \$96k across life of project. Total project value \$227k.	\$110	\$109	\$1
P0010	Artworks stocktake and revaluation	Revaluation and stocktake of Council artworks including historical artworks, collection, decorative arts and furniture, fine and modern arts, musical instruments, visual arts	\$30	\$0	\$30
P0069	Art Collection Management and Utilisation	To cover a range of annual management expenses for the existing art collection.	\$30	\$0	\$30
P7006	Prahran Square events	A suite of events to develop Prahran Square into a premier cultural and community site.	\$180	\$0	\$180
P0022	Creative Stonnington Strategy Implementation	Implementation of the Creative Stonnington Strategy.	\$30	\$0	\$30
P0016	Wayfinding Implementation Plan - Second Stage	Wayfinding Implementation Plan second stage development.	\$25	\$0	\$25
P0017	Transport & Parking Data Enablement	Input historical traffic survey and new camera data into GIS and generate Power BI reports.	\$20	\$0	\$20
P0077	Aboriginal & Torres Strait Islander (ATSI) Traineeship Project	Provision of 2 Traineeship opportunities per year for 3 years for Aboriginal and Torres Strait Islanders	\$111	\$5	\$105
			<b>\$2,484</b>	<b>\$114</b>	<b>\$2,370</b>



## Appendix E – Property Lease Portfolio, New and Renewing Leases

This appendix presents a listing of proposed leases that trigger section 115 of the Local Government Act 2020.

Section 115 of the Local Government Act 2020 provides for the following:

### 115 Lease of land

1. A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.
2. Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.
3. A Council must include any proposal to lease land in a financial year in the budget, where the lease is —
  - a) for one year or more and —
    - i. the rent for any period of the lease is \$100,000 or more a year; or
    - ii. the current market rental value of the land is \$100,000 or more a year; or
  - b) for 10 years or more.
4. If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's community engagement policy in respect of the proposal before entering into the lease.

Property	Tenant	Lease Term	Permitted Use	Annual Rent (Exc. GST)
27A Winton Road, MALVERN EAST	Optus Mobile P/L	10 years	Telecommunications	\$18,000
580 Orrong Road, ARMADALE	Optus Mobile P/L	10 Years	Telecommunications	\$34,500
3 Chatham Street, PRAHRAN	TBC	10 years	Retail Shop/Office	\$20,000
32 Izett Street, PRAHRAN	TBC	10 years	Retail Shop/Office	\$30,000

Reporting this schedule serves Council's community engagement requirement as per section 115. The final negotiated terms and conditions of any new lease will be reported to Council before execution. These tenancies are commercial by nature and terms and conditions will reflect the market conditions prevailing at the time of execution.

City of Stonnington has a portfolio of licences regulating many community occupancies within council facilities. Section 115 does not relate to licence arrangements. Should any community occupancy seek to move from a licence to lease arrangement in the coming year, a separately public advertising requirement will be pursued before final reporting and execution of lease.